# FINANCIA

World Business Newspaper http://www.FT.com

**TUESDAY FEBRUARY 2 1999** 



Soviet reunification A more popular topic in Belarus than Ukraine Page 3



**Only connect** Dawning of the network age Peter Martin, Page 18



lveco in China The importance of espresso in Nanjing Management, Page 14

Nigeria Unrest in the delta over oil spolls Page 6

#### WORLD NEWS

#### Kurdish leader vanishes after **Dutch rejection**

Abduliah Ocalan, the fugitive Kurdish guerrilla leader wanted by Turkey, tried fly to the Netherlands yesterday, was denied per-mission to land and then apperently vanished. Turkey's foreign ministry said: "We expect all European countries to immediately determine the place where this individual is hiding to escape from justice, and to hand him over". Europe, Page 2

Russian plan will miss IMF targets Prime minister Yevgeny Primakov finished work on Russia's latest economic plan, which does not meet objectives set out by the International Monetary Fund for release of new financial aid. Europe, Page 3

Green light for Strasbourg link The French government has approved a new high-speed rail link between Paris and Strasbourg on the eastern border with Germany. Europe, Page 3

Islamic leader starts hunger strike Shelkh Ahmed Yassin, leader of the Hamas militant Islamic movement, said he had begun a hunger strike to protest at the detention of political prisoners in Palestinian Authority jails.

iranians mark revolution Crowds gathered at the shrine of Iran's late spiritual leader Ayatollah Ruhollah Khomeini to mark 20 years since the Islamic revolu-

Seddem offers cash bounty tragi air defence troops who. shoot down hostile aircraft are in line for a \$14,000 bounty under orders from President Saddam Hussein, International, Page 6

Explosion rocks US Ford plant An explosion and fire rocked a generating station for Ford Motor's big Ford Rouge plant in Aichiden. Iniuring more then s dozen people, some seriously.

Higerian aid more propietes
Western governments and lend ers are preparing a conditional \$1.5bn for the civilian government due to take office in Nigeria in May, it aims to avert a potentially destabilising economic orisis. International, Page 6

> Lawyers advise on conflicts Lawyers are advising UK financial organisations to review how they build and maintain "Chinese walls" following a landmark judgment on managing conflicts of interest. UK, Page 10

Thei consure motions fell The Thai government defeated censure motions brought against three senior ministers but remained under pressure to deliver quickly on promises of economic recovery. Asia, Page

US and India closer to deal india and the US are moving towards an agreement under which Delhi would sign the Comprehensive Test Ban Treaty provided economic sanctions are lifted first. Azia, Page 4

Parents blansed over antibiotic Parents who demand antibiotics for their children even when doctors think the drugs unnecessary are a large factor in the growing overuse of such medicines, say Boston University School of

#### **BUSINESS NEWS**

### weaken as US stages recovery

European manufacturing continues to shrink, in contrast to the US where manufacturers are staging a recovery at home and abroad, surveys show. The figures also show that deflation within Europe may soon become apparent. Page 20 and Lex

Neopost, Europe's largest maker of mailroom equipment, is to list on the Paris stock exchange in an initial public offering that will value the company at about €600m (\$684m). European com-

The Real's rapid slide against the dollar was halted by optimism that the Srazillan government would agree a revised emergency financing deal with the international Monetary Fund. American news, Page 8; Editorial comment, Page 18

National Grid. UK electricity transmissions group, announced the agreed purchase of Eastern Utilities Associates in the US for \$634m. Companies and finance, Page 21

Excel, Argentine private equity fund, and French retailer Promodès are to form Argentina's biggest supermarket chain with the purchase of the privately owned Casa Tie chain for \$630m. Latin American companies. Page 22

reported record annual profits and said it was in the market for a merger. Companies and finance, Page 21

ATET amounced a joint venture. And Maner out there. will enable if to reach 29m Ak ican homes. Companies and merkets, Page 21

Poheng from & Steel chairman You Sang-boo criticised his predecessor at the South Korsan steelmaker for making poor investments, which, Mr You said, could "pose obstacles for a smooth privatisation" of the group. Asia-Pacific companies. Page 26

Charles Sohwab, jargest online stockbroker, lifted margin requirements for 23 heavily traded internet stocks, but panies and finance, Page 21

broadcaster, said it had agreed with creditor banks on the Latin American companies,

**Euro Prices** 

auto currency zone, covering foreign exchange, bond and equity markets.

## Société Générale in Paribas deal

## **European economies**

panies, Page 24

Banco Bilbao Vizcaya of Spain

Stinnes, German freight haulage company, announced plans to create Europe's largest transport and logistics group by launching a SKr3.3bn (\$423m) bid for Swedish transport company BTL European companies, Page 24

reported that trading in some of the stocks continued to increase from already hectic levels. Com-**Televicentre**, holding company of Grupo Televisa, Mexico's largest

restructuring of \$1.27bn of debt.

#### WORLD MARKETS

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## By Samer iskander in Peris

Société Générale, France's largest listed bank, has launched an agreed all-share takeover bid for Paribes, the fifth largest, which values Paribas at €15bn (\$17bn). The merged bank, to be called SG Paribas, will be the world's fourth largest bank in terms of shareholders' equity and the third largest in Europe, with a market value of more than

> The takeover is expected to set off further bids in the overcrowded French banking sectors. Leaders of the new SG Paribas indicated they intended to be

involved in that process.

Mr André Lévy Lang, Paribas chairman and future chairman and chief executive of the merged group, said SG Paribas would be interested in acquiring a stake in Credit Lyonnais, which is due to be privatised before the end of June. SocGen said it would drop

Agreed all-share takeover bid valued at \$17bn

its legal challenge to state aid received by Credit Lyonnais. The takeover was immediately welcomed by the French government, which is actively promoting consolidation as a way of improving the international competitiveness of the country's banking sector.

The banks said their decision was partly motivated by "rapid technological innovations and increasing mergers in the sec-

"A few days after the birth of the euro, SG Paribas becomes a leading player in a number of businesses," said Mr Lévy Lang. Bank shares had mixed reactions on the Paris bourse yester-

day, as market participants ighed the implications of the deal. Those of Banque Nationale de Paris rose 10 per cent immediately after the announcement on

speculation it was likely to be the 10 largest institutional fund mannext French bank involved in a bid. BNP had approached Paribas unsuccessfully on at least one securities held in custody for cli-

recent occasion. Paribas shares closed at €78, down 2.4 per cent. Analysts said the SG Paribes merger stepped up the pressure on BNP to forge an alliance with another bank.

With FFr4,920bn (€750.6bn) in total assets, the future SG Paribas is set to overtake Switzerland's Credit Suisse group to be Europe's third largest bank by this measure. It will be just behind Germany's Deutsche Bank, which is taking over Bankers Trust of the US, and UBS of

Switzerland. SC Paribas will have Europe's largest portfolio of industrial investments, valued at €12bn. With more than €200bn of assets under management, the group said it would be one of Europe's agers, and the world's sixth custodian with more than 6500bn of

The merger will take the form of a share exchange, with SocGen offering five of its shares for eight Paribas shares. This values Paribas at €15bn, a 17 per cent premium over its average price

last month. Mr Levy Lang will head the group until his retirement in November 2002 at age 66, when Daniel Bouton, 48, the current

SocGen chairman, will take over. Jacques Chirac, the French president, welcomed the deal, saying Franch banks needed to "get together and become stronger to face international competi-

The banks said they aimed to achieve return on equity of 15 per . cent compared with less than the 21

	(C)4)	Strij
UB6°	638	69.05
Deutsche Bank*	836	38.50
SG Paribes*	599	22.77
Credit Sulate	428	42.51
Hypoversins	416	22.11
HSBC	400	70.26
ABN Anno	379	28.01
Drescher	346	19.58
Barcleys	332	22.78
BNP	210	17.46

age of the two banks in 1998. They also set a target for growth in annual net earnings per share in excess of 15 per cent.

Unlikely pairing, Page 24; Better late than never, Page 18; Observer, Page 18; Lex, Page 20; BBV profits, Page

## Euro beats dollar in bond market trade in first month

Analysts question whether new currency can sustain lead

enthusiasm of European pension

and insurance funds for new

#### By Edward Luce, Capital Markets Editor

The euro has pushed the dollar into second place in international bond markets in its first month of trading.

Since its launch, the euro has been the currency of choice for half of all new international bond issues, with a value equivalent of \$69.3bn. The dollar took 40 per cent (\$55.7bn) of the total.

Analysts have warned that the euro's share of international borbut the challenge to the dollar's supremacy would not fade away.

"If you judge by the bond markets, we are now in a dual cur-rency world," said Simon Meadews, global head of debt syndication at CSFB.

The next most popular cur-rency was starling, with a share of less than five per cent. The yen barely registered, according to Capital Data BondWare.

The euro was also more popular than its 'legacy' currencies used to be. The proportion of bonds issued in all 11 euro "legacy" currencles ran at between 30 and 35 per cent in recent years.

types of bond, including offerings from European companies. Dozens of assets managers, including Credit Suisse Asset Management and Rothschild Asset Management, have launched dedicated funds for euro-denominated corporate bonds. A number of European compa-

nies, such as Olivetti, the Italian telecoms firm; Energie, the Austrian utility; Carrefour, the French supermarket chain; bank, and Benetton, the Italian fashion company, have either issued bonds in euros in the last three weeks or plan to do so.

"If you look at who has borrowed in euros, it goes right across the spectrum from banks and companies to governments,' said Roger Bates, head of the Deutsche Bank's Emu project team in London. However, bankers say that the

euro's share of the international debt markets is likely to drop slightly to take account of the fact that many borrowers wanted to make a splash in the currency's first month of existence.
"A lot of borrowers wanted to

be the first to establish a new benchmark and attract publicity." said David Munves, credit market strategist at Lehman brothers.

"However, the euro has achieved parity with the US dollar in the bond markets." Bankers say that the euro's fly-

ing start has been aided by the fact that long-term interest rates in the euro-zone are lower than those in the dollar market. This makes it cheaper for com-

panies and banks to price fixedernment bonds, where the 10-year yield is 3.69 per cent, rather than against US Treasury bonds. where the yield on the 10-year henchmark is 4.7 per cent. The euro's popularity has been

the US dollar against the Japanese yen owing to the widening US current account deficit and the rise in Japanese bond yields. In addition many Asian and especially Japanese investors have been selling dollar holdings

aided by the recent weakness of

to free up funds for purchases of investors embrace euro, Page 21

Bonds, Page 30

## over a decade and opening a struggle with Republicans. Page 20 Picture: AP Kosovo plan set to remove Serb powers

President Bill Clinton yesterday promised "a new era of opportunity" when he

unveiled next year's budget, forecasting more than \$2,400bn in surpluses

The draft peace plan for Kosovo effectively removes the Serbian government's authority over the province, according to copies cirulating in Belgrade.

The plan gives sweeping powers to the head of the new international monitoring mission, including the right to remove and appoint officials in the administration and judiciary.

The monitoring mission, run by the Organisation for Security and Co-operation in Europe (OSCE), will also supervise elections in Kosovo within nine months and set up its own broadeasting network.

The six-nation Contact Group is expected to present the peace plan to the warring parties at a meeting in France later this week. The touch demands reflect the international community's frustration with the year-old conflict and lack of progress after months of shuttle diplomacy.

Javier Solana, Nato secretary general, warned yesterday that this was "a last opportunity to reach peace in Kosovo". He reiterated he had authorisation to order air strikes if no agreement was reached in talks, intended to for no more than two weeks.

The head of the monitoring senior US envoy declared persona non grata by Belgrade last

ment, Serbian officials objected in private to the extent of autonomy proposed for Kosovo and the sweeping powers vested in the Kosovo Verification Mission (KVM) headed by Mr Walker. According to a copy of the draft

republic of Yugoslavia.

said they are prepared to deploy

troops to underpin any peace

deal and the US has indicated it

could consult Congress about a

Liberation Army (KLA) nor Rel-

grade have yet responded for-

mally to the summons to peace

talks but diplomats expressed

confidence they would be

dragged to the negotiating table.

an interim period of three years the territory, with its overwhelm-

ingly ethnic Albanian majority.

will be granted "a high degree of

self-governance". The Kosovo

government will have the option

of holding posts in the governments of Serbia and the federal

Reacting to the draft settle-

The status of Kosovo is not defined under the plan, but for

Neither the separatist Kosovo

possible role for US troops.

plan, seen by the Financial Times and published in part by Serbian start on February 6 and continue media, the head of KVM will supervise implementation of the agreement and, for an undefined mission is William Walker, a transitional period, have the power to shut down existing

#### **CONTENTS**

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# WORLD NEWS

## Ocalan's location proves mysterious

By David Buchan in London, Leyla Boulton in Ankara and

The whereabouts of one of the world's most unwanted men - Abdullah Ocalan were again unclear last night after an aeroplane carrying the fugitive Kurdish guerrilla leader tried to land in the Netherlands, was denied permission and then apparently vanished into

By the end of the day, Turkey, the only country that wants Mr Ocalan, in order to try him on terrorist charges. was claiming the Kurdish leader had landed in Athens, where Dutch radio had the Greek government denied this, saving Mr Ocalan would not be welcome.

Some 200 Kurds gathered early yesterday at Rotterdam airfield on rumours of were disappointed when Dutch air control refused to let Mr Ocalan's private aeroplane land because it had not filed a proper flight plan. Britta Boehler, Mr Ocalan's the Italian authorities were Dutch lawyer, said Mr Ocalan had wanted to take the slip out of their country on Kurdish dispute with Turkey to the Permanent Court of Arbitration in The Hague. She said she had no idea where Mr Ocalan's aircraft was headed thereafter.

ECB watch

degree to which unelected European Union

By Tony Barber in Frankfurt

institutions should be open

and accountable is shaping

up as one of the EU's biggest

challenges of the year. It was

The issue is equally impor-

secretiveness and lofty disre- economist.

Economic indicators for euro-11 countries

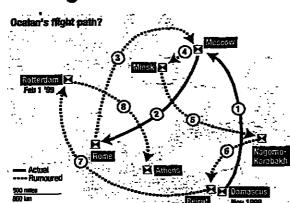
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pean Commission



Italy might be his destination again, the Italian government yesterday ordered reported he was headed. But its secret services to board and search a number of aircraft at airports across Italy. Mr Ocalan triggered a diplomatic crisis in Italy's relations with Turkey and Germany last November when their leader's arrival, but he arrived in Rome, Eventually, angry with Germany for refusing to demand Mr Ocalan's extradition, and embarrassed by Turkey's demand for his extradition,

January 16. Where the Kurd then went is as much of a guess as reports said he went back in mid-January to Russia, However, alarmed that where Mr Ocalan went last

Transparency shapes

up as main challenge

euro, critics are concentrating their fire on the ECB's

refusal to publish the min-

utes of its Governing Coun-

monetary policy affects the

well-being of millions of

people and businesses in the

beyond. Surely, the argu-

gard of public opinion.

cil's meetings.

interest rates.

ard of public opinion. "You could imagine live In these early days of the broadcasts of all Governing

The council's control of will ... Would such complete

11-nation euro-zone and even ing of monetary policy?"

October after he expelled by Syria, his longtime haunt, under Turkish pressure. From Russia, where his presence was denied, he was rumoured to have gone on to the Caucasus or Lebanon. Turkey has warned that it would regard any country harbouring Mr Ocalan as committing a hos-

Bülent Ecevit, Turkey's caretaker prime minister, yesterday signalled his satisfaction at the fact that "Ocalan is wandering from coundelighted to see Mr Ocalan try to country, trying to find

an open door". He said that "it was now understood that opening your door to Apo [Turkey's where he is now. Many nickname for its most wanted man] means becoming an accomplice to terror-

Council meetings, committee

meetings, perhaps including

...all words uttered in the

corridors of power. George

Orwell in reverse, if you

openness really enhance the

general public's (and even

the specialists') understand-

rabbits out of hats

Jul 98

1.4

97

1.6

government. Mr Koch's focus on dual nationality as the single most important issue is not only unsetting the churches and colleagues in the CDU. It has also made Hans Eichel, Hesse's prime minister – best known as an expert on tax policy - seem something of a statesman, defending the moral integrity of the state which houses Germany's financial district and the European

Hesse: CDU tries to haft the slide

he demands.

After a while, Mr Koch,

candidate for the right-of-

entre Christian Democratic

Union (CDU) in Sunday's

Hesse state election, moves

to a still greater "threat":

the federal government's

plans to sanction "dual nationality" for many of the

7m foreigners living in Ger-

many, "Very quickly," he

warns, "the exception would

But the questions after-

wards are largely about jobs

and Germany's competitive-

ness. As Mr Koch leaves.

only 19 of the 70-strong audi-

ence have signed the peti-

tion against dual nationality

Despite the bruising first

100 days in Bonn of Chancel-

lor Gerhard Schröder's

Social Democratic/Green

party government, Mr Koch

is not making headway in

A Polis poll in Focus mag-

azine suggests the SPD

would add three percentage

points to the 38 per cent won

in 1995 and consolidate its

eight-year-old local coalition

with the Greens in the state

promoted by the CDU.

Hesse's elections.

become the norm".

CDU man in high-risk gamble For an election candidate to focus on dual nationality is tempting. but it is making party members angry, writes Ralph Atkins A strong result on Sunday

Roch's speech in the local church hall in the Frankfurt suburb of would be a considerable boost for Mr Schröder, who acknowledges that his first Sulzbach starts with a famil-100 days, which have iar target: "Are you happy with the financial policies of included rows over nuclear power and a confrontation Oskar Lafontaine [Germany's finance minister]?" with industry over tax policy, have been bumpy.

It would also raise questions about the effectiveness of the CDU as an opposition party, still traumatised by its ejection from federal years under Chancellor Helmut Kohl. Ahead this year lie six more state elections and the European elections

In Hesse's SPD, a keen sense of optimism prevails. Volker Halsch, the local parliamentary manager, says the so-called "false start" by the Bonn government "was made a lot of by the media.

"It had less effect on the population. People gave the government a lot of trust. You have to look at what has actually come out of Bonn. A lot of campaign promises have been kept. That's rather positive."

Even Hesse's Greens seem unabashed by setbacks at the Bonn level - including retreats by Jürgen Trittin, the Green environment minister, on the timetable for Germany's withdrawal from nuclear power. "It wasn't what we dreamt of," admits Priska Hinz, the local Green's leader and Hesse's environment minister.

"But atomic policy needs a lot of time and work to push through. When opposition parties [in Bonn] come into government after 16 years, there's bound to be friction, and problems reaching nents. The voters are much calmer than we are."

"Red-green" in Hesse has proved a stable combination, though a dispute over expanding Frankfurt airport

is rapidly growing into a divisive issue which could bog down post-election coali-

tion talks. Mr Koch admits many voters are still prepared to give the new Bonn government some credit. In addition, the CDU is not in ideal shape. four months after a federal election": it has yet to reformulate its economic policy to win back voters.

Thus the focus on dual nationality is tempting. It has demonstrated, says Mr Koch, "that the CDU is still capable of mobilising and fighting". Already. 200,000 signatures have been col-lected in Hesse. It has given Mr Koch, one of the CDU's younger leaders, a high national profile.

He says the argument is about finding the best way of integrating foreigners. He dismisses suggestions he is harming Frankfurt's reputation as an international financial location. "Nobody is agitated that if I went to New York I'd never have a chance of US nationality without giving up my German citizenshir

But it is a high-risk strategy. Ruth Wagner, chair of the Hesse Free Democratic Party, the CDU's most natural coalition allies in federal or state government, warns the CDU runs the risk of encouraging extremists.
"I've seen people coming up
to CDU stands and asking: Where can I sign up for "foreigners out"?" We can't have

She is reconciled to her party remaining out of office, the opposition forces divided. The fallout from Bonn politics has yet to materialise. "The media think it was a false start but the voters don't. Yet. Perhaps in a year they will."

**NEWS DIGEST** 

EURO-ZONE

#### M3 money supply growth sees slight upturn

Euro-zone M3 money supply growth, an indicator which the European Central Bank uses to determine its interes rate policy, rose at an annual rate of 4,7 per cent in the three months to December, the ECB said yes

The rate of increase is slightly higher than the reference value of 4.5 per cent which the EGB has said it would like to see in 1999, the first year of the euro's existence. Analysts said the rate of growth, though by no means alarming, might reduce the chances of an interest rate cut on Thursday, when the ECB's governing council holds its next meeting. The ECB's main refinencing rate stands at present at 3 per cent.

Jean-Claude Trichet, Bank of France governor and ECB governing council member, said last weekend that M3 growth was running "at a pace we consider appropriate," but that growth in the narrower M1 money supply measure was running at about 9 per cent. Tony Barber, Frankfurt

#### TRADER ARRESTED IN STOCKHOLM

#### Share fraud hits bank

MeritaNordbanken, the largest bank in the Nordic region, yesterday said a rogue trader in its Swedish stockbroking arm had defrauded the Finnish-Swedish bank of SKr290m

The share fraud, one of the largest to hit a Scandinavian lender in recent years, involved the alleged short setting of shares. Under the scheme, the broker, who has not been named, used fictitious sell notes from institutional clients of MeritaNordbanken in order to sell stock in the hope of buying it back more cheaply at a later date and taking the profit. Police in Stockholm arrested the trader yesterday morning. Although he has not been formally charged, he has been detained on suspicion of "serious breach of fait! and serious embezziement".

"This the largest internal fraud uncovered for years." sai Jussi Laitinen, executive vice president of Nordbanker Markets, the bank's Stockhokm-based equity trading but ness. Mr Laitinen emphasised that none of the bank's dients had incurred any loss, while the bank itself was insured against fraud. Tim Burt, Stockholm

**CAR PRICES** 

#### **Netherlands 'best for bargains'**

UK consumers should buy their cars abroad, according to the latest European Commission survey of car prices in the EU - and preferably in the Netherlands.

Of Europe's 76 best-selling models, 57 are more expensive in the UK than elsewhere. The Netherlands is the best place for bargains, followed by Spain, Portugal and Swe-

The Commission said the drop in the value of the pound since last year had narrowed the gap between the UK and other countries, but said it was still inundated with complaints from British customers who face difficulties when trying to buy a right-hand-drive car on the continent. Overall, price differences have decreased significantly since the last survey in May last year. Emma Tucker, Brussels

#### TURKISH PRIVATISATION

#### Turk Telekom plans sell-off

Turkey has stipulated that the buyers of a 20 per cent strategic stake must feature a world class international go to the post office administration, while 51 per cent is to

Turk Telekom, the Turkish telecommunications company estimated to be worth around \$10bn, said yesterday it was preparing itself for privatisation in the expectation that a first strategic sale of 20 per cent of the company would go ahead soon after elections in April.

Attila Sezgin, general manager, said the company would next week put out to tender a contract for consultants to advise it on reorganising and modernising its management structures and practices.

telecommunications operator. It plans to sell another 14 per cent of the company to international and domestic investors and 5 per cent to staff. A further 10 per cent will remain in state hands. Leyla Boulton, Ankara

Unemployment (%)	n/a	10.8	10.8	10.9	11.0	11.0	11.6	11.6
Trade (Ecu bn)								
Exports	n/a	A/a	68.7	65,6	56.1	72.4	760.8	667.7
lmports	n/a	p/a	61.1	60.3	49.6	58.9	671.4	594.2
Trade balance	n/a	ø/a	7.5	5.2	6.5	13.5	88.4	73.5
Current account (Ecu bn)	03 1998	02 98		01 98		Q4 97		03 97
Current account balance	21.5		25.0	12.4		28.6		26.0
As % of GDP	1.5		1.7	0.9		2.0		1.9
industrial production (%)	Aug-Oct/		-Sep/	Jun-Aug/	-	May-Jul/	1997	1996
(3 mo ower previous 3 mo)	May-Jul	Ap	c-yar	Wes-May		Feb-Apx		
	0.6		0.7	8.0		0.9	4,111	0.01
GDP growth (%)	Q3 1998 .		02 98	Q1 98		Q4 97	97	96
Over same quarter last year	2.7		2.8	. 3.6		3.1	25	1.6
Money supply	Nov 1998	Cc	1 98	Sen 98	Aug 98	Jul 98		Jun 98
M3 Annual growth rate (%)	4,5		5.8	4.5	4.5	5.0		5.3

Oct 98

1.0

Sep 98

1.0

Aug 96

1.2

FT Maps

The FT is now able to offer the following world and industry specific maps for purchase in a wallchart or folded format:

FT International Telecommunications Map 1997 published in association with Salomon Smith Barney

FT Global Telecommunications Map 1998 published in association with Inmarsat FT Asia-Pacific Telecommunications Map 1998

published in association with Telstra

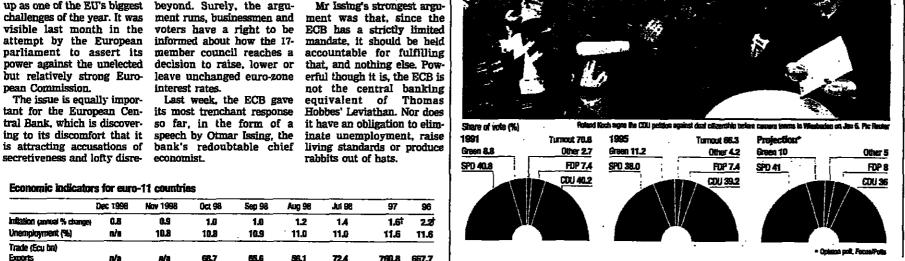
FT Euroland Map 1998 published in association with Deutsche Bank

For further information, please contact:

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or Tracey Endacott in London tel: +44 171 873 4356 Fax: +44 171 873 4862 Email: tracey.endacott@FT.com

> FINANCIAL TIMES No FT, no comment.



## Copyright law set to spark showdown

By Emma Tucker in Brussels

The European Commission is heading for a showdown with the European Parliament over proposals to harmonise copyright law across

The Commission believes parliamentary amendments to the copyright directive. which strengthen protection for artistic works distributed electronically, would place intolerable burdens on telecome operators and could even jeopardise the development of the internet

By Alexander Nicoli and

Germany strongly believes

in the creation of a united

European aerospace and

defence company (EADC) in

spite of last month's all-

British deal between British

Aerospace and General Elec-

tric Company, the German

aerospace minister said yes-

"The EADC is an impor-

tant aim for the industry and we should stick to this

aim," Siegmar Mosdorf, gov-

ernment co-ordinator for

aerospace in the federal eco-

nomics ministry, said in an

interview with the Financial

Times. The EADC was part

of civing Europe a stronger

identity in foreign and secu-

rity policy, he said.

Raiph Atkins in Bonn

terday.

executive plans to reject a number of the amendments. which were tabled by an influential parliamentary committee two weeks ago and expected to be adopted by the full parliament next

But its decision - to be agreed at a meeting today will increase tensions with the parliament at an already fraught time. The parliament, which last month voted narrowly against sacking the Commission for alleged fraud and mismanagement, is in no mood to The European Union's see its wishes snubbed by country to another.

Mr Mosdorf also stressed

the urgency of turning the

Airbus Industrie consortium

into a single corporate entity

in order to compete with

Boeing of the US. "Time is

Boeing would recover from

its recent production prob-

lems within two years.
But he feared both the Air-

bus and EADC processes

may have been set back by

at least two years as a result

of BAe's decision to buy the

Marconi defence arm of

GEC. BAe had been negotia-

ting separately on a merger with DaimlerChrysler Aero-

space (Dasa) of Germany,

which has called the BAe/

GEC deal an obstacle to

Mr Mosdorf said the delay

could occur because France. EADC.

European integration.

money," he said, estimating said.

European defence unity urged

the Brussels executive. which still has the sole power to initiate legislation. The Commission's position has also enraged the powerful recording industry, ted material, and the tele-copies would only be which lobbied the parlia-coms operators that distrib-exempted from copyright ment hard in order to ute the works. tighten copyright protection for music and other forms of amendment concerns tempo-holder.

monise EU copyright law in flows across the internet. the digital era so that material protected by copyright does not encounter obstacles when flowing from one EU

which is in the midst of pri-

vatising its aerospace and

defence companies, may

An EADC had to be a

"merger among equals". Mr Mosdorf said. It was neces-

sary to find a formula for a

balanced partnership in which it would not be possi-

ble for the interests of any

country to be out-voted -

not mean a right of veto for

other European industry

ministers that they adopt at

a meeting in Rome this sum-

mer a detailed plan leading

towards creation of an

Mr Mosdorf is proposing to

any participating company.

by year.

years.

The original Commission own - should not be covered proposal sought to maintain by copyright law. However, The most bothy contested

art distributed on the inter- rary copying - incidental copies of music or films that market commissioner in The directive aims to har · are made in passing as data The Commission proposal straitjacket on internet oper-said such copies - which are ators as it would require dictated by technology and which have no separate economic significance of their

The Farnborough and

Paris air shows alternate -

this year it is the turn of

Paris. The Berlin show,

which is on a smaller scale,

takes place every two years in the same year as Farnbor-

ough. The Society of British

Aerospace Companies, which

stages Farnborough, said it

had rejected previous sug-

gestions because there was

demand from industry to

hold its show every two

a balance between the rights one of the parliament's holders, worried about amendments would modify piracy of digitally transmit- the proposal so that such exempted from copyright law where their distribution was authorised by the rights

Mario Monti, the single charge of the directive. believes this would place a them to monitor all the information that passed across their networks.

AEROSPACE INDUSTRY GERMANY STILL WANTS CONSOLIDATION DESPITE BAC/GEC DEAL

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SET 9HL. BAe/Marconi, Mr Mosdorf to give Berlin's equal billing with those at Paris and Farnborough. He suggests the three events rotate year

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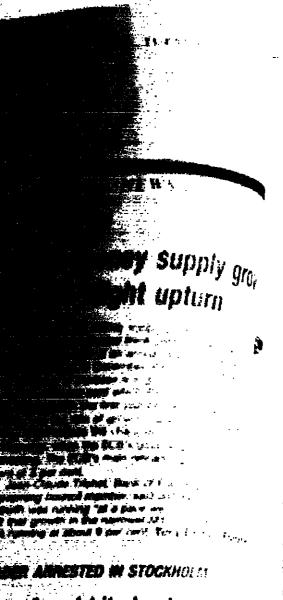
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**'best** for bargains'

### RUSSIAN ECONOMY POLICIES UNLIKELY TO SECURE AID

## IMF sees Moscow plan fall short

The Russian government yesterday completed a new economic plan which falls short of objectives set out by the International Monetary Fund for release of new bie feinnenil

Yevgeny Primakov, the prime minister, yesterday completed work on a document of about 40 pages detailing a range of budgetary and fiscal objectives drafted in response to requests from the IMF.

However, the policies and targets it outlines - which have been circulated in draft form over the last few days - are believed to fail to meet some of the previous assurances tentatively agreed by top negotiators on both sides just before Christmas.

The document has been prepared against the backdrop of negotiations in Moscow between the government and a high-level mission of IMF officials from its Washington headquarters. The talks come to an end

The Russian government

By Peter Norman in Brussels

Russia should adopt the

euro. Europe's new single

currency, to escape its grave

economic and social crisis.

according to Michael Emer-

son, a former European Union ambassador in

Mr Emerson, ambassador

until 1996 and now a senior research fellow at the Brus-

pean Policy Studies (Ceps)

Argenting, which last month

ishing its peso in favour of

A "euro-isation" of the

Russian economy would give

the financial system new,

healthy foundations and

Russia's capacity to service

its debts. At present, Russia

is unable to raise finance because it must pay an inter-

euro legal tender.

Moscow.

adopt euro to

escape crisis'

from the IMF to help close its budget deficit, revive its flagging economy and pave the way for loans from a number of individual countries and international

It has so far held inflation below the levels feared by many analysts, and has attempted to introduce a tough budget to stabilise its economy.

matched by high-level international diplomacy in an effort to win new support, including talks efforts at the World Economic Forum in Davos last week between Mr Primakov and Al Gore, US vice-president.

On Russian television on Sunday evening, Mr Primakov admitted that the government could not meet the objectives requested by the IMF for the 1999 hudget, But he stressed the version approved by parliament last Friday had a a budget surplus ahead of debt servicing costs for the first time in Russian history.

Absent from the latest pro-

this week shortly before a

planned summit of the EU

and Russia in Moscow on

Vladimir Mau, director of

irony. "I think this scheme

is no less realistic than for

Russia to give up its own

currency and join the euro."

Mr Emerson acknowledged

that the European Central

Bank would almost certainly

be hostile to Russia adopting the euro unilaterally. But he

area was certain to develop

and embrace countries such

as Bosnia, Bulgaria and

Estonia which already tied their currencies to the euro-

zone through D-Mark cur-

February 18.

with the restructuring of the country's banking sector, which was crippled by the August financial crisis. Other elements criticised by the IMF include the threat to block pipeline access to energy groups refusing to supply oil to domestic refi-

There is also a lack of detail or any precise timetable for proposals that the government has made concerning privatisations, the reform of monopolies and changes to competition pol-

neries that do not pay their

The proposals cite optimistic forecasts about domestic economic recovery which are being interpreted with considerable scepticism.

Mr Primakov said on Sunday that the current exchange rate of \$22.50 to the rouble - roughly the level set for the entire year in the 1999 budget - "should be lower" and was only so high because of "psychological pressure".

Before the August crisis, it stood at \$6 to the rouble.

#### 'Russia should European pension fund plan coolly received his idea at a Ceps conference

Investment Corresponden

the Russian government's Working Centre for Ecoground-breaking pan-European pension fund have nomic Reform, said such a scheme might be theoretifoundered as multinational companies have shied away cally attractive but was politically impossible. "I from fighting national tax have a dream that at some authorities and arguments sels-based Centre for Euro- point the dollar and the euro have emerged over the right will join forces in one single approach to use. world currency and that

Organisers of the Pan-Bu (Pepa), formed last June, have been forced to reim burse 12 companies which bad expressed initial interes in its proposals to bring a test case on the issue even tually to the European Court

Robin Ellison, head of pensions at Eversheds law firm hold out hope of restoring argued that a wider euro and one of the founders of the group, said he was disappointed with the failure of a more positive attitude in the European Commission to the issue. "The mere formation of this association has influenced the political climate regarding the formation of pan-European pen-

sion funds," he said. Mario Monti, the single market commissioner, who had expressed support for Pepa, put the issue of pan-European funds on the agenda of a high-level Taxation Policy Group of senior national ministers last year.

Pepa had initially attracted interest from mu tinational companies keen to challenge the current system, which makes pan-Euro pean funds unworkable because of national tax reliefs and the costly bureau

An ad-hoc committee was formed, including Zeneca. the UK-based pharmaceutical company, and Kvaerner the Anglo-Norwegian engineering group. The corporate activity of those involved from takeovers to restructuring - is understood not to have helped its pensions executives gain backing for

the legal challenge. One of them said that the association was also hampered by a growing belief that confrontation over the issue could be harmful to the companies involved. Mr Ellison said: "Maybe it is better to let national governments sort it out rather than get into head-to-head conflict with the fiscal authorities."

Pepa also suffered from a failure to garner much support from companies based outside the UK and US. Continental European pension funds expressed disquiet over the litigious nature of the association.

Mr Ellison said the failure of Pepa to attract enough support could be a setback for the early creation of pan-European pension funds. But he added that the Pepa committee, which had collected between £30,000 and £40,000 (\$50,000-\$65,000), would meet again in six months to con-Mediterranean port within three hours of the French sider action if proposals by the European Commission

## Mother Russia opens arms to Belarus – who will be next?

Reunification agreement has sparked fears of chain reaction among former Soviet republics, writes Charles Clover

n a wintry day in ishing the USSR. December 1991 in a cot-tage in the western forest of the Belarus Soviet Socialist Republic, three men gathered to put an end to the 70-year-old Soviet

Ųnion. What Stanislav Shushkevich, then chairman of the Belarus parliament, remembers most vividly about the other two - Boris Yeltsin. president of the Russian republic, and Leonid Kravchuk, chairman of Ukraine's parliament - is their motives.

"Yeltsin at that time was a lemocrat, a man of principles," reminisced Mr Shushkevich. Thinking it over he added: "Yeltsin also wanted to get rid of [Mikhail] Gorbachev [general secretary of the USSR] by getting rid of the USSR."

Mr Kravchuk had been elected president of Ukraine a week before in a referendum that simultaneously declared Ukraine independent from the Soviet Union. "For Kravchuk," remem-

bered Mr Shushkevich, "the main thing was the referen-

As for himself, Mr Shushkevich may or may not have harboured political ambitions similar to Mr Yeltsin's and Mr Kravchuk's, in addition to wanting to see his native Belarus independent for the first time in centu-

But on that day, the three men's tangled objectives coalesced into the Belovezhskaya accord, formally abol- parliamentary speaker

Soon after, the three men flew back to their capitals to victorious welcomes. However, things started to

Mr Shushkevich and Mr Kravchuk have since been voted out of office in favour of candidates who campaigned for closer ties to Russia. And at the end of last year came the culmination of the process of undo-

Mr Shushkevich had done for his country. On December 25 Mr Yeltsin met Mr Shushkevich's successor as president of Belarus, Alexander Lukasbenko, and signed four agreements, according to which Belarus and Russia are scheduled to be re-unified by the end of 1999.

oes Mr Shushkevich feel that Yeltsin betrayed him? "Yeltsin's problem is very familiar," be said ruefully. "Anyone who stays too long in the Kremlin develops the Kremlin disease." There are concerns.

meanwhile, that the Belarus-Russia unification could affect more countries. even touch off a chain reaction among other former Soviet republics, whose economies have performed badly since independence from the USSR. Ukraine's gross domestic product, for example, has fallen by 60 per cent since 1991.

In Ukraine, for example,

Alexander Tkachenko last week called the prospective union between Belarus and Russia "the start of a very promising path" which, he implied, might include Ukraine.

"For Ukraine, the seven year path from Belovezha has turned out to be seven big steps downwards," he said, calling for "Slavic unity and brotherhood". And on January 14 Mr

ing nearly everything that Tkachenko proposed that Russia-dominated inter-parliamentary assembly Commonwealth Independent States.

suggestion which provoked a bench-clearing brawl between communists and nationalist deputies in the chamber. Mr Tkachenko has scheduled another vote on the topic tomorrow.

Campaigns for Ukraine's presidential elections in October are just getting into full swing and are likely. just as they did in 1994, to emphasise the Russified east, which is far more populous than the west of the country, and where unification is popular.

"We are expecting the issue of unification to dominate Ukraine's political scene the rest of this year." said a western diplomat in Kiev.

And while both Mr Shushkevich and Mr Kraychuk were voted out of power for their nationalist



Shared history: Boris Yeltzin (centre) pictured with Alexander Lukashenko, president of Belanzs (right), and Russian Orthodox Patriarch Filaret in front of a war memorial in Brest

to further his political career in 1991, was able to reverse power, this time by leading the charge in the other

In 1996, for example, when he faced a tough election battle against Communist Gennady Zyuganov, Mr Yeltsin was able to outflank Russia." his opponent when he travelled again to Belarus, this time to meet Mr Shushkevich's nemesis, Mr Lukashenko, and sign the endorsing countries.

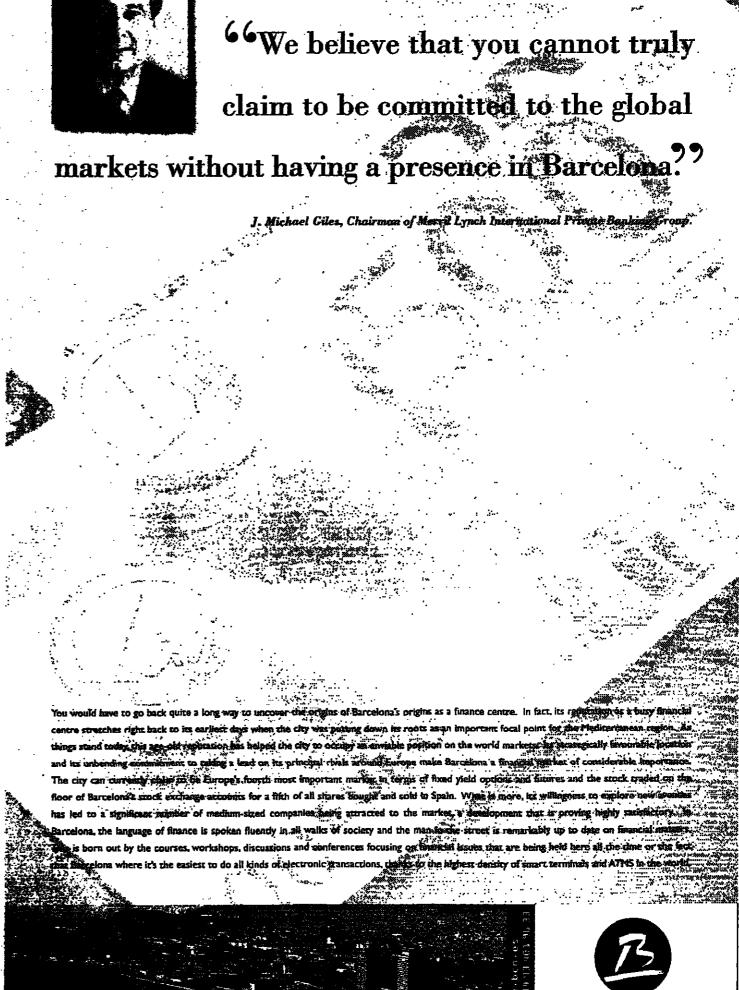
And the crash of the

added considerably to Russia's frequent urge to direction and hold on to stitch its empire back together.

According to Valery Karbalevich, a political analyst in Minsk, "Since August, the main driver of integration has changed from being Belarus to being

He explained: Russian elite at the beginning of the 1990s made would sacrifice its empire for first of the agreements the sake of higher living further standards and economic integration of the two development. The August crash put an end to this bargain. Quite simply, they Russian rouble in August didn't get economic leanings, the wily Boris last year and simultaneous development, and so they Yeltsin, who had used the currency and banking crises want their empire back."





## Strasbourg and Paris to get fast train link

should follow the example of leuro," he said with heavy

The French government has approved a new high-speed. rail link between Paris and Strasbourg on the eastern border with Germany, which would almost halve travel time to just over two hours.

Most of the rail line will be completed by 2006 at a cost of FFr20.5bn (€3.12bn. \$3.62bn) and will allow time savings with routes to other EU centres, including Paris-Frankfurt and Paris-Zurich. The first studies for con-

necting the French capital with Strasbourg - seat of the European parliament - were made 10 years ago. But successive governments have always favoured other projects as being more viable for the fast TGV trains.

The socialist-led government of Lionel Jospin decided to go ahead with the project last year but failed to resolve squabbles among the regions over financing. At the same time the European Union raised questions about its proposed contribution towards the construction. The line's cost is estimated at PFr67m per kilometre.

However, late last week differences were finally resulved and the exact route finalised. The line will be some 30km longer than originally envisaged and FFr2.5bn more costly. The part approved covers 520km from Paris, via Vaires-sur-Marne to Baudrecourt, where it will then join the traditional track for the remainder of the journey to

through to Strasbourg, cutting the journey to one hour 47 minutes against the two hours 19 minutes agreed on

of Luxembourg will provide FF1700,000, as Paris Luxembourg travel time should be

The transport ministry says the trains will be the top speeds of 320km/h.

Until now Alstom, the Franco-British group, bas been the TGV provider in France but the transport ministry says the contract for the Paris-Strasbourg link will be out to tender.

almost 1,300km of highspeed track has been laid in

has picked up rapidly, growing 11 per cent in 1998, successive governments have justified the TGV primarily on socio-economic grounds and the fare structure has reflected this.

Within 18 months the full Paris Marsellies link will be operational, putting this

lay high-speed track right

The government will fund FFr8bn of the total cost, although nothing will be disbursed until the 2000 budget. The EU has agreed to fund a further FFr2.1bn. The Duchy

reduced to three hours.

Over the past 20 years

While passenger traffic

With the state-run railways, SNCF, split into an operating company and a track, there is now pressure

## Japan sees tax revenue fall by 5.4%

The deterioration in Japan's government finances was highlighted yesterday by figures showing that December tax revenues fell 5.4 per cent largely as a result of lower corporate tax revenues.

The revenue fall to Y2,596bn (\$22.3bn) came in government debt took the largely from a 20 per cent decline in corporate taxes collected to Y265bn as companies felt the squeeze from a sluggish economy.

The news added further gloom to the markets where

on bonds and equities. Fears that any future unwinding of cross-shareholdings by Japanese companies could hit equity prices unsettled Tokyo stock market and the Nikkei index fell 34.07 to 14.465.16.

At the same time, rising concern about the expansion yield on the benchmark 10peak yesterday of 2.11 per cent, its highest level since activity. mid-1997.

Koji Tanami, vice-finance concern about the economic concerns about the impact government bonds directly

higher long-term interest rates would have on economic activity. "I don't expect the long-term interest rates to have a negative impact on the private sectors' cash demand." he said yesterday.

However, unease about the ability of the Japanese economy to rebound has prompted moves within the ruling Liberal Democratic year government bond to a party to look for further ways to increase economic

A key group of LDP politi-cians is considering allowing minister, attempted to damp the Bank of Japan to buy

in an effort to support the Okiharu Yasuoka, who

heads an LDP financial-system revitalisation panel, said that given the severe impact deflationary pressures could have, his panel would consider a range of measures, including underwriting government bonds by the Bank

other senior LDP politicians and by the BoJ itself. Masaru Hayami, bank governor, has vehemently opposed any suggestion that the bank should underwrite

the bonds since he believes

The idea is opposed by

rather than expand its baiance sheet. Bank officials also fear that directly purchasing government bonds to could shatter the central bank's credibility.

Although the central bank is permitted to buy JGBs in the secondary market, it only does this to manage its regular operations, rather than as deliberate anti-inflationary

But Mr Yasuoka's willingness publicly to discuss central bank underwriting of the bonds suggests he has

key members of the LDP. first public indication that elements in the government are considering this unorthodox anti-deflationary step. Brian Rose, economist at Warburg Dillon Read said:

Mr Yasuoka's panel is also considering the possibility of setting up a government body to buy shares in an effort to prevent the unwinding of cross-shareholdings by Japanese corporations from

His comments provide the This is a political bomb. I

don't think the government is desperate enough to do monetary this yet, but it might later."

## Australia share ownership rises

Direct share ownership among Australians surged in 1998, reinforcing Australia's position in second place in the world league of share ownership, behind only the US, the Australian Stock Exchange (ASX) said.

In an annual survey published yesterday, the ASX said the number of Australians who directly owned shares rose about 10 per cent last year, to 4.4m people, or 32 per cent of the adult population, largely because of a series of successful flotations, which included AMP. the Australian insurance and funds management

received shares as part of AMP's listing last June. including 730,000 first-time investors, the highest number of first-time share owners entering Australia's now at 4.75 per cent, would stock market at one time, stay unchanged.

the ASX said. Total share ownership, including indirect shareholdings through superannua- low inflation in Australia tion funds, showed a sharp cushioned the economy increase from the 1997 sur- against turbulent global vey, which put total share trends.

ownership at 34 per cent of the population.

The results came as the ASX hit a high on Monday. its benchmark All Ordinaries index rising one per cent to 2.923.7 points on turnover of A\$972m (US\$607.5m), surpassing the previous record cluse of 2.897.3 last month.

Market players were looking to today's meeting of the Reserve Bank board, the central bank board's first meeting of the year, although analysis ruled out a further interest rule cut.

Unexpectedly low inflation figures for the December quarter had fuelled specials tion of a rate cut later in the giant, and TAB, a state bet- year, following the bank's unusual move to cut rates About 1.6m Australians by a quarter of a percentage point in December. But economists said yesterday the Australian economy was at present in no need of stimulus and official cush rates.

Peter Costello. the trassurer, yesterday said the "continuing dream-run" of

**NEWS DIGEST** 

CHINA UNICOM

#### Ministry official to head telecoms group

China Unicom, a second state telecoms company established in 1994 to provide competition for China Telecom, the dominant state player, appears set to fall under greater official control with the planned appointment of a senior ministry official as its chairman.

Yang Xianzu, the first vice-minister of information inclustry, is expected to be made chairman and possibly general manager of Unicom shortly, telecoms officials said.

Analysts said the planned appointment, which co-incides with talk of other personnel changes at the higher levels of the Ministry of Information Industry, could strengthen official control over competition between Unicom and China Telecom, and allow Beijing to exercise increased influence over telecoms equipment procurement decisions. China has said that, where possible, the equipment made by local Chinese companies should be bought before that of foreigners. Mr Yang has publicly endorsed this "buy local" policy over the past few months. James Kynge, Beijing

#### SOUTH KOREAN ECONOMY

#### IMF to raise growth forecast

The International Monetary Fund is expected to revise upward its economic growth forecast for South Korea this year to 2 per cent from minus 1 per cent. The new IMF forecast comes in spite of a warning by Hubert Neiss, IMF Asia-Pacific director, that Korea is in danger of becoming complacent about a sustainable recovery.

Meanwhile, Seoul yesterday said imports had increased by 15.4 per cent last month in a sign of increased industrial investments as companies restock inventories of raw materials and capital goods. Analysts said investment had been on the rise since the second half of 1998 as the govemment tried to revive the economy by easing fiscal and monetary policies. John Burton, Seoul

#### Japanese Industry

#### Vehicle sales decline

Japanese domestic vehicle sales dropped in January by 6.2 per cent year on year to 241,511, the 22nd consecutive month of decline, highlighting the industry's continuing plight. The Japan Automobile Dealers Association yesterday reported sales of cars over 2000cc and trucks were particularly badly hit, recording declines of 9.9 per cent and 18.7 per cent. Cars up to 2000cc were up 2.1 per

cent in a year-over-year comparison. Chikao Masuzawa, analyst at ING Baring, said: "As last rear's sales figures in January were very low, this month's decline is not very encouraging. However, we are compar-ing 18 working days in 1998 with 19 working days in 1999, this accounts for a part of the decrease. Given that the decline is single digit, the figures are not disastrous." Julie Hess, Tokyo

#### TAIWANESE ECONOMY

#### Interest rates reduced

Taiwan's central bank has cut interest rates as part of a series of measures aimed at boosting growth and countering the effects of Asia's economic crisis. The bank's fourth batch of rate cuts in less than half a year came on the same day as the Taipel stock index fell to a 32-month low on womes about Taiwan's economic health.

Hsu YI-hsiung, central bank deputy governor, said there was room for further reductions after a 25 basis point cut that brought the rediscount rate to 4.5 per cent. The bank, which cut its rate for secured loans by 25 basis points to 4.875 per cent, said the move reflected high financial market liquidity. Mure Dickle, Talpei

#### **AUSTRALIAN INITIATIVE**

#### Asia aid flows to be studied

Australia is to host a meeting of international aid donors and Asian governments in March to seek ways of improving flows of assistance to countries hit by economic crisis. Alexander Downer, foreign minister, said the meeting in Alexander Downer, Tureign minister, said the meeting in Sydney would not be a pledging session. Instead it would look at ways of better co-ordinating the provision of humanitarian assistance and promoting good government. Senior officials from the US, Europe, Japan and other industrial countries are likely to attend, while recipient countries will be represented at ministerial level.

THE COMMENTS

in a speech to the Royal institute of International Affairs in London, Mr Downer also warned that regional stability could be harmed by uneven cuts in defence spending across Asia as countries reacted to differently to the crisis. The change in the relative military strength was "potentially a problem," he said but declined to give specific examples. Peter Montagnon, Asia Editor, London

## India and US near N-test sanctions deal

India and the US are moving towards an agreement by which Delhi would agree to accede to the Comprehensive foundations for a new, Test Ban Treaty, perhaps broad-based relationship accede to the Comprehensive within a few months, would do so in return for having economic sanctions, imposed nuclear tests last May, lifted

bott, US deputy secretary of and Indian officials have primitment the prime minister

ioint 'statement after the talks ended on Sunday hailed them as "laying the that has eluded the US and India in the past".

Both sides resisted pub-

state, and Jaswant Singh, vately suggested that the India's foreign minister. A talks produced substantial movement towards an eventual deal to lift sanctions in return for India's signing the CTBT, which it has traditionally and staunchly opposed, around the middle of this year.

In an interview, Mr Singh by the US after India's licly suggesting any "break said: "What we are witness-nuclear tests last May, lifted through" from the weekend ing is the synergy of small ing is the synergy of small talks, the eighth in a series steps, as against the explo-The outlines of such a deal of Indo-US discussions sion of a 'breakthrough' as emerged after three days of prompted by India's nuclear such - but the small steps talks between Strobe Tal- weapons tests. But both US are directed towards a com-

has given to the United tarian lending to both India Nations and India's parlia- and Pakistan by multilateral ment." Atal Behari Vajpayee, India's prime minister, promised at the UN last year

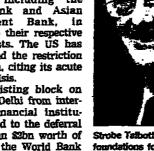
clusion" of negotiations regarding the CTBT. G8 group of industrialised countries to discuss the progress of the latest round of US-India talks. The eight

agreed to freeze non-humani-

towards the "successful con-

agencies, including the World Bank and Asian Development Bank, in response to their respective that India would work nuclear tests. The US has since waived the restriction on Pakistan, citing its acute financial crisis.

Mr Talbott yesterday met
the Delhi ambassadors of the lending to Delhi from inter-The persisting block on national financial institutions has led to the deferral of more than \$2bn worth of loans from the World Bank and the ADB.

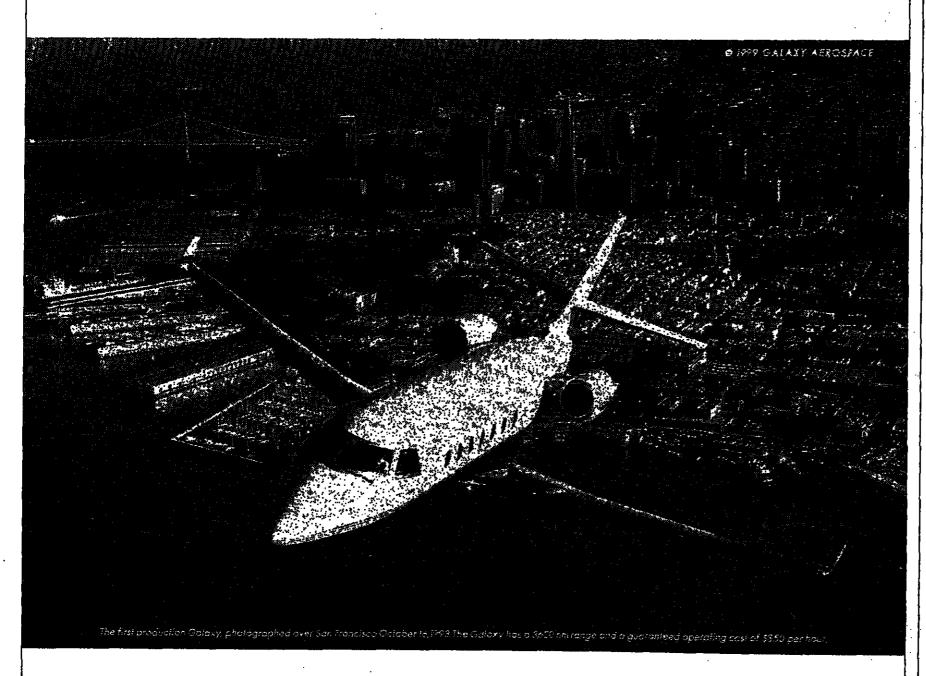


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# West plans \$1.5bn package for Nigeria

and Tony Hawkins

Western governments and lending agencies are preparing a conditional \$1.50n package of support for tance western governments Nigeria in an effort to ease attach to the successful an economic crisis which return to democracy of could destabilise the civilian Africa's most populous government due to take nation, at a time when its office at the end of May. economy is undergoing the Provided the winner of most serious strains since independence in 1960.

Risk of more

oil companies

this month's presidential poll backs the economic reform programme introduced by General Abdulsalami Abubakar, Nigeria's military leader, an informal meeting of donors, chaired planned for March. This will be accompanied

by first steps towards part in making it a success. rescheduling Nigeria's \$29bn he said.

and Nigerian officials.
The initiative, which gathered momentum following Nigeria's recent return to the IMF fold after a 10-year break, reflects the impor-

The transition was at "a critical moment for Nigeria and the African continent" Gordon Brown, the UK chancellor of the exchequer, told a private dinner at the Davos on Saturday night. "The west has to play its

commitment to open govern-ment, sound and transparent ment officials expect the full health and education," the chancellor warned.

Earlier this month Nigeria tions of an IMF agreement when it ended a two tier-ex-change rate, ended a subsidy on domestic fuel, and pledged faster privatisation of state-owned companies. This paved the way to an

agreement on an IMF monttored programme, which the Fund board is shortly expected to approve. The proposed donor meeting in March, say western officials, will be part of an effort to help bridge Nigeria's 1999 financing gap. estimated by Ismaila Usman, the finance minister, at

DELTA REGION RISING VIOLENCE BY TRIBAL ACTIVISTS THREATENS TO COMPLICATE TRANSITION TO DEMOCRACY

institutions of policy, and a impact of the 12 year low in shift in spending towards the price of oil, which accounts for 95 per cent of export earnings, to hit the country mid year, shortly after the scheduled handover to a civilian administration.

> there is a risk of social unrest in a country already under considerable strain. Unemployment is rising, per capita income has fallen from a peak of nearly \$1,000 a year to about \$250, the country's infrastructure is near to collapse, and the naira, worth a dollar in the early 1980s, is worth barely cent today.

Fund officials fear that

But western officials make clear that Nigeria will have

mitment to reform from a country that has failed to keep past pledges to the DAF and is notorious for comup-

Although the presidential election takes place at the end of February, the inauguration of the new administration is not until the end of

Given the backing of the president-elect, and provided here is continuing evidence of the government's commitofficials, a Sibn three-year extended structural adjustment loan from the Fund could be close to agree by the time the new civilian dministration is installed.

The combination of the first tranche of the IMF loan, to overcome widespread fresh lending from the World years

ability of at least 2300m in aid from the European Union undisbursed during the preceding military regime of the late General Sani Abacha, would help

close the financing gap. Nigeria, which will be claiming sligibility for debt relief on the highly conces-sional terms offered by the joint World Bank/IMP Heavily-Indebted Poor Countries Initiative (HIPC), also hopes to open formal negoti-ations on its \$20m debt to the Paris Club of official creditors in April.

The proposal has so far met with a sceptical response from the Club. whose \$200n debt has not been serviced for some

## Saddam offers 'prizes' for downing jets

Iraqi President Saddam Hussein is taking his defiance a step further and promising a 25m dinars (\$88,000) award to air defence troops who shoot down a US or British warjet patrolling the no-fly zones.

Nabd al Shahb, an Iraqi newspaper, said yesterday the presidential office would also pay 10m dinars for bringing down a missile, and a further 5m dinars for the arrest of an enemy pilot. These sums are fortunes in a country where monthly saisries are worth a few US dol-

Since the US and British air strikes on Iraq in Decem-ber, Baghdad has been firing at US and British jets patrolling the northern and southern no-fly zones mposed over the country. and periodically sending its aircraft into the exclusion

Bringing down a jet would boost troops' morale, following the pounding of military installations in Operation

The US military has been given expanded rules of engagement allowing it to strike at any part of Iraq's air defence system. Derek Fatchett, minister of state at the UK foreign office, said yesterday that jets would continue enforcing the no-fly zones as a "necessary humanitarian measure".

The zones were imposed to protect Iraq's Kurds in the well as other UN disarmanorth and Shias in the

south, iraq considers the zones illegal because they were not set up as part of a United Nations resolution and are only enforced by the US and Britain. Mr Fatchett yesterday

called on Bashdad to co-operate with the three panels set up by the UN Security Council on Saturday to review progress on disarmament, the humanitarian situation and the issue of missing Kuwaiti prisoners and property.

The panels are to report back to the council in April. Baghdad has dismissed the UN decision as a way of prolonging the eight-year UN

Speaking at London's Royal United Institute for Defence Studies, Mr Fatchett portrayed the UN decision on the panels as having reestablished consensus on Iraq at the Security Council. The council has been deeply split since the US and British raids. But he said the panels could achieve progress without Iraqi co-opera-

A significant achievement for US and UK policy, Mr Fatchett added, was that the nanels revived the role of Unscom, the UN weapons inspecting commission which iraq accuses of spy-

Russia wants Unscom abolished, but agreed that would involve the participation and expertise from the following the 1991 Gulf war UN Special Commission", as

# disruption for

US oil fire experts extinguish a seven-day blaze last October that began after a pipeline was ve

The violence between

Nigerian troops and protesters in the oil-rich Niger Delta continued unabated at the weekend, with 19 people reported killed close to the Forcados crude export terminal operated by Royal Dutch/Shell, the biggest for. Delta as a result of what oil eign oil company in Nigeria. Last month dozens were munity action".

killed in neighbouring Bay-... They say the tension is the elsa state after troops were called in when young activ- For an older generation of ists of the Ijaw tribe threat residents the reinforcement ened to shut much of the of troops and gunboats has onshore oil production. The latest incident under-

scores the rising tension in the maze of creeks and manthe area, where foreign petroleum companies face the prospect of more widespread and violent disruption to their operations violence, their authority unless the military government takes steps to meet the demands of local communities for a greater share of the

Niger Delta's oil wealth. So far the government has government. only announced the formation of a high-level committee to look into the issue, be the target as it happened even though the growing conflict in the Delta could complicate the transition to democratic rule in Nigeria Atlantic coast. "There they and challenge the incoming civilian government's ability the youths thought they the supply of cement for gov- a recent visit to Sangana, a than stay at home and out of

leaders believe the cycle of the government proves insincere in dealing with their demands, and that the next wave of oil field disruption could be far more extensive. About 200,000 b/d of ing to Royal Dutch/Shell and Chevron - is shut across the companies describe as "com-

worst they have experienced. recalled the civil war 30 years ago, fought in part in grove swamps from where the oil is pumped.

Although many traditional leaders have argued against among the younger generation has been eroded by the perception that they have been corrupted by payoffs from oil companies and the

"If we're not careful soon the traditional leaders will Ikonibo, paramount ruler of the Akassa clan along the were appealing for calm but tor enriched herself through liaw villagers and their they butchered them."

Although residents differ in how to approach the companies and the government, there is no disagreement about the need for a radical The liaw, numbering several million, are Nigeria's fourthlargest tribe. But while they are a minority group in some states, in Bayelsa they are the overwhelming majority. The state, described on vehicle licence plates as "the pride of the nation." is littered with examples of past felt obliged to step up their frustration at the deterioratfailures to share Nigeria's oil own contribution to the ing situation in the Delta clashes a big uncertainty wealth with the regions that region's development, but has led them at times to among both the companies in Ogoniland," said Antony produce it. There is only one some of their actions are embark on seemingly desperpaved road leading to Yenagoa, where the wife of one efforts are also undermined panies have put liaw youths former military administra-

ernment buildings, many of

which were left half-finished.

In the fishing villages over the distribution of a where most of the population lives there is no electricity or clean water. Formal them by Texaco which opergovernment services are ates a nearby rig. Several non-existent. The jungle has community leaders said they reclaimed schools and health centres. To add insult to they could not be distributed injury fuel prices are more than four times the official of jealously among villagers. level, in a riverine area where boats with high con-sumption engines are the drink," said Javan Wongoro,

lifeline to the outside world. a community elder. The oil companies have exacerbating tensions. Their ate strategies. Several comby their fear of talking on the payroll and asked directly to villagers. During them to do nothing more small fishing port, residents trouble. But in the case of

cow, some tins of tomato and other foodstuffs offered to resented such offerings as equitably and were a source "Our grandfathers were

Moreover, the companies were seen squabbling noisily Shell, this tactic tearly back ing a more dangerous phase.

fired. It hired youths from

fishing towns in Bayelsa who approached their counterparts in Akassa with a proposal that they kidnap the Nembe group. The aim was to split a ransom that Shell would have

been asked to pay. The Akassa youths, who last December received more than \$10,000 to return a hiiacked seismic boat. rejected the scam. In the light of the latest and the communities must be whether the Delta is now

concrete gestures from

Abuja, the federal capital,

may not be enough to pre-

vent the conflict from enter-

## 'Triple cocktail' hope in Aids fight those containing them.

harmaceuticals Correspondent

HIV patients may be able to prevent the onset of duced in the mid-1990s. full-blown Aids without argue that lipodystrophy resorting to drugs suspected the heavy build-up of fats of causing severe side-ef- is a consequence of survivfects, according to data pres- ing HIV, and that its effects rus conference in Chicago patients live longer. vesterday.

was organised by European eliminate latent viral "reserand US universities, found that "triple cocktails" of egy is to encourage the virus drugs without protease inhibitors were as effective

Defenders of protease inhibitors, heralded as a wonder drug when intro-

Triple therapy suppress The Atlantic study, which HIV, but does not appear to voirs". The high-stakes stratto reolicate, in effect entice in suppressing viral load as ping" it with powerful drugs.

#### WORLD ECONOMIC FORUM

REGIONAL MARKETS WITH ASIA NO LONGER IN FASHION, EXECUTIVES EYE EURO-ZONE FOR INVESTMENT

## Euro-phoria grips business leaders



By Tony Jackson in Davos

A year is a long time in business. At the World Economic Forum in Davos a year ago, western business leaders were rubbing their hands over the Asian crisis. and the chance of picking up assets on the cheap. This year, emerging markets have been virtually written off. said the euro would also The latest fad is Europe: have a profound effect on governments. "Different states will be forced to adopt

The new note of euro-tri- competitive economic poliumphalism was sounded by cies," he said.

utive of the German manufacturer Krupp Hoesch Thyssen. The euro, he said, would enable Europe to make up the ground lost to the US over the past 20 years.

industrial concentration. "The euro will speed up this process in a way most people outside the business world – and the general public have yet to realise," he said. Gerard Mestrallet, chief executive of the French util-

The mood was not contives. At a private dinner in Davos on Saturday, the chief executive of a large US man-from employers was on It was already causing five-year view, they would chose Europe.

politicians, trade unionists odds with the fact that the across regions runs ahead of euro is still in practical terms almost non-existent, except in financial services. A director of a large Euro-Ry Suez-Lyonnaise des Eaux, pean vehicle components business leaders were dismaker at Davos confided-

carmakers, only to discover flows as a means of protectfined to European execu- it had yet to receive any ing themselves against speceuro invoices at all. The one note of concern

ufacturing company asked wages. Adair Turner, direchis guests whether, on a tor general of the Confederation of British Industry, the ergers, plant closures and prefer to invest in Europe or UK employers' body, said: emerging markets. Almost "It is on the trade union without exception, they agenda to introduce pan-Eupean collective bargaining. All this seems rather at If [wage] harmonisation productivity, you have a powerful engine for unem-

> Meanwhile, if western missive of emerging nations, that, by late January, euro those nations seemed to invoices received by his com- return the compliment. Delepany were still in single fig- gates had little to say on ures. He had mentioned this attracting investment, much to one of the big euro-zone more on how to limit capital

The mood was summed up by Lee Kuan Yew, Singa-pore's elder statesman. "For small countries." he said "the cost of opting out is less money coming in, and less growth. But once they have done their cost-benefit analysis, that may be better than the risk of devastation."

they will get their money

The business response to that was predictable. Jon Corzine, co-chairman of the UK investment bank, Goldman Sachs, said limited restraints on the inflows of capital should not be dismissed. "But no one will invest in a country," he added, "if they don't believe

## Newly isolated genes can fathom the human heart · But he believed the real

It may not be too long before genechips, which can read people's genetic blueprints. become as common as microchips, and the revolution in the biotech industry spawns companies that have an impact similar to the one Microsoft has had in the computer industry.

Bill Haseltine, chief execu tive of Ruman Genome Sciences (HGS), is one of a new breed of scientists-turnedentrepreneur trying to capture the benefits of the biotech revolution.

He has formed seven biotech companies since he left Harvard and yesterday gave his thoughts on the next generation of genetic and medical technologi

He formed HGS in 1992

ally all the human genes. "The goal of our industry is impact of the genetic revoluto be able to predict detect. prevent, treat and ultimately cure most diseases of man. In our lifetime we will see great progress," said Mr Has-

He cited cardiovascular virtually complete set of genes of the heart and can understand how they change and help the passage of the disease. This will allow the detection of changes that and legs when needed." are occurring in the

detect a change, the earlier you can alter the course of disease favourably," said Dr Haseltine.

"We now have the ability

tion on disease would be on regenerative medicine - the ability to repair parts of the body damaged by disease. injured by trauma and even disease, the main cause of ered that the body uses to

death worldwide. HGS has a build new blood vessels. If it is injected into heart muscle it can regrow blood vessels. "It is happening in real patients today. We can grow new blood vessels in arms

In the next three to five years, he predicted that the "The earlier you can greatest impact of genetic research on cancer would be providing tests to identify individuals at risk when they are well. One of the big issues in cancer treatment is to predict the occurrence of being able to detect the

## Speak up about the good side of mergers, executives warned

Executives heading some of the world's biggest mega-mergers warned yesterday of the threat of a political backlash against the merger wave. It could only be averted, they said, if the public and politicians could be persuaded that mergers Speaking at the World

Economic Forum at Davos, Rolf-Ernst Breuer, spokesman of the board at Deutsche Bank, said the political climate towards mergers was worsening. "Politicians and the media are saying managers are buying and selling companies like used cars," he said. "I am afraid that

before too long, we will have to argue again for the social benefit of mergers."

Deutsche Bank is in the process of taking over Bankers Trust of the US in a deal worth \$10.1bn. The sensitivity of top exec-

utives to public opinion reflects their belief that the merger wave is set to continue, with consequent job losses in the short term. Further consolidation is expected in a number of industries worldwide, such as banking and cars. In Europe, there is additional pressure to restructure from the advent

of the euro. According to Rajat Gupta, ead of the consulting firm nies, he said: neither those McKinsey, worldwide merg- who worked in them, nor the

ers last year totalled \$2,3000bn compared with \$1,5000bn in 1998 and \$1,000bn in 1996. Mergers had also grown sharply in size, with the top 10 last year worth \$550bn, compared to \$200bn the year before. Sir John Browne, chief

executive of the oil group BP Amoco, formed in a \$30.3bn merger last month, said, "It can't all be severance and cost reduction. Something good has to come out of a merger. The question is whether we can get innovative ideas out of mergers and provide products which customers prefer."

No one liked big compa-

surveys showed that people believed large companies were more responsible than small ones. "I'm not sure that's true, but we had better make it true," he said. "Otherwise, one of the fundamentals [of mergers] will be corroded." Daniel Vasella, president

of the Swiss drug group Novartis, formed in an \$30bn merger three years ago, said, "Layoffs create fear, and consumer benefits are often taken for granted or not recognised. The difficulty is that politicians and the public often cannot see beyondthe stressful period of reconstruction."



man of DaimlerChrysler formed last year in a \$40.5bn merger, said global companies could alleviate poverty.
"In a world where half the people don't have food or water, you can bring jobs to them." he said. "But only a profitable company can be a social company.

#### and it has been able to iso- future heart disease. It is not disease early enough to late in a useful form virtu- pie in the sky." Ageing baby boomers lead drug groups a merry dance

By William Hall .

drug to put the light fantastic back in their dance rou-

Kenneth Dychtwald, chief executive of Age Wave, which specialises in the study of ageing, said yesterday an over-50s women's focus group researching what products might help them feel and function better found that what the women really wanted was a

would like to go out for a Never mind Viagra. What night of dancing," he said. the over 50s really want is a Mr Dychtwald, who helps

companies develop products to satisfy the appetites of ageing, wealthy baby-boom-ers, describes Viagra as a watershed. "The message was that people who are functioning at less than an optimum level want to return to that optimal level," said Mr Dychtwald.

"Whether it is how youthful your skin looks, your ability to stay lean and trim, pill to make men dance or even how easily you move more. They could do with- your bowels. The world is

out the dog in heat but they going to want thousands of products to bring about human enhancement," said Mr Dychtwald. He predicts a trillion-dollar

it would draw on five or six different areas of science that would provide therapies, ingredients and technologies to allow people to ward off the effects of age-

The notion of living a long time but falling apart more each day was a "nightmare of ageing" and people would spend large amounts of



حكنا من الاعل

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far. .

yesterday fired fresh warning shots at the World Trade Organisation in their dispute over beef hormones which both sides say threatens to dwarf their dispute over

US officials said the EU appeared to have no intention of lifting its 10-year-old ban on hormone-treated beef by May 13, the date set by the WTO for implementing its ruling against the ban. "Such a stance would fur-

ther undermine the credibility of the WTO system." Rita Hayes. US ambassador to the WTO, told a meeting of the WTO's dispute settlement

Washington last week requested WTO authorisation to impose more than \$500m in trade sanctions on EU goods because of the EU's alleged failure to comply with an adverse WTO ruling on its banana import regime. That request has arbitration.

The US has also threatened to retaliate if Brussels does not lift the beef ban which the US estimates is costing its cattle farmers that Washington may be prepared to be more conciliatory. US officials have urged the EU to discuss "WTO-con-

May deadline expires. that the hormones in ques- banana case.

tion pose a health risk for consumers.

EU officials told the dispute settlement body yesterday that Brussels had commissioned new scientific studies which, though they would not be complete by May, would allow the EU "to fully implement" its WTO obligations.

In a separate dispute, the dispute settlement body established a panel to examine a 1916 US anti-dumping law that the EU claims is being used to harass Euro-pean steel companies. US officials said yesterday that the law was "moribund." However, US steel companies, hit by a surge in imports, have recently filed cases against European and Japanese importers, Japan also plans to bring a WTO complaint.

A panel was also set up at the request of the EU and Japan to investigate Canada's auto pact with the US which gives trade privileges to America's Big Three car been suspended pending manufacturers. Another panel will consider Canada's patent legislation which Brussels claims violates the WTO's rules on intellectual property protection.

A fourth panel request by \$250m a year in lost exports. the EU, this time concerning However, in an indication anti-subsidy duties imposed by the US on steel imports from the UK, was postponed until February 17. At that meeting the EU also plans to sistent solutions" before the ask for a panel to rule on Section 301 of US trade law The EU says the ruling which Brussels claims is allows the ban to be main- being used to threaten unitained provided it can be jus- lateral - and thus WTO-illetified by scientific evidence gal - sanctions in the

**NEWS DIGEST** 

**UK ENERGY MARKET** 

### **Britain complains over** Polish coal subsidies

Britain has complained to the European Commission and Poland about subsidised Polish coal exports distorting the JK coal market, John Battle, UK energy minister, said yes-lerday that efforts to safeguard the British coal industry could be undermined by the imports. The UK claimed that Polish coal producers received state finance of about £200m (\$330m) a year, which is not repaid

British coal experts said this meant Polish imports were being sold at a fifth of the price of production. "This distortion needs to be removed quickly if it is not to do last-ing damage to UK producers," Mr Battle told a Coal

Industry Society meeting in London. "Over the last few weeks I have had strong complaints from UK producers that Polish coal is entering the UK market at prices below the cost of production in Poland," he said. Sathnam Sanghera, London

SEMICONDUCTOR MARKET

#### **Growth of 15% forecast**

After three years of declining or meagre revenue growth, the worldwide semiconductor market will grow by 15 per cent to \$154.5bn this year, according to Dataquest, part of the Gartner Group IT consultancy. The strong forecast comes amid mounting indications that the stump in memory chip prices, which has cast a shadow over the whole semiconductor industry in recent years, may finally be over. In addition, Dataquest analysts expect second half revenues to be bolstered by Year 2000 concerns which

they expect to result in firm equipment orders.

"The third quarter of 1999 should bring good semiconductor growth – helped in part by "protective ordering" in advance of potential year 2000 problems – followed by a strong fourth quarter of 1999," said Jim Eastlake, director for Dataquest's Semiconductors Europe program. Paul Taylor, London

WIRELESS TELECOMMUNICATIONS

#### Mexican contract awarded

Nortel Networks, the Canadian communications networking company, yesterday announced a \$400m contract to build the world's largest fixed wireless telecommunications network for AXtel, one of Mexico's alternative carriers. Nortel said expected growth could eventually lift the value of the contract to \$750m. AXtel, formerly known as Tellnor, expects the network would eventually serve 2m subscribers, making the system four times larger than any other currently operating fixed wireless natwork. Axial is 51 per cent owned by Mexican investors and 27 per cent by Bell Canada International, Nortel said it would supply its second generation fixed wireless technology, a high capacity system called Proximity II, providing subscribers with voice, fax, data, internet access and other services. AXtel's networks is expected to begin operations by the second quarter of 1999, Scott Morrison, Toronto

MEXICAN ANTI-DUMPING ACTION

#### US pork exports penalised

Mexico yesterday announced it would impose countervailing duties on imports from the US of live pigs to protect Mexican fermers from a cross-border influx of pork products at below market prices. An investigation by Mexican trade and industrial officials between October 1997 and Merch 1998 said a further increase in US exports at dumping-level prices posed a threat to Mexican pig farmers which could "cause a serious deterioration in national production." Mexico is seeking to protect itself against an expected rise in US pork products due to large stockpiles in the US because of historic price lows. In November last year, pork imports from the US amounted to \$9.8m, up from \$819,000 in the corresponding month of 1997.

Andres Mendel-Campbell, Mexico City

INTELLECTUAL PROPERTY BUSINESSES MAY BE LOSING \$1bn A YEAR THROUGH ILLEGAL COPYING

## Software pirates boom on the internet

By Paul Taylor

The internet has become the fastest growing area for software piracy and could be costing software developers up to \$1bn a year in lost revenues, according to Robert Holleyman, chief executive of the Washington-based Business Software Alliance.

The BSA, which represents most of the large business software developers including Microsoft, Symantec and Adobe, has begun monitoring the number of web sites offering, linked to

hacker name for pirated soft- more than quadrupled from and piracy in the EU, the collection of commercial a web site based in Denmark

In some cases these web sites offer software for downloading, in other cases they provide kev-numbers and passwords enabling illegal software users to bypass software security measures. In many cases the sites are also linked to pornography distribution.

Research by the alliance shows that the number of these sites in Europe jumped from about 39,000 at the end of April to 94,832 at the end of December. Worldwide, the

almost 900,000 at year end.

1,000 downloads a year of right holders have faced software worth \$1,000 each before. Unauthorised copies Institute of Technology. the revenue lost would be can be made available by Over a three-week period of \$1bn. "The internet is a very internet users based in any monitoring, software worth important way of legally of the EU member states or \$1.7m was downloaded by distributing software and any other country, and internet users all over the virus updates," said Mr Hol- downloaded by any of the leyman, "but it is also the more than 100m internet down the site and police easiest way for pirated software to be distributed and it and throughout the world." is a difficult form of distribution to police."

In its response to the Eurocombating counterfeiting received a tip-off that a large

piracy is a cross-border prob-If just 1,000 sites handle lem unlike any that copy- mission on an internet

200,100 at the end of April to alliance notes: "Internet computer programmes had last year. been installed without perserver at the Swedish Royal

users in other member states arrested two students. In other cases the internet One case brought by the is used to advertise pirated BSA in recent years illustrates the scale of the probpean Union's green paper on lem. In 1995 the BSA conterfeit software CD-Roms and closing down pirate soft-

world. The university shut

success in reducing the level many west European mar-

He said the BSA was combat the problem, but mainly had to rely upon internet service providers for co-operation in identifying had been offered for sale on ware operations.

## opens talks on resuming (

formal contacts lasting more than a decade, Britain's **Export Credits Guarantee** Department (ECGD) has reopened talks with Cuba's government about the possibility of resuming cover for British exports to the Caribbean island.

John Weiss and Ms Celia Adivihalli, two senior ECGD officials, have been in Cuba's total arrears to the has lagged significantly to the private-sector com-

Havana to meet Carlos Lage, Cuba's vice-president, Franchief, and other government officials. The talks were described by British diplomats as "exploratory" Resumption of ECGD

cover for UK exporters operating in Cuba would be linked to some formula for repayment of short-term debt owed by Havana to the British export credit agency.

ECGD of £120m (\$200m) include some £17m (\$28m) of short-term debt.

The Havana talks resulted from a visit to Cuba last November by Brian Wilson. UK minister for trade. He expressed concern that British exporters were losing out to some of their European competitors because of the absence of official UK export credit cover for the island.

Britain's trade with Cuba

behind that of other Euro-pean Union nations, such as Spain, France and Italy; British businessmen say the lack of ECGD cover is largely to hlame for this

Medium-term cover provided by the ECGD was withdrawn in 1983 when Cuba first rescheduled its foreign debt with the Paris Club group of creditors. The British agency's short-term operations were transferred

pany, NCM of the Nether- logue with the Paris Club to lands, in 1991. The revival of official contacts between Havana and the ECGD comes amid

increasing efforts by Cuba to seek solutions to the problem of its \$10bn foreign debt. Last year, Havana signed two bilateral debt rescheduling agreements, one with private companies in Japan and another with the Italian government, Cuban officials

study debt solutions. Diplomats said the British

agency was already in the early stages of negotiating possible support for an investment project in the island's electric power sec-

This would involve the supply of equipment by a British company. Underwriting the export of equipment was a potentially fruitful have also re-opened a dia- area of future business.

"When our first child was born, I couldn't wait to tell everyone. I called my parents. I sent faxes to my colleagues. And I sent e-mail to my brothers and sister. With the Nokia Communicator, I can always choose the means of communication that's easiest and most convenient for me. Keeping in touch with my colleagues, family and friends is important to me. That's why have the Communicator, so I can keep in touch by phone, fax, e-mail, Internet. There's even the File Transfer Protocol - so I can load pictures of my firstborn onto my homepage."

> Ralf Höhne Systems Analyst



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NOKIA CONNECTING PEOPLE

## Forecasts pave the way to fiscal bliss

For most governments around the world, the budget-making process is essentially about choosing the most politically desirable trade-off among a number of competing objectives: cutspending, lowering taxes, addressing long-term fiscal

For President Bill Clinton, who presented his budget for 2000 and beyond to Congress and the nation yesterday. there is no such uncomfortable range of choices. He can, and is proposing to, do just about everything: retiring a significant proportion of the government's debt as state pension system, on a sound footing for another 30 years or more; cutting some taxes; and increasing public spending on a host of popular programmes

The reason the president is in this almost unprecedented position of fiscal bliss is simple: federal government surpluses that simply keep growing with every new economic forecast.

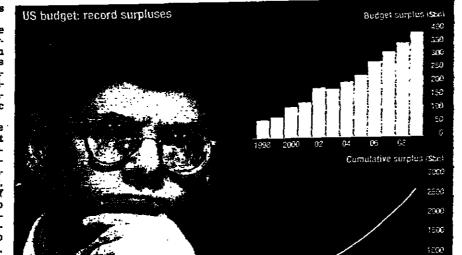
A year ago, when he presented the first US balanced budget for 30 years, Mr Clinton was able to forecast a cumulative, combined budget surplus of \$1,000bn over the next 10 years - a

But yesterday the White House put the 10-year surplus estimate at more than \$2,400bn. The difference is not the result of budget measures proposed by the presi dent, but reflects a combina tion of improved economic and fiscal conditions.

The fiscal plenitude enables the president, at least in his legislative proposals, which will be substantially amended by Congress, to save social security. by allocating 62 per cent of the cumulative surplus to meeting the long-term liabilities of the state pension system. It will also allow him to increase spending on health, he puts social security, the education, defence and law enforcement and cut the odd tax here and there.

> realistic? They seem based on perfectly sensible, perhans even cautious, assumptions. Faster growth raises the surplus by increasing tax revenues and cutting spending on, for example, benefits. But you do not need to believe the US has shifted to a new paradigm of faster sustainable growth to

Though growth has averaged more than 3.5 per cent back below trend - at 2 per



over the rest of the forecast forecasts. period. The unemployment rate, currently at a 25-year low of

4.3 per cent, is expected to by 2002 and for the foreseeable future.

Inflation hawks might find per annum for the last three the price assumptions a little years, the White House optimistic. Inflation is expecexpects it to fall quickly ted to average 2 per cent for the foreseeable future - a cent for the next three years, factor that helps cut indexed

long-term rate of 2.4 per cent with most private-sector pluses themselves, but part

much changed from a year ago. One thing that has changed in a way that raises rise sharply, to 2.3 per cent the surplus, however, is interest rates. Long-term rates are forecast to be much lower - a whole percentage point lower this year - and three-tenths of 1 per cent lower in four years' time.

Part of that lower cost of borrowing represents the

of it stems from more favourable monetary condi-

ines US fiscal conditions.

tions generally.

Even so, these assumptions do not seem wildly ontimistic, and in any case they account for less than half of the budget improveing to the politically independent Congressional Budget Office, which examcal picture would look a lot

The CBO, whose projec-

#### Real's slide halted as panic abates White House, says the rest of the improvement comes Total government reve-

Brazil's battered economy won some temporary relief yesterday when the Real's rapid slide against the dollar, which has raised fears of high inflation and financial chaos, was halted.

The panic selling that lowest level since 1974. Here the improvements are the dominated the market on Friday was replaced by optiresult of lower costs in programmes such as Medicare mism that the Brazilian govand Medicald, the health ernment would agree a revised emergency financing deal with the International What are the risks that Monetary Fund over the these assumptions will prove optimistic? First, economic

next few days. Stanley Fischer, the IMF's growth could turn out much deputy managing director, was due to arrive in Brasilia weaker. The White House forecasts are based on a last night to lead the negoti-"soft landing" for the economy from its rapid rates of ations, which Brazilian officials believe will accelerate growth recently. But if a deep recession occurred they the approval of a new agree-

By mid-afternoon the Real Second, spending could was trading at R\$1.95 to the increase more rapidly if Condollar, after closing at R\$2.05 on Friday. The reduced tenending caps imposed in a period of deficits. The foresion in the currency market prompted shares on the São Paulo stock exchange to jump 4.6 per cent, while the prices of Brazilian internamance of recent years is still tional bonds were also

> The Real has now devalued 38 per cent since the government was forced on January 13 to abandon its

crawling peg. which had been the centreplece of the ment signed a \$41.5bn finan- accounts on Friday.

organisations. Brazil has 🕤 drawn down around \$9bn of the package, with a second the end of February. However, as a result of the devaluation, the government is unlikely to meet some of the targets agreed with the IMF. including on the budget defi-

aire investor, urged the IMF to release new funds for Brazil as soon as possible, "Brazil is in a very acute situation because on Friday you effectively had the beginning of a run on the banks," he said. "Interposing a wall of money would stabilise the situation."

Speaking at the World Economic Forum in Davos he said the Brazilian currency was now undervalued and investing in Brazil was much less risky than putting money into Russia. "The case of Brazil is very different from Russia." he said.

The Brazilian governmen continued to deny that it was planning any drastle measures to stabilise the sitity that the government will undertake violence against people's savings," said Pedro Malan, finance minister. Rumours about a freezing of its anti-inflationary strategy. bank accounts prompted In November, the govern- some people to close their

# plan inspires Clinton costs highlighted

#### By Deborah McGregor In Washington

President Bill Clinton is hoping to steal some tax-cut thunder from Republicans with his proposal to subsidise new individual retirement accounts to supplement social security

It is an idea that Republicans have carefully avoided criticising ever since Mr Clinton first mentioned it in his State of the Union speech good reason for their reti- the beauty of allowing him cence: they invented the idea – to blunt Republican claims own tax-cut proposals. In his budget yesterday Mr

Clinton said he wanted to devote just over 10 per cent ected federal surpluses to the new accounts, dubbed "universal accounts".

The accounts would create

an additional source of would make an annual stock and bond funds. lump-sum contribution to matching workers' own con-

reflecting income, so those with lower incomes would get bigger subsidies.

form of tax cuts.

While the plan is not tech-- about \$500bn - of proj- say it is one way of achieving the same result. And it is encouraging people to set up a way to entice people to save in a country with a hissavings torically low personal savings rate.

The new accounts would try to reach agreement on a special savings vehicle, resemble the popular 401(k)

separate from social secu- plans that many corpora- By Richard Wolffe rity, that would give people tions offer their employees. Workers would be able to income when they retired. choose among several invest-The federal government ment alternatives, including

Two Republicans who the accounts, as well as share Mr Clinton's enthusiasm for the idea, although they have been careful not The matching dollars to put it that way, are John would be decided on a scale Kasich, House budget committee chairman and expected presidential contender in 2000, and William Roth, From Mr Clinton's per- the chairman of the tax-writa few weeks ago. There is a spective, the idea possesses ing Senate finance commit-

Mr Clinton's proposal is and have several competing that he is opposed to return not technically part of his tional funding would mainversions of it among their ing any of the budget sur- overall plan for restoring the plus to the people in the troubled social security proper cent of projected federal nically a tax cut, his aides surpluses over the next 15 it for another decade if we to buy into company-sponup the fund.

The new individual retirement accounts would enable ment funds while lawmakers

the social security overhaul.

# Republicans' tax-cut Baby boomer health

#### in Washington

While his focus remained fixed on boosting social security, President Bill Clinton yesterday highlighted the need to meet the rapidly rising medical costs of the ageing baby boomer generation.

Medicare, the \$217bn scheme for healthcare of the elderly and disabled, will be the second largest beneficiary of the government surplus after social security, approaching retirement, taking \$686bn over the next aged over 62 years. The bush, that serve low-income stu-Mr Clinton said the addi-

tain the programme, which to buy into the fund. It funds to help them identify is expected to run out of includes further plans to gramme, which calls for 62 cash in 2008, for a further 12 guarantee retired people years. He said: "We can save over the age of 55 the right years to go toward shoring use one out of every six dol- sored health plans. lars of the surplus for the next 15 years to guarantee sions, Mr Clinton proposes his plan to add 100,000 new the soundness of Medicare. offering families a tax credit workers to build up retire- This budget makes a down payment on that goal."

slowly until 2010, when it government \$5.5bn. will "explode as the baby boom generation begins to reach age 65".

After 2010, the average annual growth in Medicare will double as the number of people envolled reaches 61.3m, compared to 37.6m four years ago. The president also pro-

posed to improve access to health insurance for people get revives Democratic senators' plans to extend Medi care to allow 300,000 people

In other healthcare proviworth \$1,000 a year to help budget statements, the num- abled relatives. About 2m modernisation bonds.

ber of elderly people claim- people would benefit from ing Medicare will grow the new plan, costing the

nues will reach almost 21 per cent of gross domestic prod-

act next year, the White

House says, the highest fig-

Expenditures, at a little

over 19 per cent next year,

are forecast to be at their

ure since 1944.

insurance schemes

would have to change.

gress lifted the discretionary

casts assume some accelera-

Third, the revenue perfor

something of a mystery.

Receipts have risen much

faster than GDP growth for

five years. If that trend went

sharply into reverse, the fis-

tion, but not much.

The president also proposed offering Medicare to take part in clinical trials for new cancer treatments. Elsewhere in the 2000 budget, the president highlighted education as a target for new funds, with the broad aim of raising school

Mr Clinton said state gov ernments would gain new and turn around their worstperforming schools.

standards and providing

financial rewards to "the

highest-performing schools

Overall education spending will rise from \$28.6bn to \$31.8bn in 2000, including a second year of funding for teachers to US classrooms by 2005. Mr Clinton revived meet the cost of long-term plans for a \$22bn package of According to the detailed healthcare for elderly or dis- school construction and

## **Debt servicing** fears mount

#### Edward Luce in London

Market concern is growing over Brazil's continuing ability to service its dollar-denominated and internal debt, given the weakness of the Real However, economists say parallels between Brazil and Russia - the only large emerging market to default on its domestic obligations are at hest weak.

for almost a third of all emerging market foreign currency bonds, the country has managed to extend the average maturity of its liabilities to about seven years. This is in contrast to Mexico in: 1995 (less than one year) and Russia at the moment.

This year Brazil has to pay \$6.7bn to service its dollardenominated debt. With foreign currency reserves of about \$36bn this is more than manageable, analysts

say. In addition, Brazils total external (including cotporate) and public internal debt accounts for about 69 per cent of gross domestic product, well below that d Italy and Belgium.

But the total cost of service ing Brazil's domestic and external debt is above 8 per 🔾 cent of GDP and, given Brazil's growing interest rates, this cost is likely to go up. According to Richard Grav Although Brazil accounts of Bank of America, each percentage point rise in interest rates adds R\$3bn (US\$1.5hm) a year to the cost of servicing the debt.

"The main concern is that high interest rates in Brazil fcurrently 39 per centl make the domestic debt burden unsustainable," said Alicia Duran of Merrill Lynch in New York, "With the Real being the anchor for the entire economic programme, investor confidence.

## Boost for defence spending

#### By Stephen Fidler in Washington

The administration yesterday announced detailed plans for boosting defence spending until 2005 - but some critics said the rises seemed designed to disarm Republican critics rather than deal with the challenges likely to confront the US in the next century.

"I am proposing a longterm sustained increase in defence spending to enhance the military's ability to respond to crises, build for the future through weapons modernisation programmes and take care of military personnel and their families by enhancing the quality of life, thereby increasing retention and recruitment." the president said in his budget message to Congress.

William Cohen, defence secretary, said the proposed increases would meet the most pressing requirements of senior military leaders. He said the budget was meant to address "warning signs of potential problems. Recruiting and retention (of personmaintain, and weapons modernisation tougher to fund significantly.

The budget includes \$53bn for pprocuring new weapons in fiscal 2000, and is projected to reach \$62bn in 2001, surpassing the \$50bn goal set by the administration.

was expected to rise to craft. \$69,2bn in 2004 and \$75,1bn

Budget is meant to address

'warning signs of potential problems'

in 2006, according to figures remain mostly unchanged released yesterday. For 2000, the \$12.6bn proposed spending rise includes just \$4.1bn of new money, the rest being accounted for by cost savings and other budgetary adjustments. Over the six years to 2005, however, \$84bn of the proposed \$113bn increase would be new money. The requested budget authority grows from \$262.6bn this year, to \$267.2bn in 2000 and \$318.9bn

in the next four years, and The procurement budget more Boeing C-17 airlift air-

of \$212bn director of the US Institute There were few unex- said: "You are left thinking ing

cult, readiness harder to pected changes in pro- that this is a way of neutral ising the Republicans in the He said billions of dollar would be spent on buying advanced systems for which there would be no likely He said Mr Cohen had

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## ewinsky testifies on Clinton

in Washington

Republican prosecutors and White House lawyers yesterday questioned Monica Lewinsky under oath for several hours at a Washington hotel to establish whether she had any new information about her affair with President Bill Clinton that could affect his impeachment trial.

Ed Bryant, a Tennessee

opened the videotaped questioning as he sought to clar-ify several points relating to the charges that Mr Clinton

by Nicole Seligman, one of yers. A senator from each party was present through-Ms Lewinsky is the first of

timony is needed in the trial or whether it should move close friend of the president's, will be questioned today and Sidney Blumenthal, a top White House aide will follow tomorrow.

All of the witnesses have

testimony to Kenneth Starr, the independent counsel. amid a growing uproar over House reacted angrily to the revelation and said it would file a formal complaint in federal court about continued press leaks from Mr Starr's office.

# Real's slide halted as panic abates

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CONFLICTS OF INTEREST ADVICE PROMPTED BY COURT DECISION IN DISPUTE BETWEEN BRUNEI PRINCE AND KPMG

## Firms are urged to review their 'Chinese walls'

By Jim Kelly in London

Lawvers are advising financial organisations to review how they build and maintain "Chinese walls" following a landmark judgof interest from the House of Lords, the unelected upper as the highest appeal court. "Chinese walls" are barriers erected to prevent leaks

the case of Prince Jefri of rant, which represented Rminei versus KPMC has Prince Jefri. also prompted suggestions that sector-wide codes of best practice should be developed for "Chinese walls" to protect those using

them against court action. "Banks and other financial house of parliament, acting institutions may wish to review their policies with regard to conflicts and 'Chinese walls' as a consequence of the decision," said law-

yers at Lovell White Dur- of information harriers in all non-litigious practice areas."

Lawyers are also suggestwhich KPMG was prevented from acting for the Brunei authorities against Prince has far-reaching specific consequences for lawyers and accountants. "The logic of greater institutionalisation

practice areas - such as corporate finance, tax, audit or consultancy," said Barlow Lvde & Gilbert.

While the firm said it was unlikely the courts would enforce the full impact of the Jefri, their former client - judgment, it added: "Professionals would do well to consider whether there are additional steps they can now the decision suggests that take with a view to avoiding there could be a need for challenge to the 'Chinese walls' they routinely erect in

The 16-page law lords' judgment is still being stud-ied by lawyers - particularly at the Big Five accountancy firms - and there is agreement that while its technical impact may be restricted it has raised much wider con-

nese walls" "Accountancy firms and their clients need to take the question of conflicts of interests and inadvertent leakage

The Conservative party

propensity for undermining

Several recent occasions

that should have seen Mr

Hague taking the govern-

ment to task over policy

errors have been dominated

by arguments within his

House of Lords were under-

mined when he discovered

that Lord Cranborne, leader

His efforts to reform the

cerns over the use of "Chi-

Rhodes, the accountants.

said in a newsletter. While there will be suspitious, there is genuine confusion in several professions about the impact of the judgment - including actuaries and corporate financiers.

"I wonder what clients

of confidential information ing across open-plan offices more seriously," Robson and with groups of people who mix on a daily basis," said one corporate lawyer. Jeremy Cole, a partner at cions lawyers are being cau- Lovells, said that, on balance, the law lords' judg-

law lords doubted that its would think if they realised ad hoc "Chinese Walls" that so-called "Chinese could be shown to be leak-

ment appeared to be restricted to the very unusual circumstances of the KPMG case in which the

#### Alleged **IRA** sniper faces 37 terrorism charges

A man alleged to be an Irish sniper went on trial for murder in Northern Ireland yesterday, with the prosecution taking more than half an hour to read out the charges. Bernard Michael McGinn,

41, from Castleblancy in county Monaghan in the irish Republic, is accused of murdering Lance Bombardier Stephen Restorick, a British soldier shot dead at a security checkpoint in Northern Ireland in 1997. He was the last British soldier in the region to be killed by terrorists

Mr McGinn is charged with 37 separate terrorist offences, including the murder of two other soldiers some years earlier. John Creaney, the prosecuting law-yer, told the court how Mr McGinn and three other men, all from Northern Ireland, were arrested after a 16-strong British army unit swooped on a remote farm

near the Irish border. All four put up a "considerable struggle" as soldiers tried to put them into forensic body covers before being taken for questioning, the court beard. A fifth man was accused of providing the hayshed used in the alleged conspiracy. The five denyall

The soldiers found a Mazda car containing an elaborate mobile firing platform. A cavity had been cleated in the back of the carln which a gunman could crouch and fire. Inside wee found a high velocity Barrit sniper rifle, an AK 47 assaut rifle and ammunition.

Mr McGinn smiled and laughed at one point as the prosecution read out the charges, which included explosives offences and membership of the IRA. Mr Creaney said such evidence clearly showed that the men were intent on using the

## Thatcher's heirs seek youth and new radicalism

William Hague's push to create a compassionate Conservative party has backfired and he still needs new ideas. **Deborah Hargreaves** reports

any politicians have compassionate Conservative tried to define what it is to be British. For John Major, the former Conservative prime minister, it was warm beer and cricket on the village green. For prime minister, it is "Cool Britannia" with its fashion designers and rock musi-

William Hague, Mr Major's successor as Conservative old Mr Hague's sole experi- of ideas. leader and the party's youngest leader this century, last month painted his nicture of Britain as "multiethnic, brassy, self-confident speech to a rightwing think- a landslide Labour victory tank, Mr Hague sought to after 18 years in power. The portray the Conservatives as party was left with just 165 a modern party of the future. House of Commons seats has been widely lampooned. Traditional Conservative taking the party too far to His effort to capture the pub-voters deserted the party in the right. Some senior Conlic's imagination for a more crowds and Mr Hague has servatives are already party leadership in 1995. The recruitment.

party - echoing George W. the US Republican presidential nomination – backfired. It is the latest miscalculation by the inexperienced Mr

Hague, whose efforts to relaunch the party after its disastrous election defeat have met with little success. A fervent Conservative since his schooldays, the 38-yearence of cabinet office has been as chief minister for Wales in the Major govern-

The Conservatives were But Mr Hague's definition compared with Labour's 418. ing to lure them back.

week showed that support was still falling - just 24 per cent of people said they would vote Conservative, the lowest rating in 18 months. Labour's approval rating rose two points to 56 per cent - its highest since late

admitted recently that the party that spawned the Thatcher revolution and exported the privatisation of public utilities had run out Almost half way through

the current parliament, Mr Hague has given little indication of the platform on which the party hopes to and international". In a swept from power in 1997 by fight the next national election. He is now backing the creation of a new think-tank to generate radical policy

But he must be wary of Redwood is an arch Euro-

spent the past 18 months try- unhappy about Mr Hague's comment was also aimed at Michael Howard, shadow foruncompromising stance on But an opinion poll last the euro - ruling out UK eign secretary. Mr Hague was forced to issue reassurmembership for the life of ances that he was not planthe next parliament.

Two of the party's European parliament members left last month to form a breakaway pro-European party. One of them said in a letter to Mr Hague that oppo-sition to British membership Mr Hague's advisers of the single currency was not in the national interest. Adding to his woes, Mr Hague is embroiled in a dis-

pute with members of his

shadow cabinet. A senior party member urged Mr Hague last week to fire shadow ministers who had been members of the Major government because voters associate them with failure. "Every time they go Mr Blair. on television, they are costing us votes," one Conservative said of John Redwood, industry spokesman. Mr

bers in the House of Lords, had already done a deal with Mr Hague, a member of sceptic who unsuccessfully

ning a cull.

its leader.

the party since he was a teenager, desperately needs to attract younger members. But he has to take control of his colleagues before directchallenged Mr Major for the ing his energies towards



Allegations of sleeze returned to haunt the Conservatives at the and with the sudden admission by Tom Spencer, a member of the European parliament, that Customs officers at Heathrow airpor had found him in possession of cannabis and homosaxual pomography. Mr Spencer's wife Liz is standing by him, but he will not run for his English district again

## Scots nationalists set out tough rules for landowners

An administration led by the

The SNP would also create Scottish National party land councils in rural areas would require estate owners on which community and in Scotland to make legally landowners would sit. "Comenforceable contracts with munity contracts and locallocal residents, the party ity land councils will ensure

ers' responsibilities and on," Roseanna Cunningham, powers of encouragement. the party's land spokesperson, said yesterday.

tish MPs. She said her party contracts would state own-hold over the land they live Labour party would only use government would be able to estate made of public funds. the SNP's proposals would ment," he said.

Labour proposes giving run properties. It would norcommunity groups the right Her comments came in to buy estates that come up evidence to the Scottish for sale at a price set by a Grand Committee of all Scot- government-appointed valuer - even if this was less late public access, public would legislate to control than that offered by another consultation over developannounced yesterday. The communities have a tighter bad landowners while the buyer. In extreme cases the ment and govern the use an Landowners Federation, said a disincentive to invest-

compulsorily nurchase badly mally rely on landowners obeying a voluntary code of conduct. The SNP's community contracts would regu-

Donald Dewar, chief minis- drive down land prices, jeopter for Scotland in the UK ardise employment and government, said the SNP's threaten the already fragile proposals would produce "a rural economy. "Locality massive bureaucracy of no land councils appear to offer real value to anybody at all". the awful prospect of com-Andrew Dingwall-Fordyce, promising the work of good convener of the Scottish land managers and acting as

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Alleged IRA snipe faces 37 terrorism charges

High Tech High Fashion



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THROUGHPUT AT HEATHROW COURT IS WARNED OF US-STYLE SCRAMBLE AND BREACHES OF EUROPEAN UNION LAW

## Slot trades by airlines are challenged

By John Mason, Law Courts Correspondent

The trade between airlines in take-off and landing slots at London's Heathrow airport breaches European Union law and could lead to a US-style free-for-all in which big carriers will dominate the market, the High Court in London was told

legal challenge to the common, but legally disputed, practice of airlines selling slots to each other.

The High Court proceed- industry, he said. ings, which could lead to a

the European Court, are being closely watched by the aviation industry. The practice of selling slots is of vital commercial importance to the industry but its legality has yet to be established.

Michael Beloff, a lawyer

for the Guernsey board, said the practice of airlines buying and selling slots to each yesterday. other breached EU law The claim was made by intended to regulate the aviother breached EU law lawyers acting for the ation industry. EU law was Guernsey Transport Board. explicitly intended to ensure which is mounting the first an orderly distribution of slots and avoid a free-market solution that would lead to the most powerful players dominating the aviation Fracas 'was old-fashioned Irish sing-song and not air rage'

Twelve airline passengers ejected from a London-Jamaica flight diverted to the US said yesterday that what cabin staff interpreted as a fight was an "old fashioned Irish sing-song" disrupted by drink. The 12 were left at

over the sale of slots between British Airways and KLM'UK, the British subsidiary of the Dutch airline. KLM UK stopped flying The dispute has arisen sold its eight daily slots to use for these slots, returned

Norfolk, Virginia, after the other man, who threw the pilot diverted the Airtours flight. Miles Connor, from south London, one of the 12, said: "No punches were thrown, just a few words were exchanged - but they threw all 12 of us off, there were no blows, nothing. The biggest injustice is that the

largest of the Channel Islands between England and France. In return, BA gave KLM between Heathrow and eight slots at less convenient allowed airlines to transfer Guernsey last March and times. KLM, which had no slots in limited situations,

drink, was allowed to carry on on the flight." Airtours said it planned to act against the 12 under air navigation law and they might have to meet the cost of the diversion. They would also have to pay to return to London.

BA. Guernsey is the second them to the "pool" for use by other airlines. It was not disputed that KLM UK was paid by BA for the slots. Mr Beloff said EU law such as a genuine exchange

involved. However, the law did not allow for trading in slots which the seller had no prospect of using, European transport commissioner Neil Kinnock had made plain last vear at a Financial Times aviation conference that slots could not be bought and sold, Mr Beloff said.

Mr Beloff said Airport Coordination, the company that allocated Heathrow slots, had acted wrongly over the transfer of siots from KLM UK to BA. It had been wrong to say that it was not its business what happened to the slots after they had been issued.

# The hearing is expected to end tomorrow.

Gleran Hoddle: refused to resign

## Blair steps into storm over England soccer manager

Tony Blair, the prime minister, yesterday stepped into the storm over Glenn Hoddle, the England soccer team's manager, Jimmy Burns writes. Mr Hoddle was under fire for reportedly telling The Times newspaper: "You and I have been physically given two hands and two legs and a

people have not been born like that for a reason. The karma is working from another lifetime." Mr Blair called the comments "very offensive" and suggested he might have to resign. Mr Hoddle's fate could be sealed today at his meeting with senior officials of the

Football Association. The Nationwide building society, English soccer's biggest sponsor, disassociated itself from Mr Hoddle's reported remarks. "Glenn Hoddle ... has a responsibility to ensure that his personal views shouldn't

be confused with those of

the England team, the

Football Association or its sponsors," it said yesterday. Nationwide insisted last night that its new £15m (\$24.5m) soonsorship deal with the FA was not in jeopardy. The first match of Nationwide's sponsorship package is set for February 10 when England play world champions France.

Dennis Roach, Ma Hoddle's agent, said his client had "denied categorically that he ever said anything about disabled people being punished". He added that Mr Hoddle intended to issue a writ for libel against The Times. Mr Hoddle yesterday refused to

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#### **NEWS DIGEST**

**GOVERNMENT FINANCES** 

#### Pay straitjacket loosened for public sector workers

The government yesterday loosened its straitjacket on public sector pay by awarding a 4.1 per cent average rise to 1.25m doctors, nurses, teachers, members of the armed forces and public officials. It said the salary recommendations of five independent pay review bodies would be implemented in full, without staging, for the first time in five years. But trade unions were expecting a more attractive settlement, following leaks of the most generous award - a 12 per cent increase in pay for newly qualified

Ministers found themselves in the embarrassing position of defending themselves against the apparently contradictory charges of being parsimonious and taking undue risks with inflation and the public finances.

The prime minister's spokesman said the Bank of England, the UK central bank, was unlikely to take a dim view of the pay award since it had written in its summer inflation report that "an inflation target of 2.5 per cent is consistent with average annual nominal earnings growth of 4.5 per cent". Robert Peston, London

THE ECONOMY

#### Manufacturers recover slightly

The latest UK purchasing managers index yesterday revealed a slight recovery in output and new orders. But both remained well below the 50 "break even" level, imply ing activity is shrinking. Manufacturers also upped the pace of redundancies and sold off stocks, according to the index, while there was little sign of inflation as materials prices continued to fall. The data come as the monetary policy committee of the Bank of England, the UK central bank, prepares to meet for its latest decision on interest rates on Thursday. Most City analysts a cut from the current level of 6 per cent. In the UK, the index of prices paid fell to its lowest level in the survey's sevenyear history. The Chartered Institute of Purchasing and Supply said the fall was caused by greater discounting by suppliers, domestically and overseas, with prices being driven lower by weaker global demand and an excess supply of many goods. Richard Adams, London

**PUBLIC-PRIVATE PROJECTS** 

#### Ministers to issue guidance

The government is determined to drive forward the private finance initiative, but only as part of a wider partnership between the public sector and private capital, Alan Milburn, a senior Treasury minister, is to say today. The PFI was inherited from the previous government and aims to bring private funding to public projects. Mr Milburn will announce that the standard model clauses for PFI contracts should be published by the end of this month and that the government will produce its final guidance on the treatment of risk in PFI contracts by the end of March.

The risk guidance is aimed at settling the Treasury's dispute with the Accounting Standards Board over which projects should go on the government balance sheet and which should do not. Mr Milburn believes that once the model clauses and guidance are published, procurement of PFI projects should be more swift and the bidding costs lower. He is the first cabinet minister to have direct responsibility for PFI deals. Nicholas Timmins and Simon Buckby, London

#### 12 died from CJD in 1998

Twelve people died in the UK last year from the new variant of Creutzfeldt-Jakob disease linked to BSE, the Department of Health said yesterday. The death toll was 10 in 1997, 10 in 1996 and three in 1995, Scientists say it is still too early to predict even roughly how many people will succumb to disease as a result of eating contaminated beef in the 1980s because of the uncertainties about the transmission of BSE to humans. But specialists at St Mary's Hospital in London say at least five living patients have symptoms of the fatal brain disease. A new diagnostic test on their tonsils has shown clear signs of infectious nvGJD "prions". Clive Cookson, London

MOTORCYCLES

#### **Grey market boosts sales**

Plunging prices, thanks to cheap "grey" imports, and disstaction with other commuting methods are driving the UK motorcycle market towards its best year since the early 1980s. The 150,000 sales for this year predicted by Kevin Kelly, director of the Motorcycle Retailers Association, represent a leap of one-quarter over 1998 and well over triple the sales of five years ago. Total sales increasedby by more than 31 per cent, year-on-year, in the first 20 days of January. Scooters have re-emerged as fashionable transport to an extent not seen since the 1970s. A new generation of stylish machines from European producers, led by Peugeot of France, are displacing Japanese makers from their traditional leadership. John Griffiths,

## **Procter fights** back in soap war

Procter & Gamble of the US is raising the stakes in the long soap war with the Anglo-Dutch conglomerate Unilever by launching its own version of the solid detergent tablets that have proved so successful for its arch-rival. The US group plans to launch Ariel Discs in Europe in April after a year's trial in two towns in

northern England. Lever Brothers, Unilever's detergent subsidiary, has seized 8.5 per cent of the UK market with Persil Tablets since launching the new product last May. One in six households has tried Tablets, which are added to the wash in a nylon mesh bag designed to ensure they fully

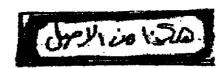
The success has restored brand leadership for Persil. lost to Procter's Ariel after the 1994 Persil Power fiasco. Then Lever Brothers had to

withdraw a new formulation after its patented "accelera-tor" ingredient was found to weaken fabrics and leave

Similar success has followed in other European countries, and last month Procter reported a fall in its detergent volumes in Europe - blaming "continued contpetitive pressures in laundry and cleaning, primarily related to laundry tablet laitiatives".

Now it is ready to launch its counter-attack with Discs, which are placed in the detergent drawer of an automatic washing machine. like conventional soap powders, rather than being added directly to the wash in the drum. The group said it had overtaken Unilever in automatic washing machine powders, concentrated powders and liquids - even though these had all been

pioneered by Unilever. "We hope history repeat itself," it said.



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**MANAGEMENT EUROPEANS IN CHINA** 

## Little Italy comes to China town

Truck-maker Iveco found it had to train Chinese workers to speak Italian and adopt European practices, says James Harding

"Signora, due caffe per favore," Camillo
Donati calls from the comfortable leather sofa in his office overlooking Nanjing, China

His secretary, Ms Wu, promptly brings in two small cups. Amid the rich aroma of Italian espresso, she passes on a couple of telephone messages in flawless Italian, then leaves her boss to talk about the importance of cultural cross-fertilisation for foreign businesses in

Mr Donati is the chief representative in China of of the corporate and national Iveco, the truck-making subsidiary of Fiat and the largest Italian investor in the country. He has lived in the Jinling Hotel in Nanjing for the past 11 years and is the engineer of what is arguably the most ambitious training and cultural exchange programme undertaken by any European business in the People's Republic.

Dispensing espresso is therefore more than just the eccentricity of an Italian abroad. It is part of a pattern of Sino-Italian exchange that he considers essential to the success of Iveco in China.

We have tried to give the Chinese the possibility to understand our industrial culture and the opportunity to live our social life," says Mr Donati. Iveco selected nearly 400 Chinese engineers and workers, trained them in Italian and transferred

We tried to eliminate the differences in style - how we live and how we speak."

Iveco, which is now the

best-known name in light commercial vehicles in China, was one of the first to come to the country after it opened to the outside world in the late 1970s. Mr Donati came for the first time in 1983 to start discussions on a contract to license Iveco technologies.

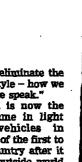
technology. I said 'No'," he recalls. "We will give you know-how." In 1986 Mr Donati arranged for 32 Italians to come to Nanting to teach 370 local mechanics and other staff basic Italian.

Then they were all transferred to Iveco's various factories in Italy to gain on-site technical expertise in how the trucks and vaus were

For Iveco, more than most international automotive groups, such a substantial language programme was a necessity. "At that time we had a problem in how to communicate." explains Mr Donati. "The Chinese didn't speak English and, in fact, the Italians too didn't speak such good English either."

for doing more than merely handing over the technical specifications on paper. "If you wanted to plant a tree in China, then you had to create the ground for it that we had in Italy," he explains.

(£4.2m) in Italian government aid for the technical training of Chinese people available to fund the exchange programme, as well as \$200m in soft loans and export loans to help the Chinese acquire the Iveco



The Chinese wanted the

programme stands in contrast to standard practice at many other foreign manufacturing ventures in China. Often, overseas management pays lip service to the importance of training, language teaching and cultural exchange. As a result, Mr Donati suggests, Sino-foreign There were loftier reasons joint venture partners spend years bickering, jostling for

each others' intentions. Indeed Iveco's approach in China even stands out in comparison with the experience of another arm of Fiat. Critically there was \$7m namely the Piaggio joint venture making mopeds in Guanedone.

power and misunderstanding

Recently Piaggio has slimmed down its expatriate presence, but it did not make the early commitment to joint venture. training and exchange that

technology and establish Iveco's China development. their own truck factory. Instead, Piaggio for a long time had 15 expensive expats lveco's extensive training in Guangdong, roughly dou-

> operation in Nanjing. The fostering of a "little

tunity was available to Iveco the joint venture, which is - and even Fiat - much earlier had they pushed in the on site at a 450-person plant mid-1980s. It took four years from the start of discussions ble the number of Italians on Naveco, the Iveco joint now at Iveco's 3,000-person venture in Nanjing, before it started production in 1996 evidence, according to some Italy", or at least a little Ital- analysts, of Iveco's tendency

IVECO Nanjing.

'We have tried to give the Chinese the possibility to understand our industrial culture'

Nanjing has been the foundation, Mr Donati says, for Iveco's expansion in the 1990s. In 1992, the Chinese approached the Italian company again to discuss a foreign joint venture partfull-scale manufacturing

Some industry observers has been the hallmark of suggest that such an oppor-

ian business culture, in to take longer than others to seize chances in China Mr Donati, however, was happy to have secured a 50-50 joint venture at a time when most other

> ners in the motor industry were relegated to minority

intended to produce 60,000 light commercial vehicles and 75,000 engines a year. On an operating basis, the plant made a profit in 1997 of \$25m and analysts expect it could achieve nearly double that for 1998. But in terms of Iveco's total investment, the project is expected to begin

to show a return only after

For those foreign investors who may feel that is a long wait, Mr Donati plainly has little patience, "Nobody can do business here with a short-term strategy. You have to have a long-term strategy." How long? "Thirty years," he says emphatically.

Foreign investors also have to be prepared to adapt themselves, as well as train their Chinese partners. "Look at the Vatican...It has adapted the liturgy to

says Mr Donati, noting that Roman Catholics attend Mass with an organ playing in Rome, while in some African churches drums accompany the service.

"What does it mean to be an international company? It is a mental issue: to adapt your know-how to the local conditions," he says." Mr Donati is happy to be

seen as pro-China. Iveco is developing special vans and light trucks for the police and the People's Liberation Army. He is "proud" that the Chinese army crossed the border to Hong Kong in 1997 in Iveco vehicles.

Iveco is now looking at a number of new projects. The company plans a fresh 50-50 joint venture in China with investment of up to L300bn (£107m) to build buses. The joint venture factory in Changzhou is intended to produce 8,000 buses a year at decrease. We are developing full capacity. The top man-

agement and departmental heads at the new joint venture will undertake another training programme in Italy. Iveco has also been consid-

ering another \$10m investment in Nanting to expand engine production to make 30,000 units a year to export to Brazil. But following the devaluation of the Brazilian Real Mr Donati says Iveco must reconsider. "We have to see. Maybe it will not be a problem. But it is a new factor."

Even while Iveco is looking to expand in China, the number of Italians employed in Nanjing is shrinking. At the main plant there are 3,000 workers. "We expatriated only a very few people. There are only eight," he says, acknowledging that the financial con troller comes from Iveco. "But day-by-day that will



TIM JACKSON

## Cash is the key to a true portal

Goto.com has found a way to make searching both easy and profitable in itself

The word "portal", as used in the internet business to describe companies such as Yahoo!, Lycos and Excite, has become a misnomer. It is normally applied to search engines that have turned themselves into catch-all services, offering everything from free e-mail to online auctions. Yet there is a paradox in the broadening of their services.

For a portal is something you go through, and these companies are doing everything they can to delay your departure from their

Goto.com, based in Los Angeles, claims by contras to be the "only true portal". Jeffrey Brewer, chief executive, says his web site offers a single, simple where you type in keywords and get back a list of web

While other portals offer search as a free service but make money from advertising or other activities, his company has found a way to make earching itself profitable. Here is how it works.

engines, computer scientists devote considerable effort to ranking the web pages listed in order of relevance. They fight constantly with web site owners who try to seed their web pages with words and phrases that will fool the search engines into placing them higher.

At Goto.com, the principle is simple. To appear at the top of a search listing, all a company has to do is pay. Web sites can bid, ranging upwards from 1 cent. for each visit to their site that comes from a response to a specific Goto.com search. The company offering the highest price will be listed first, and so on. If the visitor doesn't click, nobody pays anything; if no advertisers have bought listings, the sites will be shown in order of relevance using technology provided by

This may sound unfriendly to users. But Goto.com's founder, Bill Gross of the incubation company IdeaLab!, realised correctly that in many cases the company that is willing to pay most to reach someone searching for a particular word or phrase is likely to be precisely the company offering them what they are looking for.

Inktomi.

How does this work in practice? If you search at moto.com for the word "software", the first site listed will be WebAuction, which pays Goto.com 59 cents each time you click on its link. The highest offer on "books" is 38 cents; "vacations" 36 cents; "porn" 28 cents; "mutual funds" 25 cents; and "pensions" five cents. Mr Brewer says some ompanies are willing to pay

\$2.83 for each visit resulting from such searches. This can be an attractive business. A typical search engine would be unlikely to generate more than \$200 per 1,000 page views hy selling advertisements targeted by search words.

Mr Brewer reports that on



many Goto.com pages, 20 per cent of visitors click the first link listed, 9 per cent the second, and 5 per cent the third. If the "click through rate" is very high, the yield may be as much as \$2 for each page view; meaning \$2,000 CPM (cost per thousand impressions).

The service started in June, raising \$6m from venture capitalists including Draper Fisher and IdeaLabl's financing affiliate. It recently closed a round of financing in which investors paid \$20m for 28 per cent of the business. According to the latest figures, it is the 24th busiest site on the Web and generates 100m page views a month. That is impressive in only half a

Mr Brewer expects the company to be profitable within 18 months, and has two new weapons. One is an affiliates programme, by which the company has signed up 6,000 partners displaying buttons pointing to its site. Each visit carns a partner 2 cents. Another initiative is to offer "co-branded" search functions. Theglobe.com, a

community site in the US, uses Goto.com as a search angine and revenue from the clicks is shared between the two companies. The beauty of the system

is that because of the way that links work in Goto.com's search service, the search can be executed entirely from the site of this or any other partner without interfering in Goto.com's ability to account for clicks and collect revenue.

There is only one apparen flaw. Many sites offer advertisers the ability to target users in particular countries: Goto.com does merchant that serves only the US may not wish to pay for visitors from Africa. Mr Brewer says Goto.com

will implement a national-specific targeting service at some point. The only problem is that it is hard to see how to do this while maintaining the openness of revealing to the visitor the price that has been paid per click. But this remains an exciting business, and a clever idea well-executed.

internet. For many pioneers of web-based VR, however commercial opportunities have proved illusory.

INFORMATION TECHNOLOGY VIRTUAL REALITY

With the growth in popularity of the internet, the VR industry saw a chance to expand beyond its niches in arcade games and product development and tap a vast new consumer market. "Growing VR penetration on the desktop, in large part

reality seems a tech-

nology tailor-made

for the fantasy world of the

driven by the internet, could create a huge user base for VR." predicted Ovum, the UK consultancy, in 1996. Morgan Stanley, the investment bank, predicted there would be 150m interac-

tive web users by 2000 and the industry rushed to turn web sites into interactive 3D worlds. Intel's Mediadome web site shows several examples of the technology including a virtual visit to Venice, a football simulation and a virtual art gallery. But the market has failed

to live up to early expectations. Most web sites see VR as too exotic and offering little benefit over mainstream multimedia technolo-

The big names of the internet industry have provided lukewarm support. Microsoft and Sun Microsystems are working on 8D web technologies but the projects have yet to deliver commercial

The biggest setback came this year when Silicon Graphics, the large US computer manufacturer, announced it would abandon web-based VR. The company was a leader in this field and helped unite previously frag-mented initiatives around a single standard, called Virtual Reality Modelling Lan-guage (VRML).

But Silicon Graphics decided VR software was no longer a core activity and tried to sell its VR division. called Cosmo Software, to Sony, another VR pioneer. This deal fell through and Cosmo Software

At first sight, virtual acquired by Platinum Technology, a big US software

Commercial opportunities have proved elusive for pioneers of VR

on the internet. Geoff Nairn explains the industry's difficulties

So near and yet so far

The sale caused many VR enthusiasts to fear the worst as Platinum was not a familiar name in the close-knit 3D graphics community. Andrew Filipowski, chief executive of Platinum, insists he is committed to VR but will steer it in a different direction. "Platinum wants to take VR out of entertainment and into the business market," he says.

The company plans to use the VR technology it has acquired to develop 3D interfaces for a range of business applications - visualising complex relationships between data in databases, for example. "The battleground of the future will be the user interface," says Mr Filipowski.

Computer Associates, a rival to Platinum, is also working in this area and between them they have acquired five VR software houses in recent years. They see more promise in applying VR to this new market of "business visualisation" than in creating virtual worlds on the internet.

So, does VR still have a future in cyberspace? John Chiplin, chief executive of the small UK-based software not bother downloading the house Superscape VR.

the technology has been tremendously over-hyped," he says. Superscape pioneered VR developments on the internet and half the company's revenues - £4.2m (\$6.9m) (€6.07m) in the 1998 fiscal year - now come from web-based products.

happening on the web but

Today, 500 web sites use Superscape's proprietary Viscape technology. A typical application is the VR

'VR is still happening on the web but the technology has

been over-hyped'

game on the web site promoting I Still Know What You Did Last Summer, a new film from Sony's Columbia Tri-Star division. The game requires users to first download the Viscape "plug-in" -a small program that runs inside the browser - and this has been a big stumbling block in the development of web-based VR.

Unless there is a compelling reason, most people do plug-ins or more sophisti-

Another problem has been the proliferation of proprietary standards, requiring users to download several players or plug-ins. VRML was meant to end this confusion but the first VRML products were not as compatible as the industry

"The early days of VR on the web were tough because VRML was not working and people did not want proprietary standards," says Mr Chiplin. "The market has now matured and people are increasingly writing applications to use VRML.

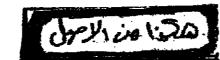
Superscape once championed its own technology as superior to VRML. But it has become a late convert.

The latest browsers have VRML compatibility built in and Platinum, which acquired the two leading VRML player technologies, promises to combine them in a single universal player that will be made freely available early next year. The slow speed of the internet remains a problem as it limits the amount of detail that can be transmitted, causing users to complain that web-based virtual

worlds are not realistic. Perhaps the biggest challenge affecting web-based VR lies not so much in technical shortcomings as in its flawed conception. The industry has still to demonstrate it has any significant commercial application.

believes so. "VR is still cated VR "players". ◆冬金金金 金四 (S) CompuServe Disappointing reality: the VR industry has yet to show

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Trading places: Philip Docker (centre) in full cry during his days in the London futures pits

TECHNOLOGY STOCK TRADING

## Shouting software aims to be the pits

Peter John reports on the development of an 'in-your-face' system designed to help options traders move to screen-based markets

The meteoric performance of shares in Vodafone, the UK mobile phone operator, has nothing to do with merger talks or a global rise in able prices within specified telecommunications shares. according to Philip Docker.

It is all down to one anonymous derivatives dealer whose recorded cry of "Vowdafown" in a demotic London accent rings out from two speakers every time the options contract is traded onscreen. The cyber call is so popular with traders at Liffe, the London futures exchange, that they tinker with the stock option contract just to hear it, says Mr

Such voice alerts are the most striking feature of a unique options trading system developed by EasyScreen, a company created less than a year ago by Mr Docker and Paul Varcoe, his part-

Between them, they have spent more than 30 years in the market, many in the traditional striped-jacket world of London futures pits. They now have their sights on Chicago.

They have developed a frontend system that competes with eight rivals, including systems from heavyweights such as Reu-

ence of computer games, the sys-

ters and ICV Datastream. In a nod to the growing influtem also has a "machine gun" button - known in the trade as a delta grabber. With two clicks the trader can grab all the availparameters and can then execute

Dealers can also use any index as a trigger to buy or sell exposure in the options market. For example, if the Dow Jones Industrial Average reaches 9,000, a sell program can kick in.

"Before I went into this my only computer experience was playing football management games. I didn't even have an e-mail address," says Mr Docker. While a lot of people out there are probably not as old as me, they may not be PC literate, so [ thought we could develop a system with me as a target user.'

EasyScreen claims to be the conduit for 60 per cent of stock options volume, a small part of the overall activity at Liffe but the first phase of the exchange's shift to full electronic trading.

The real money, however, is in futures contracts, particularly in the US. The Chicago Mercantile Exchange has just opted to trade its Eurodollar contract electronically. The contract is one of the biggest in the world, with 109m lots traded last year.

The company already has a

up an office in Chicago, hoping it can make the most of the business opportunity.

The software input for the options trading system came from Mr Varcoe. Mr Docker bad spotted the former Salomon equity trader standing in the trading pits with a laptop, and discovered he had written his own risk-management program. The duo built on that to create the new system and then persuaded Dealing Object Technology, a London software company, to develop it in exchange for a 25 per cent stake in the company.

Mr Varcoe's wife Paula recorded most of the voice alerts, but the company is starting to offer customised models. One dealer has Wagner's Ride of the Valkyries belting out every time an order is filled

"We have tried to recreate the pit environment," says Mr Docker. "It's an in-your-face system. You can hear the action going on." Traders who are gradually moving over from the faintly medieval world of pit trading appreciate the "comfort blanket" of a system developed with them in mind.

One experienced ex-floor dealer says: "They understand the needs of the traders and they have taken on the big boys and held their own. But they need the money to develop it. It is okay when you have two or three guys writing the system but when you need 10 the money goes out of



#### Shumeida and Ratclif in the driving seats at Agco

the company's new chief

John Shumejda, one of the original members of the buy-out earn at Agoo, the US farm equipment manufacturer, will be

executive and president. Bob Ratelif, who took on the chief executive officer role when Jean-Paul Richard resigned after just nine months in the job two years ago, will remain as executive chairman. At the time of Richard's abrupt departure, there was speculation that the two men had clashed over the degree of control that should be given to the chief executive, although Ageo itself did not

comment in detail. Shumejda, 54, has already been serving as chief operating officer for 12 months. He has a decree in automotive engineering from Western Michigan University and previously worked for Uniroyal and, between 1970 and 1983, the former international Harvester Company. Agoo is the smallest of the major US farm equipment suppliers with annual ales of \$3.2bn in 1997, but has a significant presence in Europe. It is best known for brand names Massey Ferguson, Hesston and

#### **Whyte named** Weir chief

Nikki Telt, Chicago

Duncan Whyte has been named chief executive of the Weir Group, the Scottish-based angineering company that is one of the world's leading pump manufacturers. Whyte, an executive director of Scottish

Power, will take office on June 1. He will succeed Sir Ron Gerrick who becomes chairman on February 1 following the retirement of Lord Weir. Sir Ron the end of the year before going non-executive.

Scottish Power said that following the departure of Whyte, who is 51, it is making Charles Berry and Alan Richardson executive directors. Richardson, 52, is to be chief executive of Pacificorp when Scottish Power's

agreed bid for the US utility, which it made last month, has obtained its regulatory approvals. He is currently managing director of power systems. Berry, who is 46, is responsible

for electricity supply and will now become executive director for customer sales and service, esponsible for the energy supply and retail businesse Scottish Power said Murray

Stewart, the 65-year-old tay in office until the Pacificorp deal is completed, instead of retiring at the 1999 annual meeting in July, as previously

Whyte joined the then South of Scotland Electricity Board in 1988 as finance director and took Scottish Power to flotation in 1991. He is currently executive director for multi-utility activities. supervising Scottish Power's capacity to supply electricity,

telecommunications, as well as being chairman of Manweb, which Scottish Power bought in

Lintil he leaves for Weir Group he will concentrate on the regulatory reviews that affect Scottish Power. lames Buxton, Edinburgh

#### Hosier leaves Sanwa for BCI

ian Hosier is to become head of aerospace finance at Banca Commerciale Italiana. His move is part of BCI's acquisition of about \$900m in European aerospace finance business from Sanwa Bank, of whose London



Potter, who remains president and vice-chairman until the end of February, helped found Esprit in 1991 realising there would be rich rewards for operators agile

Esprit was set up in the UK where liberalisation preceded the rest of Europe by several years. The company now has sales

more than 30 European cities branch Hosier is deputy general manager and head of structured finance. Along with other Japanese banks, Sanwa isreducing its international exposure, it will retain about \$200m of European aerospace finance assets. Clay Hams, London bending and breaking Streamlining at

#### Den norske Den norske Bank, Norway's

largest, is to streamline its organisation to five from saven units and enlarge its management team to improve its competitive position.

The restructuring, the first under Svein Aaser's four-month tenure as chief executive, comes at a time of consolidation in the Nordic financial sector and as Norway's government prepares to reduce its 52 per cent shareholding in the company this year to as low as a third.

Under the new organisation the group will merge its marketing divisions for retail and comporate customers, while creating new business areas for savings and financial services, as well as large business and shipping

The restructuring means the company will not be replacing John Giverholt, the chief financia officer who resigned earlier this month. Tom Grondahl, leader of group staff, will take over his responsibilities. Valeda Sköld, Oslo

#### Potter to form investment group

Michael Potter, one of the founders of Esprit Telecom, the fast-growing European telecommunications company acquired last month by GTS of the US, is leaving to establish a high-technology venture capital

enough to take advantage of the scon-to-be-liberalised European elecoms markets.

offices and points of presence in

and is building a 9,000km (5,600 mile) fibre optic network using the most advanced networking and transmission technologies. Potter, mild mannered by nature, is nevertheless wel known for trenchant attacks on the behaviour of incumbent operators whom he accused of competition rules to delay and disadvantage newcomers. Achieving a level playing field in Europe has been one of his principal ambitions.

He now intends to form an investment group, Paradigm Ventures, to focus on European high-technology projects. Alan Cane, London

#### Moving places

 Brazil's finance ministry has appointed economist Andrea Sandro Calabi president of Banco do Brasil, replacing Paulo Cesar Ximenes. Hitachi vice-president Etsuhiko Shoyama steps up to replace Tsutomu Kanal as president in April, Kanai witt become company chalman. The Vienna Stock Exchange has appointed Erich Oberate as its joint chairman. Obersteiner. 33, was previously responsible for Raiffeisen Zentralbank's investment banking operations in its branches and subsidiaries. He succeeds Christian Imo. François Blanchère has been appointed chief executive of DMB&B Paris. Blanchère, 39, joins from Euro RSCG/GBHR where he was chief executive Rolf Stomberg has been appointed non-executive chairman of UniPoly, the polymer manufacturer formed from the management buy-out of the ... British industrial conglomerate BTR in 1997. Stomberg was a main board director of BP and the chief executive of BP Oil international until he retired at the end of 1997 after 27 years with BP. He is chairman or non-executive director of a number of companies in Europe. Gérard Delaforge has been promoted to the executive committee of Credit Agricole ndosuez, the French bank.

People on the Move is edited by Lisa Wood. Fax 00 44 171 873

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#### **BUSINESSES FOR SALE**

Planned Retirement Sale **Hydraulics Company** 

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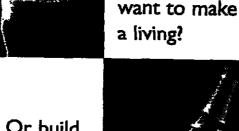
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#### NOTICE No. 007127 of 1998

IN THE HIGH COURT OF JUSTICE CHANCERY DIVISION

IN THE MATTER OF COSWORTE RACING LIMITED

COMPANIES COURT

IN THE MATTER OF THE COMPANIES ACT 1985

NOTICE IS HEREBY GIVEN that the Order of the High Court of Justice (Chancery Division) dated 20th January 1999 confirming the reduction of the capital of the above named Company from £56,803,000 to £40,863,000 and the Minus approved by the Court showing with respect to the capital of the Company as altered the several ticulars required by the above-ma Act were registered by the Registrar of Companies on 26th January 1999.

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Solicitors for the above mentioned Company

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manufacturing business sought by our client who was previous MD of a public company. finies should be of the order of £1 to £10 million and the business should ferably be materials based with a product range, but any earling portunity would be considered. Please reply to H Painter et Douglas Daie, Sansane Lodge 4 Sansane Walk, Worcester, WRI ILH

#### **CONTRACTS & TENDERS**

EAST RIDING OF YORKSHIRE COUNCIL Private Finance Initiative - Grouped Schools Project

The East Riding of Yorkshire Council is proposing to undertake an extensive refurbishment and extension of six schools in Bridington under the Private Finance Initiative. The Council is seeking expressions of interest to design, build, finance and operate including maintenance and facilines management for a grouped schools project in Bridlington. The project also includes a new build dual use in humington. The project also inclines a new pulse onat use library. It is presently articipated that the construction phase will be completed within a period ending in December 2001.

This project has been notified to the Official Journal of the European Community and has received outline approval to proceed so PFI procurement from HM Treasury and the Department for Education and Familians.

Education and Employment The Council reserves the right not to award the contract and to award other similar and related services to the successful contractor. All parties wishing to express an interest should submit a written request to the East Riding of Yorkshire Council for the attention of: Mr N Pearson, Solicitor, Director of Law & Administration, East Riding of Yorkshire Council, County Hall, Beverley, East Riding of Yorkshire, HU17 9BA, fax (01482) 884793, by 5pm on 19 February 1999. All parties expressing an interest will then be sent a prequalification questionnaire and preliminary information memo, the questionnaire to be returned by 5pm on 5 March 1999. award other similar and related services to the successful commenter.



#### TENDER

West Midlands Pension Fund Corporate Governance -Voting Service

Tenders are invited for provision of the above service for an initial 4 year period commencing 1.4.1999. Closing date for receipt of tenders 26.2.1999.

Further details and requests to tender from: Director of Finance, Civic Centre, St Peter s Square, Wolverhampton WV1 1RL

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## Saint, husband and public enemy

William Packer is delighted by a collection showing Charles 1, who was executed 350 years ago, as all these and more

On January 30, 350 years but nonetheless far-reaching and, of course, Van Dyck. To afternoon, Charles Stuart, king of England and Scotland, met his death on the warrant of Cromwell and his parliament before a silent crowd in Whitehall. Wearing several shirts against shiver. ing in the cold, he stepped through a window of the Banqueting House, on to the black-draped scaffold outside. Having spoken briefly to his people, and scornful of the ropes and pulleys provided against his possible resistance, "mildly praying to himself, he stooped down to the Block, as to a Prayer Desk, and most humbly bowed his generous Neck to God. to be cut off by the Vizarded Executioner, which was suddenly done at one

ago, at about two in the parliamentary reform, these see Van Dyck's definitive triunhappy precedents might give us pause

The head that fell that frosty afternoon remains one of the most familiar icons in British history and art, with its long hair and pointed beard and quiet, melancholy gaze - from before the age of photography, only Henry VIII and Elizabeth I can have been as immediately recognisable. The point of the exhibition now at the Queen's Gallery, which marks this notable anniversary, is to examine quite how it was that King Charles's image came to be so fixed, even in his own time, in the general con-

It falls naturally into two Blow. Thus fell King parts. First, there is early

The head that fell that frosty afternoon remains one of the most familiar icons in British history. Only Henry VIII and Elizabeth I could have been as immediately recognisable

Charles," says the Black celebrity as Prince of Wales, Memorial broadsheet, pub- the young king and his lished soon after, "and thus

ali Britain with him." Even the parliamentarians done. "He nothing common did or mean/Upon that mem-Marvell: "This was the memorable hour/Which first the confinement of the king, assured the forced power." after all, was hardly a suc- the cult of the martyr king. cess, ending as it did in the dictatorship of the lord pro- entirely from the royal colnow of not quite so violent such as Mytens and Dobson.

dynastic but happy marriage to Henrietta Maria of France, and the convenwere awed by what had been tional glorification of the royal house through the 1630s and the period of his orable scene" wrote the poet personal rule. Then comes the Civil War propaganda, moving to trial and execu-The Cromwellian project, tion and the emergence of

The exhibition works at The material is drawn tector, free of Commons as lections, centred on the work printmaking in the early well as Lords. In a moment of the principal court artists, 17th century; as social docu-

ple study of the royal head (two profiles and full-face) sent to Rome as a reference for Bernini, from which he carved the marble bust that was subsequently destroyed in a Whitehall fire of 1698 alongside a putative copy of that lost original is to enjoy a frisson of comparison that is quite new, for these things have never before been shown together. Across the room are another two unfamiliar but

important busts, one a plaster by an unknown artist, which, though loose in the modelling of the shoulders, has a direct and highly personal quality. The other, the finest of the three, was made in London in the 1630s by the French sculptor, le Sueur, a regally hieratic image which, in its less refined but effective public version, sits amid the traffic of Trafalgar Square.

But it is the context in which the works are placed that gives the exhibition its savour, a context supplied by a rich trove of documentary material, popular prints, books, medals, broadsheets and polemical tracts. The prints especially are of a remarkable quality, as though fresh off the press. Here are a rare pair of the then prince and his prospective bride; here the devoted king with his queen, Henrietta Maria, after the Van Dyck double portrait; the king on horseback, again after Van Dyck; and again, but with the head of Cromwell substituted for that of the king.

several levels: as a study of mentary, propagandising the sainted victim. The familiar troubled man; and Edward



spread of political opposition; and an analysis of the cult of the martyr, the most subversive ploy of all.

But ultimately it is the sense of the man himself, as a man of his pomp and his predicament, that commands the most direct terms, this show, whether as king, human observation but with-

royal image, the subversive Van Dyck image holds cenrole of the broadsheet, the tre-stage, but perhaps two ting at his trial at Westminothers, less well known, set ster, in his tall hat, his Garthis truer tone. They are .ter star defiantly on his arm, both of the 1640s, the times of his troubles: William Dobignation to his fate. son, painter at court in its wartime exile at Oxford,

The King's Head - Charles I. shows the king as he was in King and Martyr: The Queen's Gallery, Buckingham Palace, London SW1, until May 3; husband, public enemy, or out flattery of a sad and arranged and supported by The Royal Collections Trust

What is certain, however, Bower shows the king sit-

CONCERT HAITINK/LPO

## Fine Mahler that drew in the crowds

Yet again, last month, the Royal Festival Hall was sold out for a Mahler performance by a fine conductor and a crack orchestra: respectively the Ninth Symphony (and only that without any preliminary filler), Bernard Haitink and the London Philharmonic. It's a good

long while since I saw so long a queue, of all ages well, from about 18 up – and dress-styles, pleading for tickets at the windows. On box-office criteria, current audiences seem to agree with the conductor Ben Zander that Mahler was an even greater symphonist than Beethoven. Though

they really aren't comparable: Beethoven could scarcely have imagined the virtuoso modern orchestras from whom the conductorcomposer Mahler demanded so much, and it would be vacuous to speculate whether a "Mahler" born earlier could have achieved more than Beethoven, with his non-virtuoso bands and his narrower, "classical"

is that live symphonic Mahler now generally out-sells Beethoven - even the "Choral" symphony, except when it boasts very Haitink's scrupulous account of the Mahler Ninth certainly gave satisfaction this time: finely prepared, beautifully executed.

harmonic palette.

It was a pretty selfless account, unlike some famous others. There was little of Leonard Bernstein's

wicked mischief in the Ländler movement, for example, nor any gross Rondo-Burleske (taken brilliantly fast); and I have never heard a steadier tempo maintained in the great Adagio - no molto espressivo swoops or dips. Haitink probably believes that the notes should speak for themselves, as they did. From where I sat, halfway

Mahler generally out-selis Beethoven - even the "Choral" symphony

back in stalls left, there was a balance problem: probably just a trick of the acoustics. but vexing. Whenever the excellent trombones or borns, or even a solo born, played without mutes, the violins were just swallowed up. The falling second that haunts the score, especially in the first movement. became a lethal threat to the thematic fabric.

Newcomers to the symphony, if they were sitting near me, must often have lost the thread. Since Haitink is a master of orchestral balance, an acoustic gremlin must be blamed. A pity; but it was still an admirable performance.

David Murray

## Self-serving struggle of the men from the ministry

NICHOLAS POWELL Les hulssiers

The eight-year-long Algerian war of independence remains an eminently painful and unhealed trauma in modern French history, rarely if ever documented on television and virtually taboo in the cinema and theatre. But it did inspire Jean Genet's Les paravents, which was published in 1961 just before Algerian independence and first performed five years later.

Les huissiers ("The ushers"), on the other hand, written in 1957 during the early stages of the war, is less brutal in its action and vocabulary and far more incisively critical of France's political elite. But it frightened off every director in sight.

It was not performed until 1980, in Lyons, and is only now having its first Paris run, until February 28. at the Theatre de la Colline,

and avant-garde writing. Staged by the theatre's director, Alain Françon, Les huissiers has been partly

rewritten. Vinaver has pared

down the political speech-

making and restored the real names of political parties he originally concealed behind nseudonyms. The play has spotlighted

both Vinaver, aged 72, who was little known outside theatrical circles, and his

of independence Michel Vinaver's excellent is virtually taboo in French cinema and theatre

The Algerian war

unusual double career: far from being a bohemian outsider like Genet, the playwright was, for 30 years, a senior executive with Gillette under his real name, Michel Grinberg. Les mussiers is the sort of

have written had he been blessed with a sense of humour. It pitches the pettiness of political manoeuvring in France's fragile Fourth Republic against suffering it cannot comprehend and ordinary human joys it prefers to impore.

Amid the self-serving circles of Parisian ministries, the Algerian war is perceived primarily as an obstacle to career advancement. The five ushers of the title

the tail-coated, chain of office-bearing civil servants, omnipresent in French ministries - form a chorus, commenting on their masters' political scheming and their own day-to-day concerns. from births to pension schemes and holidays.

Genet actually put fighting between Algerians and Legionaires on the stage. Here, the conflict is far away. Its horror is evoked simply, and all the more powerfully, by reports of a massacre that the French army has allowed to take

The suffering is embodied



In chairs: the five ushers form a chorus to comment on their masters' scheming

French officer, who comes for help to his childhood friend, Paidoux, the minister of defence. He, by way of comfort, can only offer heartless political smooth rate feminine hair decoratalk, and propose an inap-

propriate ich Vinaver throws everything into even grimmer relief by describing the government's parallel struggle to appease

the nation's hairdressers,

in the distraught widow of a who are lobbying for action against the latest mode for short hair among women.

All sorts of solutions, including pressuring fashion magazines to promote elabotion - comprising everything from model boats to birds - are envisaged and worked over. The minister's secretary, Mademoiselle

Simène, is even made to

A young disgraced radical socialist député, meanwhile, finally secures both his and Paidoux's political salvation by suggesting the launch of a lotion, prettily described as an "ondulation masculine". concocted to add a pleasing wave to men's hair. The gov-

ernment is at last safe. Vinaver says that work with Gillette kept him enjoyably in contact with day-to-day reality. His writ-

ing, meanwhile, remained close to the bone. His failure to stage a second controversial political play, Iphigénie Hôtel, written in 1958 about General De Gaulle's return to power that year, put him off writing for 10 years. Then Par-dessus bord of

1969, concerning a family firm of lavatory paper manufacturers bought out by a multinational, belped abbreLaurencine Loi

With his latest work, King, commissioned by Francon. has put his former career to even better use, dramatising the extraordinary story of the razor company's utopian founder, King C. Gillette.

viate his career with Gil-

"Les huissiers", until February 28; and 'King', March 11-April 25. Théâtre de la Colline, Paris

#### INTERNATIONAL

# Guide

**AMSTERDAM** 

**OPERA** Netherlands Opera, Het

Tel: 31-20-551 8911 Carmen: by Bizet. New staging by Andreas Homoki, conducted by Edo de Waart. The designs are by Wolfgang Guasmann and Gabriele Jaenecke, and the cast includes Carmen Oprisanu and Martin Thompson; Feb 3, 6

BERLIN CONCERT Konzerthaus Tel: 49-30-203090 Deutsche Oper Orchestra: conducted by Jiff Kout in works by Brahms and Bartók, with piano soloist Gerhard Oppitz; Feb 3

OPERA Deutsche Oper Tel: 49-30-34384-01 Faust: by Gounod. Conducted by Sebastian Lang-Lessing in a staging by John Dew; Feb 4 • Manon: by Messanst. Conducted by Sebastian

Lang-Lessing in a staging by Cesare Lievi; Feb 2, 5

CHICAGO **OPERA** Lyric Opera of Chicago Tel: 1-312-332 2244 www.lyricopera.org Roméo et Juliette: by Gounod. Conducted by John Nelson in a staging directed by Nicolas Joël. The cast stars Roberto Alagna

and Angela Gheorgiu; Feb 5

DALLAS OPERA Dallas Opera Tel: 1-214-443 1000 www.dailasopera.org La Bohème: by Puccini. Conducted by Antonello Allemandi in a staging by Mark Lamos, with sets by Michael Yeargan; Feb 3, 6

FORT WORTH EXHIBITION

Kimbell Art Museum Tel: 1-817-3328451 www.kimbellart.org Matisse and Picasso: A Gentia Rivairy, More than 100 paintings, sculptures and drawings on loan from collections around the world make up this first-ever exhibition devoted to the relationship between the two great modernists; to May 2

**GLASGOW** OPERA Theaten Rows Tel: 44-141-332 9000

Scottish Opera: Der Rosenkavalier, by R. Strauss. New staging by David McVicar, conducted by Richard Armstrong. The cast includes Joan Rodgers; Feb 6

HOUSTON THEATRE Houston Grand Opera, Wortham Center Tel: 1-713-227 2787 www.hgo.com A Little Night Music by Sondheim. Grant Gershon conducts a production by Michael Leeds, with a cast including Frederica von Stade. Thomas Allen and Sheri Greenzwald; Feb 3, 6

LONDON CONCERTS Barbiçan Hali Tel; 44-171-638 8891 London Symphony Orchestra: conducted by Colin Davis in works by Elgar, Bartók and Beethoven, with violin soloist Sarah Chang; Feb 3, 4 London Symphony Orchestra: conducted by Colin Davis in works by Beethoven and Elgar, with piano soloist Richard Goode: Feb 7

Royal Festival Hali Tel: 44-171-960 4242 London Philharmonic Orchestra: conducted by Kent Nagano in works by Bartok and Berlioz, with viola soloist Yuri Rashmet: Feb 3 Royal Concertgebouw Orchestrat conducted by

Riccardo Chailly in works by Brahms and Schoenberg, with violin soloist Vadim Repin;

EXHIBITIONS Barbican Art Gallery Tel: 44-171-638 889 Africa by Africa: A Photographic View. Spanning the breadth of photography produced in Africa since the 1920s. Includes works by Mama Casset, Seydou Keita and Samuel Fosso; to Mar 28 Picasso and Photography:
 The Dark Mirror. Exhibition exploring the influence of photography upon both the figurative and Cubist strands of Picasso's work, and including photographs by Picasso; to Mar 28

MONTREAL EXHIBITION Montreal Museum of Fine Arts Tel: 1-514-285 1600 www.mbam@cam.org Monet at Giverny: 22 paintings, produced during the last 20 years of the artist's life, loaned by the Musée Marmottan in Paris; to May 9

MUNICH CONCERTS Philharmonie Gasteig Tel: 49-89-5481 8181 Munich Philharmonic Orchestra: conducted by Fabio Luisi in works by Wagner and Liszt: Feb 2. 3 Philharmonie Folkwang Essen:

in works by Bach and

Beethoven, with violin soloists Nigel Kennedy and Peter Daniel; Feb 5 Symphonieorchester des Bayerischen Rundfunks: conducted by Lorin Maazel in

with piano soloist Murray

Perahia: Feb 4

works by Mozart and Bruckner,

**EXHIBITION** Haus der Kunst Tel: 49-89-211270 The Night: exploring the development of the nocturne, or night time scene, in western art from the 15th to the 20th century. Includes early examples by artists including Cranach. baroque works by Caravaggio and his followers, works by the German romantics, Goya, Munch Ernst and Magritte; to Feb 7

**OPERA** Bayerische Staatsoper Tel: 49-89-2185 1920 www.staatstheater.bayern.de Lohengrin: by Wagner. Peter Schneider conducts a staging by Götz Friedrich, Cast includes Adrianne Pieczonka and Waltraud Meier, Feb 3

**NEW YORK** EXHIBITION

Museum of Modern Art Tel: 1-212-708 9480 www.moma.org Jackson Pollock: first US retrospective of the Abstract Expressionist since that held at MOMA in 1967, Includes more than 100 paintings and 50 works on paper, to Feb 2, then transferring to London

Metropolitan Opera, Lincoln Center Tel: 1-212-362 6000

www.metopera.org Moses and Aron: by Schoenberg. Conducted by James Levine in a staging by Graham Vick, with sets and costumes by Paul Brown, Cast includes Philip Langridge and John Tomlinson: Feb 8

**PARIS** 

EXHIBITION

CONCERTS Salle Pleyel Tel: 33-1-4561 6589 Orchestre de Paris: conducted by Frans Brüggen in works by Beethoven, Hummel and Schubert, with piano soloist Marie-Joséphe Jude; Feb 3, 4

**Grand Palais** Tel: 33-1-4413 1730 Un ami de Cézanne et de Van Gogh: le docteur Gachet (1828-1909). Exhibition devoted to the doctor and painter who was a friend to Cézanne, Pisarro, Monet and Renoir as well as to Van Gogh, who famously spent the last weeks of his life with

Gachet at Auvers-sur-Oise; to

Display of 41 works produced

between 1624 and 1628. The

Apr 26, then transferring to New

ROME EXHIBITION Palazzo delle Esposizioni Tel: 39-06-474 5903 Poussin: Early Years in Rome.

centrepiece is 'The sacking of the temple in Jerusalem by Titus'

(1925/6); to Mar 1 ZURICH EXHIBITION Kunsthaus Zurich

Tel: 41-1-251 6765 Chagall, Kandinsky, Malevich and the Russian Avant-garde: exhibition exploring the artistic upheavals of the first two decades of this century. Includes important loans from the State Hermitage Museum in St. Petersburg and pictures from provincial Russian museums; to Apr 25

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Business/Market Reports: 05:07; 06:07; 07:07; 08:20; 09:20; 10:20; 11:20; 11:32; 12:20; 13:20;

At 08:20 Tanya Beckett of FTTV reports live from LIFFE as the London market opens.



PETER MARTIN

## Age of the network

I had heard it so many times before, but I finally saw the light on the road to Davos

I finally get it. The moment of understanding came in a conversation at Davos with David House, president of Nortel Networks. At the end understood what the coming age of pervasive networks will mean.

Imagine a world in which all rich-country adults - and most of the kids too - are permanently connected to broadband cellular radio

The appliances they carry telephones, pagers, digital notebooks, electronic tablets, personal computers, desk phones, computer games share the same basic functions, Each one is optimised for a particular task, such as voice conversations, e-mail, or blasting monsters.

But what they have in common is more important than their differences. All these appliances are in constant contact with the rest of the world, continuously updated, seamlessly blending hi-fi sound, television-quality images and instant access to all the world's data. The world wide web is part of this, but only part.

I know, I know. You are

yawning already. This is the science fiction vision we have been promised since the dawn of the computer age. But this time it is real. In fact, it is no more than a year or two away. Here is the final proof: telecoms equipment companies are merging with computer networking companies. That might sound an arcane bit of corporate manoeuvring, but it is absolutely central to the story. Nortel Networks, a

merger of Canada's Northern

Telecom with California's

Bay Networks is one

example. So is Lucent's acquisition of Ascend.

Further mergers are almost certain to follow. The freewbeeling, rapidly changing world of computer

networking is culturally as far away from the buttoned-down phoneequipment business as you can imagine. So the fact that the two are willing to get together tells you something: both sides see no

Until a year or so, most of the traffic on the world's telecoms networks was voice. Now, in the most advanced countries, the majority is data. In a few years' time, voice will be a tiny fraction of the traffic. Only computer networking technology can carry data efficiently – its switches are 15 times better at handling data than exchanges

designed for voice traffic. But the phone equipment people have a trump card, too: a history of staggering reliability. As Mr House says, it is the difference between 99.8 per cent uptime (a good computer network) and 99.9998 per cent

(a phone system).

That might seem esoteric, but it is not. Think what that means in terms of the user experience. When you pick up a fixed line phone, you do not think twice about whether you will get a dial tone. You just know there will be one. And, these days if you get a wrong number, vou assume vou misdialled. The system's reliability is taken for granted.

When you use one of today's cellular phones, you cannot be certain you will get a signal. Probably you will, but sometimes you will not. And using the internet over a dial-up connection is even more unsure. Psychologically speaking,

the three experiences are distinct. A pretty reliable connection is quite different from a very reliable one. The Lucent/Ascend deal and the Nortel/Bay

Networks merger will help bring phone system reliability to all networks, voice and data. And broadband connections - in corporate networks, at home



and over next-generation cellular - will transform the experience in other ways. Here is a practical

example. Today's internet shopping sites are the equivalent of catalogue shopping. They work just fine for transactions where you know what you want, or can easily choose. But in many sales transactions and almost all high-value ones - you need advice from a human being. You want to sk questions, and assess the plausibility of the answers. Tomorrow's shopping

vebsites will have buttons you can click to connect you immediately to sales people who will answer your questions. You will hear their voices and see them live on screen. They can call up data and images to show you, customised to your needs. You can send them a picture of yourself, to see how you will look in your new clothes. Some websites are already adding in voice connections. The full version is only a few years away.

example: there will be no real difference between the phone on your desk and the phone in your pocket. All will be cordless, all will have built-in voicemail. All will have the ability to handle your e-mail, keep your diary and preserve a searchable archive of your conversations. The choice of when and to whom to be

available will be yours.

All this depends on the availability of broadband connections. In homes, it is finally taking off on a massive scale in North America, through cable modems and the advanced phone service called DSL. New corporate buildings will have this sort of access plumbed in from the outset. Refitting older ones will be slower. But third-generation cellular, the system known as UMTS in Europe, will be with us from around 2002. Not only will it provide broadband access for mobile devices, it will put intense pressure on fixed-line operators to move more quickly.

Technology visionaries may say: there is nothing new in all this; we have been saying it for years. And so they have. But now I get it.

peter.martin@ft.com

### LETTERS TO THE EDITOR

## Benefits of market-driven standards | Fed's policy

From Mr David L. Aaron. Sir, Your editorial "Crossed lines" (January 20) makes the point that the US

has paid a price for its market-driven approach to standards for mobile communications, but overlooks the very substantial benefits of

this approach. In the US, without mandating standards or national coverage, we have nationwide coverage by networks in place or under construction that use four different second generation technologies. The result is that some carriers offer local and long-distance wireless service at flat rates as low as 10 to 15 cents a minute, which is competitive with wireline service prices. Rates in Denmark, by comparison, average 31 cents a minute; in France, the average is 54

US's willingness to allow the market to drive standards. In fact, it is worth noting that code division multiple access technology, a leading contender as a standard for third generation technology, likely would not have been developed commercially if a single standard had been mandated in the US because it was submitted for consid-

ple technologies and compet-

itors worldwide will offer

similar benefits to wireless

customers around the

We also believe that much

wireless communication

market can be traced to the

technology. As we look towards the DC 20230, US

believe that encouraging innovation and competition. rather than conferring the advantage of regulatory certainty on a preferred tech-nology, will be in the best of the innovation in the interests of all. For this reason, we strongly support the industry-led standards negotiations now under way in the International Telecommunication Union, and we urge EU member states to

> David I. Aston. under-secretary for international trade, US department of comme

cents a minute. We firmly next generation of these believe that licensing multi-systems, we in the US From Mr Adrian

ensure that their 3G licen-

sing processes accommodate

all ITU recommended stan-

dards on an equally timely

#### eration after the adoption of time division multiple access

From Pharis J. Harvey. Sir, Hannah Jones's letter (January 25) disowning the statement of Joseph M. Ha. Nike vice-president, regarding human rights activists in rate practices. Vietnam is simply not credible. No vice-president of a leading company would com-mit in writing to a highly placed official statements that did not reflect company

Nike's embrace of anti-democratic values. We have worked with Nike for the past two years as a ing good labour practices. non-governmental partner to

policy. Dr Ha's statements

are therefore evidence of

therefore particularly dis-mayed at Ms Jones's use of the Apparel Industry Partnership as "evidence" of Nike's labour-friendly corpo-

Nike's certification no means guaranteed

The Apparel Industry Partnership, after two years of difficult negotiations, has only recently succeeded in developing a charter for a Fair Labour Association to monitor and accredit companies. Even after the association is established, it will be three years before any company can be certified as hav-

There is no guarantee that the White House Apparel Nike will receive such certi-Industry Partnership. We are fication. Therefore, as we

stressed repeatedly during the negotiations, no company should use its participation in the partnership as evidence of good labour practice

The fact that Nike has ignored our concerns on this point hardly bodes well for the future co-operation with the non-governmental organisation community.

Pharis J. Harvey. executive director. International Labor Rights Fund, 733 15th Street N. W.

#### Russian investments need not be written off

market.

From Mr Igor Nazvanov. Sir, I do not believe that the Russian market is so "depressed" and that multinationals must "write off" their investments here permanentiy.

and bill markets allowing and moving it to a newly such companies to cash their set un bank. investments in fallen banks through trading them on the

That is exactly what bankrupt banks do, transferring the debts into liquid capital

trust service, Financial Bank Zerich, 2 Vsevolozhskiy pereulok,

## removes risk of circularity

Sir, In "Watch out for Martin Wolf concludes that the Federal Reserve has made serious errors by payasset prices in the formulation of monetary policy. Perhaps it has. Certainly its monetary policy stance has done little to deflate asset

However, it is unlikely to have known with certainty that the information contained in those asset prices highlighted a "bubble" rather than a rise justified by an improvement in the underlying fundamentals On several occasions over the past few years Alan

Greenspan, the Fed chairman, has highlighted the problems associated with determining the nature of recent economic trends in the US. It appears as though the authorities are uncertain whether these trends are unusual variations of the conventional business cycle or whether the inclusion of new technology in the productive process is capable of raising productivity to new

levels Since these uncertainties are unlikely to be resolved conclusively in the near term, surely the Fed is best served seeking price stability while ensuring that the financial system is well regulated and capitalised so as to be able to withstand asset price volatility without severely impacting the real economy. This at least removes the risk of circularity - asset prices depending on expectations of policy moves and vice versa.

Adrian Cunningham head of economics. Scottish Mutual Assurance, 302 St Vincent Street, Glasgow G2 5HN, UK

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leters written in the main international languages. Fax 0171 673 5938, Latters should be typed and not hand written.

PERSONAL VIEW BARRY EICHENGREEN

## Building on a consensus

The private sector could play an important role in helping the IMF to set up a new international financial system

The crisis that erupted in Thailand in 1997 left Bangkok's skyline studded by unfinished skyscrapers and half-built architects' dreams. One fears that the same fate will now befall that other set of architects the ones seeking to rebuild the international financial system. That process now resembles nothing so much as an open competition for a lavish commission. Anyone with a pencil has submitted a plan.

Judges of architectural competitions winnow submissions by rejecting those that fail to conform to the site or exceed the engineering capabilities of the builders. A first step towards a consensus on financial reform is to reject grandiose schemes for which there is no political support.

However compelling the argument that global financial markets require a global financial regulator, global bankruptcy court, global money, and a global central bank, realism requires acknowledging that national governments are not prepared to turn over significant additional powers to a super-International Monetary Fund. Europe has cre-European Central Bank only after half a century of hard that this process could be replicated on a global scale in a few years.

What remains is a limited agenda, but an important one. The first element is the need for international financial standards. It is impossible to fix the international financial system without first fixing the domestic financial systems of countries active on international markets. But neither the IMP nor any other multilateral agency has the resources to micro-manage this process in 182 countries. The only practical approach is to develop and adopt inter-

national standards of accept-

able practice, not just for

bank regulation but also for

auditing and accounting,

corporate governance, and

31 A . -International financial cture: let's hope it works must satisfy a common set of international standards.

PHILIPPE .

In doing this, the lead must be taken by the private sector: by the International ated a single currency and a Accounting Standards Committee, Committee J of the International Bar Associaslog. It is fantastic to think tion, and others. The IMF dards by issuing blunt

actions. In such countries, added to loan contracts to moreover, capital requirements in theory and capital from resorting to lawsuits requirements in practice are and other means of obstructtwo different things. Conse- ing settlements. This is the quently, revising the Basle only practical way of creat-Capital Standards to make ing an environment more capital requirements sensi- conducive to restructuring tive to the source of banks' negotiations. Unfortunately, funding as well as the riski- this is a process in which no ness of their investments is borrower wants to be first. unlikely to prove effective. The basic problem is that clear that it will lend at free access to foreign more attractive interest

with financial stability. Forotherwise seeking to take on excessive risk an additional way to lever up their bets. Government guarantees

for banks regarded as too big to fail encourage foreign investors to provide those funds. And when confidence is disturbed, the short maturity of their loans provides these investors the opportuthese investors the opportu-nity to flee. Their rush for exchange rates. Brazil illusthe exits can bring down not just the banking system but the currency and the econ-

omy as well for limiting short-term bank borrowing abroad in countries where banks' riskmanagement practices and regulatory supervision do not suffice. And where banks can circumvent these companies do the borrowing practice and offering conces- them, broader measures may

One indisputable lesson of the Brazilian debacle is the need for the vast majority of emerging markets to move to more flexible exchange rates

sionary interest rates on its be required. Financial stabilloans to countries that com- ity may have to be but- time for this is over. The

A second critical area con- tax to limit short-term for- abstract schemes to concrete carns banks and capital eign borrowing by all domes- action. This means discardflows. Everyone agrees on tic entitles. The interna- ing unrealistic proposals and the need to strengthen tional community should building a consensus around banks' risk management and become an unambiguous those that remain. supervisors' oversight and advocate of these measures. regulation. But the sad truth bankruptcy law as well, is that banks in too many exists a reasonable degree of nomics and political science

tressed by a Chilean-style

A last area where there The author is professor of ecoin their particulars, but all capacity to manage risk and the provisions of loan con- orato, Berkeley

that regulators have limited tracts. Majority voting and capacity to supervise their sharing clauses should be prevent isolated creditors The IMF will have to make finance, short-term finance rates to countries that issue in particular, is incompatible · debt securities with these provisions. US and UK regueign funding gives banks lators should require the relgambling for redemption and evant provisions of international bonds admitted to trading on their markets.

Finally, it is important for aspiring architects to draw the right lessons from the Brazilian debacle. IMF pro-testations not withstanding, one indisputable lesson is the need for the vast majority of emerging markets to trates yet again that, in a world of high capital mobility, democracies cannot credibly attach priority to the This creates an argument maintenance of pegged exchange rates above all other goals of policy.

Brazil is also a blunt reminder both of how few countries have the kind of unquestionably strong policies that might permit the can help enforce these stan- measures by having the IMF to extend unconditional credits in advance and of assessments of national and pass on the proceeds to how small the Fund's resources remain relative to those of the market. The new "contingent facility" for the IMF, as suggested by the Clinton administration and the Group of Seven, is not a feasible response.

This week's meeting in Davos was yet another occasion for the pundits to flog their pet plans. Most of their ideas are not practical guides for policymakers. The task now is to move from

National practices can differ countries have a limited consensus is on changing at the University of Calif-

#### **CONTRACTS & TENDERS**

#### INVITATION FOR THE SUBMISSION OF EXPRESSIONS OF INTEREST TO ASSUME THE MANAGEMENT OF **OLYMPIC AIRWAYS S.A.** UNDER A MANAGEMENT CONTRACT

Within the framework of Greek Privatisation Law 2000/1991 and the decision dated 29 January 1999 by the Interministerial Committee for Privatisation of the flanic Republic (-ICP-), Salomon Brothers International Limited (-Salomon Smith Barney-) and the Malional Investment Bank for Industrial Development S.A. ar jointly referred to as the Advisors, have been authorised to seek, acting on behalf of and as exclusive financial advisors to the Greek State, suitably qualified Management Contractor to assume the management of Olympic Airways S.A. (-QA- or the -Company-), under a Management Contract Management Contract- or the -Mandase-) for a defined period of time and within the context of the Company's restructuring plan and process of forming

As a minimum requirement, in order to be considered for the Mandate, interested Parties should be companies specialising in the provision of services in the area of airline management, or should be an altitue of sufficient size, with the relevant experience, resources and qualified executive personnel. All interested Parties must be financially sound and credible within the context of the size and scope of the Mandate.

OA is the national carrier of Greece, it was founded in 1956 and its sole shareholder is currently the Greek State. The Company's principal activity is the provision of scheduled air transportation services for passengers and cargo, both domestically (mainly through its subsidiary Olympic Aviation S.A.) and internationally. OA also provides ground handling services to airlines at airports in Greece and operates a full service maintenance facility at Hellenburn Airport in Athens, in addition, OA has subsidiary companies which are active in the provision of charter airline services (Macedonian Airlines S.A.), catering (Olympic Catering S.A.), the operation of reservation and distribution systems (Galileo Helias S.A.), travel and tourism (Olympic Tourishit S.A. and Olympic Air Cruises Ltd).

The Company's international network covers destinations in Europe, North America, Asia, the Middle/Near East and Africa. The domestic network includes trunk routes on the mainland and an extensive island network. OA's feet (including its subsidiaries) consists of 52 aircraft (Boeing 747, 737, 727, Airbus A300, ATR 72, ATR 42 and Dornler 228).

The Company is implementing a Restructuring and Recapitalisation Plan which was approved by the European Commission in July 1998, it is also preparing to move its base from Hellenikon Airport to the new Athens International Airport at Spate. Scope of the Management Contract

The overriding purpose of the Management Contract is the implementation of the Company's Restructuring Plan, after an initial objective assessment and, if required, further development of the Restructuring Plan on the basis of the Management Contractors' expertise. The Management Contract is inteded to turn around the operating and financial performance of the Company in order that it is profitable and to ensure its long term viability according to private sector criteria. The Management Contractor will also undertake the necessary steps that will enable the Company to enter into the most suitable international strategic

The Mandate will require the employment of a number of top level executives, whom the Management Contractor should be able to supply on signature of the Management Contract. The Management Contract, The Management Contract or should also be in a position to support the Company and its executives with appropriate management systems and with other specialised personnel, it such support is required. The Management Contract will be awarded for a defined period of time, indicatively

Regularments of Expressions of Interest

In order to be considered for short-listing, Interested Perties should submit an Expression of Interest which includes: i) A description of their business activities, corporate and ownership structure and recent financial performance; il) Detalia of relevant corporate qualifications and credentials to undertake such a Mandate:

ii) A description of their access to suitably qualified and experienced personnel to undertake the Mandale; iv) A description of any experience and credentials within the Greek marketplace. It should be noted that consideration will be given to Expressions of interest from both single corporate entities and associations of companies formed for the purpose of this Mandata.

Expressions of interest should be submitted to the following address by 19:00 Greenwich Mean Time on 12 February 1999 and labeled as follows: Expression of interest for the Assignment of a Contract Pertaining to the Management of Olympic Airways S.A.

Salomon Brothers International Limited Victroria Piaza London SW TW OSB England Attention: Mr Simon Hirst, Director

Stammary Description of Process for Awarding the Management Contract

From the Expressions of interest submitted, a short-list will be formed from those interested Parties who meet the minimum requirements of the Mandate in respect of their general and specific qualifications, as well as their financial soundness. The short-listed Panies will receive, after first signing a Confidentially Agreement, a detailed Request for Binding Proposals which will include confidential information along with details concerning the timetable for selection, as well as a draft Management Contract. After the submission of the Binding Proposals by the short-listed Biddens there will be a short period of clarifications and interviews. The Management Contract will be negotiated and finalised with the Preferred Bidden.

The Greak State and the Advisors reserve the right to change the terms of this invitation, including the timetable and process of assarding the Management Contract, if deemed necessary and under the condition that prior notice is given to all participants in this process. The Greak State reserves the right to annual this process if it deems the overall result to be unsatisfactory.

Interested Parties acquire no rights, claims or entitlements for compensation by the Greek State, Olympic Almays and/or the Advisors for any reason or cause This invitation has been digited in the Greek language and translated into English, and in any event the Greek text prevails, intensted Parties should address all enquiries to:

> Salomon Brothers international Limited Victoria Plaza 111 Buckingham Palace Road London SW1W OSB England Attention: Mr Justin Symonda, Vice President Tel. +44-171-721 1358 Fax. +44-171-721 6064

ETEBA A.E. 12-14 Amelies Avenue Athens, 102:35 Atlantion: Mr George Coutsoudaida Tel. +301-3296 470

Fax. +301-3296 253

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Home banking

Metall-bashing

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Tuesday February 2 1999

**COMMENT & ANALYSIS** 

#### **E EDITOR**

andards Fed's policy

removes high diction of Circularity MARTINE LINE STATE TO

Dealing with reality

Brazil. after agreeing a the Brazilian government first programme with the Interna- coming up with a plan to limit tional Monetary Fund, has got the damage. The first item is fisitself into a mess. Its defence of the Real peg failed. So too its attempt at a controlled devaluation. The government must now try to rebuild credibility, so that interest rates can fall from unsustainable levels. It needs a new plan, and soon. This should include additional fiscal measures, a reaffirmed commitment to privatisation, and a new antiinflationary anchor. With these elements in place, it should also

involve continuing IMF support. Having been forced to devalue by market expectations and political failure, the Real is close to 2 to the dollar, a fall of some 40 per cent. Short-term interest rates have been increased to almost 40 per cent. As well as threatening a deep recession, such high interest rates compound the government's central problem: a fiscal deficit, which last year reached 8 per cent of gross domestic prod-

Stabilising the fiscal deficit was the central objective of the olan agreed with the IMF to defend the exchange rate peg. High interest rates will cause the government to miss its fiscal targets. Clearly it has broken the exchange rate promise. However, the IMF should agree to disburse the second tranche of the \$41.5 bn international support package. devastating signal.

This support should depend on

cal policy. The bulk of the existing plan has now, belatedly, been passed by Congress. The government must ensure its speedy implementation. Furthermore, it should announce new fiscal measures. This would demonstrate its commitment to dealing with the fiscal problem, and help rebuild trust. The unwieldy and unfair state pension system is an

Second, the government must reassure the markets that it remains committed to privatisation and an open economy. The privatisation of Petrobrás, the state oil company, would be a positive shock to expectations.

obvious target.

Third, Brazil needs a new, credible anti-inflationary policy. A return to high inflation is not inevitable. Indeed, the recession Brazil will suffer this year will keep a lid on price rises. However, high interest rates in part reflect fears that the government will resort to monetisation to meet its short-term domestic debt obligations. To do so would undo the good work of the real plan in taming hyper-inflation.

To ensure that there is no return to the bad old days, Brazil needs a new monetary anchor. One option is a currency board. The other is a transparent inflation target, with the central bank charged with its delivery. Whichever the government chooses,

## Home banking

For the giants of European providing additional impetus. banking there are no easy strateleast some domestic options that rank with the global giants. But between Société Générale and Paribas.

The French banking market has been far from an unexciting backwater over the past decade. Yet the natural development of the financial system has been held back by important constraints. The disruptive business of nationalisation and denationalisation complicated the ownership structure. So, too, did the problems of Crédit Lyonnais. where a government-inspired attempt to create a national champion with pan European ambitions led to disaster.

Against that background the menger of two institutions that inhabit the uncomfortable ground between the big league and the niche players' territory is logical. It follows a similarly domestic merger proposal in Spain between Banco Santander and Banco Central Hispano, respectively numbers one and three in the Spanish banking market. No doubt there will be more single-country consolidation of this kind across the European single market, with economic and monetary union capacity in European banking.

Yet for the combined groups gic options at either regional or that simply leaves a larger strateglobal level. But in countries gic question. In terms of market where rationalisation has been capitalisation and gross assets, slow to gather pace there are at Société Générale and Paribas terday's proposal for a merger investment banking, even though this is an area of historic strength for both institutions.

> One risk in a country where the state traditionally entertains ambitions of its own for the leading banks is that the enlarged entity will be encouraged to pursue a cross-border strategy that reflects an outdated national champion philosophy. The outcome might not be as disastrous as at Crédit Lyonnais - that would be difficult - but it would be unlikely to be very successful.

Another risk is that the French may be tempted to follow the Germans in trying to scale the peaks of investment banking in the US. So far this has proved both expensive and fruitless for Deutsche Bank. It is also a route which the big Swiss benk UBS has found very troublesome.

The final, more general risk in continental Europe is that mergers may do little for rationalisa tion because the legal constraints on shedding labour remain so powerful. The potential of the single market will not be fulfilled if consolidation fails to bring a serious attempt to reduce over

# Better late than never

Samer Iskandar examines belated moves towards consolidation among French banks and argues that these could herald integration with the rest of Europe

he euro, only a month old, is already shaking up Europe's banking system. Last month saw the \$34bn merger of Santander and Banco Central Hispano in Spain. Yesterday, Société Génér-ale and Paribas said they would

The impact of the latest \$17bm merger is likely to be felt beyond France's borders. Not only is the new group, renamed SG Paribas expected to act as a catalyst for the rationalisation of France's own banking sector; it may also mark the beginning of a broader consolidation across Europe currency, half a dozen pan-European banks are expected to emerge over the next few years.

Indeed, within minutes of announcing their decision to create France's largest bank, Société Générale and Paribas signalled their intention of looking for new

André Lévy-Lang, who is to become chairman and chief executive of the new group, said there was interest in buying a stake in Crédit Lyonnais, the state-owned bank earmarked for privatisation before the end of June.

French banks have lagged far behind their European counterparts in the consolidation game. According to a report published this month by Moody's Investors Service, the French banking industry is "comparatively less concentrated than in the UK, Switzerland or the Netherlands". No French bank has more than 10 per cent of the country's deposits.

It is therefore likely that Soc-Gen and Paribas are merely taking the first step towards the far more significant repositioning of European banks. "This is just the first step in a long process," said one analyst. "We expect other similar operations before the end

A decade ago, two French banks - Crédit Lyonnais and Crédit Agricole - were among the world's largest as measured by assets, and SocGen was the biggest participant in the global derivatives market. But having stayed on the sidelines during the international merger frenzy of the past few years. France had lost its seat at the top table of global banking.

highlighted the importance for hanks of structuring their activities along pan-European, rather than purely national, lines.

In recent months, signs have emerged that the widely expected shake-up was imminent. A number of foreign banks - including Deutsche Bank, ABN-Amro and

the consolidation sweeping Rurope's financial services industry can mean a multiplicity of roles for individuals such as Claude Béhéar, chairman of Axa, the French insurer. On the same day he was flagged as a future board member of SG Paribas, the enlarged French banking group, Mr Bébéar was explaining why Axa had made a recommended offer for Guardian Royal Exchange. one of the oldest names in British insurance. Axa's proposed acquisition is

the latest in a series of crossborder acquisitions that have seen the emergence of a "premier league" of European insurers. When Allianz recently acquired AGF, the French

ING of the Netherlands, and earnings in the form of divi- than many companies to this Italy's San Paolo-Imi Bank have expressed their interest in establishing a foothold in the French market by acquiring, or forging alliances with, French

For some time, though, nothing happened. Potential predators among foreign banks adopted a wait-and-see attitude, with each player, as in a poker game, hoping another will show its cards

Several factors help to explain their rejuctance to make a big In the past cocole of years, con- move in France, First, the permake good sense - witness yes- they are nowhere much in global ditions have changed dramatic- ceived aversion of the leftwing ally. In particular, the euro has coalition government to hostile takeovers.

Second, the power of mutually owned and/or state-owned banks. (Crédit Agricole, now the secondlargest bank and the largest before yesterday's merger was announced, is mutually owned). Mutually owned banks are under little or no pressure to distribute dends. Some state-owned banks, such as the Caisse d'Epargne savings bank, have a monopoly on savings accounts that pay high-yielding interest rates and make it difficult for commercial banks to compete for savings. Indeed, other French banks complain of unfair competition from mutuals and state-owned banks.

it all but impossible for a buyer ing market-related losses. to gain control. The government stakes of around 5 per cent each - and leave the current manag-

ers in place. shorter working week. Banks are above 10 per cent.

change because it is harder for increased costs the law involves. Last year, however, the pressure on profitability due to cut-throat competition for business between French banks, was

lifted - however, temporarily by the improvement in the econ-Third, the privatisation method omy. With consumer spending chosen for Crédit Lyonnais locks and the property market picking up a large proportion of the up, most banks reported record bank's capital among "friendly profits from their retail activities profits from their retail activities partner-shareholders" and makes in the first half, offsetting emerg-

That forms the background to wants half a dozen banks to take France's largest banking merger. What might happen now? Last week, Swiss Life, the

insurance company partly owned Lastly, there were fears that by UBS, announced it had inefficiencies in the French bank- increased its stake in Crédit Coming system might be exacerbated mercial de France, one of by the introduction next year of a France's 10 largest banks, to considered to be more vulnerable However, Swiss Life, which had

attention has turned to Banque Nationale de Paris. Until recently BNP was Soc-Gen's direct rival in commercial banking. It is still France's thirdlargest bank but SocGen's

to disclose its intentions under

French market regulations, said

it had "no intention to take con-

So with CCF, (which many had

seen as a target) considered at

least temporarily out of play,

merger has opened up a huge gap in size between the two. "This merger puts BNP in an unsustainable position," says a banking analyst. "It will have to react fast, or risk being marginal-

ised, especially in investment banking."
But what can BNP do? The most obvious move - and still the most likely - is to link up with another large French bank Along with Paribas and SocGen, BNP has expressed interest in acquiring a sizeable stake (of

Lyonnais. Analysts believe yes terday's deal could boost BNP's chances over its rivals. Such a deal might also face little opposition from the government, which is thought to favour domestic alliances over cross-

more than 5 per cent) in Crédit

border mergers. But there might still be a problem. Paribas is the only bank in France without a branch network. Any other merger would almost certainly involve job cuts, which could provoke opposition from unions. "SocGen and Paribas made the easiest, most obvious, move," says one analyst. "It does not involve any politically sensitive job cuts. Any other tie-up between two French banks will only make sense if it offers potential for cost savings. This means branch closures and staff-

ing cuts." So there is another possibility: BNP might seek a cross-border alliance - a strategy which many analysts consider the more likely. That opens up the possibility of a large foreign bank entering the French banking system.

If that happens, the move might well be a dramatic one. "This government is not likely to allow a bank the size of Deutsche or ING to make more than one French acquisition," says one banker. "So if you have a war chest large enough to aim for a bank the size of Credit Lyonnais, you are not going to waste your only opportunity to enter this market on a second-tier player.'

And if a first-tier bank in France is indeed swallowed up by a bank from another European country, the story of French banking will move from domestic consolidation to integration in

## Euro premier league

Different tax regimes and pension systems are delaying a fuller consolidation of Europe's insurance industry, says Andrew Bolger

said it was keen to secure a prominent market position in France and other euro-zone countries. ING, the Netherlands insurance and banking group. said its acquisition of BBL, the Belgian bank, had given it a second home in Europe.

Last week GE Capital, the financial services subsidiary of US group General Electric, brought together its European consumer insurance and investment activities into a new com-

insurer, the German company pany called GE Insurance Hold- cover will also increase if the siderable consolidation among Lynch, the investment bank. estimates there are still more than 5,000 insurers.

Consolidation and the launch of the euro are expected to have most impact in markets that are already transpational, such as commercial insurance and reinsurance. Munich Re, the large German reinsurer, has predicted that demand for reinsurance

ings, forcastinging further con- launch of the euro leads to an economic upswing. However, European insurers. But Merrill Munich Re believes the euro will also intensify competition.

There is also a growing realisation that a simple consolidation logic cannot be applied easily to potentially profitable areas such as the life assurance and pensions market which is bound to grow as European governments transfer more of their pensions burden from the public to the private sector. Pensions are so

inextricably entwined with national tax regimes and laws that there is very little scope for trans-European products although the biggest groups such as Axa and Allianz can certainly benefit from centralised asset KeesStorm, chairman of

Aegon, the international life assurance and pensions group based in the Netherlands, says the ability to pool asset management is the real significance of Allianz's acquisition of AGF. "If they had believed in euroland they would not have had to acquire that big group - they would have done it from Germany," he says. "But I don't see any French customer buying a policy in Germany."

## Metall-bashing

The sound and fury of Germany's pay deal will apply. Given the big annual pay round is upon us, and IG Metall, the mighty engineering workers' union, is back in the front line. The trade union has made an unrealistic demand - 6.5 per cent, when inflation is below l per cent, and unemployment (over 4m) may well be on the rise again. The employers have come back with an inadequate. response - 2 per cent, with an optional lump-sum extra of 0.5 per cent for "profitable" companies. Now both sides will huff and puff until a compromise is mached. But far too many manhours will be lost in the process

it is all rather predictable, and even, one might think, reassuring. But it is also foolish. This is a pay deal which is likely to be the benchmark for most of German industry. Yet it is being conducted according to rules which have outlived their usefulness.

At a time when the trend is towards flexibility in labour markets, both union and employers in Germany's most important industrial complex are locked into a monolithic process of colloctive bargaining. The result will not reflect the variety of the industries they represent, nor the interests of their workers.

One mistake has been made already: both sides have agreed that wages in east German industries will catch up with those in the west this year, and the same the longer term.

gap in productivity between east and west, that is wrong-headed, and will not help create new jobs. But it may well be ignored on the ground. Latest figures suggest that only half the engineering companies in the eastern Länder observe national pay deals.

The wage round covers not only the motor industry, which had a good year in 1998, but many other metal-working industries, like shipbuilding, which can scarcely afford the same sort of pay rise. Yet IG Metall is adamant that collective solidarity must be maintained.

A bruising confrontation will certainly not be to the liking of the new German government, which has made an "alliance for jobs" its highest priority. But moderation in the pay round is not helped by memories of preelection rhetoric from Oskar Lafontaine, now finance minister. who called, little more than a year ago, for an end to pay

Times change. Mr Lafontaine has to balance his budget now. He is looking at the parallel public sector pay round (wage claim 5.5 per cent) with some concern. Perhaps the most useful thing that the government's alliance for jobs can deliver at this moment is wage moderation, and a willingness to relax the rigid rules of collective bargaining in

#### Claude bags his prey

The big game hunter at the helm of French insurance giant Axa has made another killing. Claude Bébéar, Axa's wily chairman, has stalked the venerable Guardian Royal Exchange. But when he's not plotting acquisitions, he's indulging his passion for shooting game - usually in France's former colonies. His office, which looks more like a gentleman's club, is lined with antique British guns and stuffed animals' heads.

hobby might have proved useful as he prepared to pounce on GRE. After putting GRE into play in November, Axa went very quiet. While other prospective bidders spun their stories, Axa got to work lining up buyers for the bits of GRE that would not fit with Axa's UK subsidiary, Sun Life and Provincial Holdings.

The skills required for Bébéar's

The only question; is GRE worth bagging? One reason Axa's offer beat Royal & Sun Atliance was that the market decided Bébéar had lost interest in GRE - and marked up Sun Life's shares in relief. The sharp drop in Sun Life's share price yesterday suggests the hunt

#### Job share

France's financial elite occupies an endeanigly small world. While chief executives may move from Komblum, the US ambassador in I deliver "the dullest speech

bank to bank, the same short list
stays in power for decades.

Bonn, doing in yesterday's
mass-market Bild newspaper, stays in power for decades. But there are pitfalls in viewing the Société Générale-Paribas deal as another manifestation of the stranglehold of the Ecole

**OBSERVER** 

Nationale d'Administration and the Polytechnique on the Paris financial system. Daniel Bouton, SG's chief executive, fits most closely into the traditional mould. graduating from ENA and serving most of his career in the finance ministry. André Lévy-Lang, on the other hand, although a Polytechnicien, jumped quickly into industry before hopping sideways into the distinctly unconventional Compagnie

Bancaire.

Still, the two banks have opted for a distinctively French management carve-up. Paris investment bankers explain that French chief executives don't get as much money as their US counterparts, so they have to seek gratification in the power and privileges of the job. That makes it harder for anyone to give ground in a merger. But Paribas and SG have neatly resolved the dilemma by putting the cerebral Lévy-Lang in the top seat for the next three years -

#### over in 2002. Calorie wars

Camival season in Germany always takes a bit of explaining. But what, exactly, was John C.

with Bouton scheduled to take

dressed as a cowboy and clinging to Heide Simonls, the bewigged prime minister of Komblum was getting this

year's "award against deadly seriousness", given annually by Aachen camival organisers to prominent individuals "for showing true humour and humanity in his or her public position". He rose to the occasion by threatening an ambassadorial blockade of the Bonn government guarter if Joschka Fischer, the slimline Green foreign minister, insisted on pushing his personal regime of vegetables and jogging on to the diplomatic corps.

Komblum said that "no first

use" might be a suitable strategy for nuclear weapons "but with creme fraiche, it's out of the question". There was further belligerent talk of ambassadors hanging on to their "arsenal of Cognac, smoked salmon and steaks". Heaven knows how he explained it all in a telegram to

#### Laugh a minute

The annual banquet of The Bankers Club is becoming a London showcase for candidates for the presidency of the European Central Bank. Last year, Wim Duisenberg, then still unconfirmed in the job, set out to imaginable", on the widely held premise that the last thing anvone expected from a central banker was excitement. He didn't disappoint; laughter was as rare

as a benevolent banker.
Last night, the guest speaker was Bank of France governor Jean-Claude Trichet, whose desire to relieve the luqubrious Dutchman of his Frankfurt duties still burns deep within him. But bankers also know better than to expect a fun-packed speech from Trichet

Though Observer can confirm that he is, on occasions, verging on the iovial, it appears that Trichet and Yves-Thibault de Silguy, the French EU commissioner, have only one euro joke between them. Both men used it during last year's Washington conference. At least it wasn't about Duisenberg.

#### Tea strainer

Is it tea-time for Londoners? Tea and coffee seller Whittard of Chelsea wants to knock the froth off those painfully trendy coffee bars that seem to have claimed the capital's streets. But Rod McKie, the managing director who counts the beans at Coffee Republic, says Whittard is setting more coffee than tea at its first "t-bar" in London's Baker Street. He reckons tea will never be in vogue because no one knows what to do with the bag. Observer will have to let that one

#### Ginancial Time 100 years ago

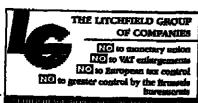
The Viceroy Speaks In the course of his reply to an address presented by the Calcutta Trades Association, Lord Curzon, the Viceroy of India, said: "I am certainly of the opinion that English money should be attracted to India. The Government should do what lies in its power to encourage such a movement. The opposite theory which has been argued, namely that the employment of British capital constitutes a drain on the natural resources of the country, I regard as a mischievous delusion. I consider that British and native capital is needed for the development of India. Native capital is shy, and requires to be coaxed. It is not vet

#### 50 years ago Foreign Capital In India

to large ventures."

habituated, at least in Bengal,

Calcutta, Feb. 1. On the eve of the new session, it looks doubtful whether the Indian Parliament will get through the agenda of seventy Bills scheduled for debate. It is understood that the Premier himself will make an early statement on the future role of foreion capital in India, and the indications point to a more liberal and realistic treatment of this subject.



## FINANCIAL TIMES

TUESDAY FEBRUARY 2 1999

#### THE LEX COLUMN

## Parisian Société

If ever a deal was likely to reinvigorate the moribund French banking sector, this was not it. Société Générale has gone after scale not quality by taking over Pari-bas. Putting the two together will not create a more powerful institution. SG and Paribas overlap mainly in investment banking, where the combination will make them world number five in a few product areas like derivatives and trade finance - hardly pulse-racing stuff. More worryingly, as Paribas has no branch net-work, the deal also fails to do anything about France's over-competitive domestic banking market. Elsewhere in Europe, banks are merging to cut costs in their retail networks. The inability of French banks to follow suit is becoming a handi-

6800m in annual pre-tax cost savings from merging the two groups' non-French cism over its plan to buy GRE, despite the investment banking businesses. But obvious industrial logic; compare its investors are suspicious of this figure £150m mooted savings with Axa's £80m. because of fears that cutting investment banking costs will also hit fees. In addition, although SG is saying the right thing by promising to reduce the amount of capital tied up in investment banking, it plans to spend the released capital on acquisitions rather than returning it to shareholders. These factors - coupled with prior bid speculation - may explain
why the value of the combined group

The price obtained for GRE does not look impressive. GRE may point to a net barely budged.

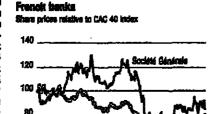
SC may have done the wrong deal but it still seems better off than rival Banque Nationale de Paris, which is now left without a partner. But help could be at hand for BNP; the government could give it a big role in Credit Lyonnais's privatisation to prevent it from falling too far out of

#### **GRE/Sun Life**

European News

American News

As auctions go, it has been sadly lukewarm. After much huffing and puffing, Sun Life and Provincial - and its French parent, Axa – are paying less than 380p a share for GRE. In theory, Eureko should return with a cash bid of 385p. But as it has yet to conduct due diligence and would have to pinch Axa's buyer for the US business, this looks a long shot, Royal & Sun Alliance also seems to be shrugging its shoulders. Of course, this could change if the winner's shares keep slid-



ing, RSA can reflect that there is some justice in the world. It met some scepti-

Sun Life's 9 per cent share price fall yesterday showed the market's displeasure at a dilution of its life assurance core, and some concern at the challenge it faces in improving GRE's flagging profits. But Sun Life's shares have merely been debunked from 2-3 times book value. RSA's were struggling even to match it.

asset value of 283p a share to make the multiple look respectable at close to 1A times. But this admits to destroying nearly 2500m of value last year in its health insurance and US acquisitions, whereas Axa appears to have sold the latter for close to what GRE paid. Axa looks set to enhance its reputation for buying shrewdly at GRE's expense.

Recession, what recession? That could be the attitude of the Bank of England's monetary policy committee when it meets later this week. After all, the economy did not shrink in the final quarter of 1998 - contrary to the dire predictions of some. And last week's Confederation of British Industry survey shows business is not quite as pessimistic as it was about growth. So there is no point in cutting Hold on a moment. The economy may

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Dividends ennounced. UK Managed funds service

Money markets

well not be in reverse. But it is, at best, spluttering along and the recovery in sentiment is fragile. Equally important, businesses are even more gloomy about their ability to raise prices than they are about output. Witness yesterday's record low reading on prices in the Purchasing Man-

True, underlying retail price inflation did poke its head above the 2.5 per cent target in December. But deflationary tendencies remain and, on a medium-term basis, inflation looks like undershooting its target. Add in the fact that sterling has recently strengthened and that base rates of 6 per cent are perhaps 1 percentage pbint above the level consistent with a neutral monetary policy - another half point cut looks appropriate.

#### Caterpillar

If Glen Barton has any qualms when he takes over as the new boss at Caterpillar this week, he can console himself that the task confronting his predecessor was much more daunting. Donald Fites took up the reins in 1990, when the world's biggest maker of heavy earthmoving equipment was desperately trying to over-haul its manufacturing operations in the face of acute competition from Japan's Komatsu and a domestic market plunging into recession. Today, the situation is less serious, and the financial strength and underlying productivity at Caterpillar hugaly improved. Still, there are enough short-term worries to have pegged the shares for the best part of two years.

While the US construction market remains healthy, price competition is developing in key lines, such as backhoes. And while the farm sector's woes have a modest direct impact, they could hurt the group's Perkins Engines subsidiary. Brazil and its possible domino effect on Latin America, is less important to the company than the Asian crisis, but it is hardly

Perhaps Mr Barton's best hope is that Asia is beginning to bottom out, while US demand remains reasonable. That way, Caterpillar may get away with the 10-15 per cent earnings decline analysts are forecasting for this year. But with so much scope for slippage if events go awry. the shares, even on a forward ratio of only 18 times earnings, do not look attractive.

## **US** manufacturers bounce back as Europe shrinks

European manufacturing continues to shrink - in sharp contrast to the US where manufacturers are staging a recovery at home and abroad, ccording to surveys published yes-

The figures also show that deflation within Europe may soon become apparent, with the price of materials paid by manufacturers continuing to fall.

Surveys of manufacturing purchasing managers in Germany, the UK. Italy and Switzerland all reported continued contractions in output and orders in the sector. in contrast, the US National Asso-

ciation of Purchasing Managers' index saw activity rebound sharply last month. The German, Italian and UK figures add fuel to calls for lower inter-

est rates. The European Central Bank (ECB) and the Bank of England both hold meetings on Thursday to set monetary policy. A majority of analysts expect the

by Wim Duisenberg, president of the ECB, cast doubt on a suro-zone cut

Mr Duisenberg said rates would need to be cut only if there was a persistent fall in the level of prices in the euro-zone. But a further fall in the German index of prices paid by manufacturers suggested deflation may not be far away.

The German index fell 89.3 in December to 37.4 last month, well below the "break even" index level of 50. Any reading under 50 implies

activity is contracting.
"This is fuelling fears that Germany is close to deflation," said Robert Lind, a European economist at

ABN Amro investment bank. The UK index also showed a rapid fall in the prices paid by companies for supplies. The Chartered Institute of Purchasing and Supply said its prices index was 32.3 in January, its lowest level in the survey's seven-

"This was largely attributed to greater discounting by suppliers,

UK's monetary policy committee to both domestically and overseas. cut rates, while weekend comments with prices being driven lower by weaker global demand and the excess supply of many goods," the institute said. The UK index showed a slight

improvement in the decline in output and export orders, but quancontracted at a faster rate.

The German data also recorded a slower rate of contraction in output and export orders, but employment weakened further after a recovery in the previous two months.

In the US, Norbert Ore, chairman of the national association, said the rapid jump showed manufacturers were optimistic about a recovery in the sector this year.

Production and new order figures in the US last month both moved from well below the "break even" in

Analysts said the increase was helped by growth in exports, which rose from 44.7 to 49.8.

## Clinton is set for struggle with Congress over \$1,770bn budget

President Bill Clinton yesterday promised "a new era of opportunity" when he unveiled next year's budget, forecasting more than \$2,400bn (€2,700bn) in surpluses over a decade and opening a fierce struggle with Republicans over how to spend the

Announcing the \$1,770bn budget plan for the next fiscal year, Mr Clinton outlined proposals for strengthening the Social Security retirement fund and shoring up Medicare, the federally funded health insurance ulan for the elderly.

He also proposed billions of dollars in new spending on defence, education and on domestic programmes ranging from child care to the envi-

Sending his budget to Congress for Clinton hailed an historic turnaround from the run of federal deficits stretching back to the 1960s.

three decades, we turned red ink to subsidise workers wishing to set

black," he said. "Our economic aside further funds for rathrement. house is in order and strong."

The presidential plan is the opening bid in the annual budget process. approval by a Republican-led Congress that has shown little appetite for his fiscal priorities. Though they have indicated sup-

Security, Republicans have already made clear their wish to see rates, which would return more than chronically ill relative. \$600bn to taxpayers over a decade.

Senate Budget Committee, said: "I position stems from a number of ecobelieve American taxpayers have nomic, legislative and technical facgiven us more of their money than tors that have bolstered revenues we need, and we should return it to and restrained spending.

Mr Clinton reiterated his commitment to restoring Social Security stock market have been the main and Medicare by devoting about economic factors, while lower pluses to them.

He proposed spending about 10 per cent of the surplus on new individ-"Last year for the first time in ual retirement accounts that would

This announcement has been approved by Deutsch which is regulated by the Securities and Futures Au the conduct of investment business in the UK.

He suggested reserving the final porcent - for "pressing national needs" Mr Clinton's proposals require including education, other domestic priorities and maintaining military

Mr Clinton called for more than three dozen targeted tax relief meaport for measures to save Social sures, totalling \$36.2bn over five years. For families, there was a proposed \$1,000 tax credit to help cover across-the-board cuts in income tax the costs of caring for a disabled or The continuing improvement in

Pete Domenici, chairman of the the US federal government's fiscal

Strong growth, low unemployment, low inflation and a surging budgets that have kept spending in check have also helped.

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Editorials

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eking in public without a police permit. Page 4

### FT.com Companies & Finance

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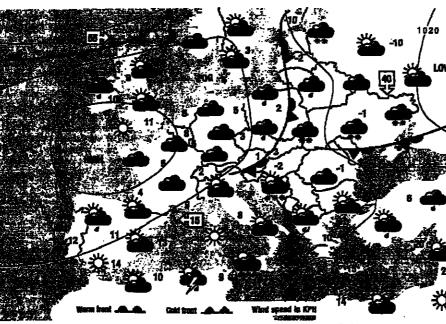
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المكاين الاجل

#### FT WEATHER GUIDE

#### Europe today Scandinavia will be warmer than recently with further outbresks of snow in the north but rain in the fog. The Baltic States and eastern Europe will see snow spreading east; a few showers will be scal tered across the Balkans and northern Greece. The Mediterranean will be chilly with heavy showers or thunderstorms but the North-west Europe will be mostly dry and a little milder than recently Five-day forecast

The warming trend will continue across north-west Europe, with rain only pushing southwards towards the weekend. In Scandinavia there will be rain but more snow in the north, Eastern Europe will stay cold. with tog patches but snow showers will return later in the week. The Mediterranean will remain showery and cool for a few days.



TODAY'S TEMPERATURES Sun 11
Fair 13
Shower 12
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Fair 3
Fair 22
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Fair 10
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Fair 10
Show - 2
Fair 12
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Gordon Barcelon Beljing Betwet Berlin Bermude Begete Bogste Bogste Brutesia Budapes C.hages POWER 15 HOTH 3000



## **Congratulations**

#### Government of the **Russian Federation**

on the sale of a 2.5% stake in

**OAO Gazprom** 

Ruhrgas AG

valued at

US\$660,000,000

Deutsche Bank

acted as Financial Adviser to the Ministry of State Property of the Russian Federation and the Russian Federal Property Fund

Deutsche Bank



BBY

marke and the





British Land

CSAM

E\*Trade

Embrael

Electra Inv Trus



## FINANCIAL TIMES COMPANIES & MARI

TCI acquisition, however, the

Time Warner venture will not

open a route for AT&T to sell

high-speed internet access ser-

one of the fastest-growing

parts of household spending on

Time Warner's own Road

Runner service provides a

rival to At Home, the

high-speed data company that

will come under AT&T's con-

Gerald Levin, chairman of

Time Warner, claimed that the

overlap would not hamper the

AT&T and Time Warner ven-ture. He described high-speed

internet access as "essentially

communications services.

trol when it buys TCL

chairman of AT&T. Unlike the a local product" provided by a

vices, expected to represent petition here," he added.

local cable company, rather

than part of a broader telecom-

munications service. "There

really isn't any sense of com-

one-off payment to Time

Warner of \$15 for each home passed by its cable systems, or

\$300m. It will also face an addi-

tional cost of \$10-\$15 per sub-

scriber to provide back-up

power to support the enhanced

cable service, and an addi-

tional \$300-\$500 for each home

signing up for cable telephony.

would pay an initial monthly fee of \$1.50, rising eventually

to \$6, for each telephone sub-

By Andrew Taylor,

**UK's National** 

for Eastern

National Grid, the UK

electricity transmissions

group, yesterday announced

the agreed purchase of Eastern

Utilities Associates in the US

for \$634m, taking its recent

spending on US power acquisi-

The UK group seven weeks ago announced an agreed

\$3.2bn acquisition of New

England Electric System

(NEES), which is conducting

the purchase of Eastern Utili-

ties, an adjacent New England

electricity transmission and

The new deal is the latest in

a series of bids by British com-

panies to break into the US

power market which is in the

chase will entrench National

Grid's position as the region's

second largest power supplier,

increasing its share of the

regional market to 23 per cent.

behind North East Utilities

The acquisition of Eastern

Utilities will lift the combined

businesses' share of the Rhode

Island market to 98 per cent

and to more than 50 per cent

National Grid, through

NEES, is offering \$31 for each

Eastern Utilities share. The

total cost of the deal, including

acquisition of debt, will be

distribution company.

process of liberalisation.

which has 28 per cent.

in Massachusetts.

The Eastern Utilities

tions to almost \$4bn.

Grid pays \$634m

On top of that, AT&T said it

AT&T said it would make a

AT&T yesterday announced a

joint venture with Time

Warner, one of two companies

that dominate the US cable

television business, which will enable it to reach directly into

an additional 20m American

The deal represents an

important part of the national jigsaw that the largest US tele-

communications company is

trying to piece together as it

The joint venture echoes

AT&T's pending acquisition of

Telecommunications Inc.

announced last summer. Both

40.00

On the rise

eeks to extend its network.

TUESDAY FEBRUARY 2 1999

sell local and long-distance

telephone services directly to

Americans, rather than relying

on the networks of rival local

carriers, or Baby Bells, to

Time Warner's cables pass

carry its calls into the home.

20m homes, or roughly a fifth of the total, and the company

claims 12.6m cable subscribers.

TCI has 10.5m subscribers but,

including affiliates, its cable

The new joint venture would

make it possible for AT&T to

reach into some of the biggest

US cities, including New York,

and offer telephone services

for 20 per cent less than resi-

dential customers currently

deals will make it possible to pay, said Michael Armstrong,

networks pass 33m homes.

scriber, though it described

this as "far below" what it

would cost to lease wires from

the Baby Bells. The telephone

service will be provided by a

new company which is 77.5 per

cent owned by AT&T, with

Time Warner owning the rest.

exclusive rights to Time Warn-

er's network for 20 years.

able next year.

The company will have

The two said they planned

trials before the end of the

NEES will be \$4.2bn. David

Jones, National Grid's chief

executive, ruled out any fur-

ther large purchases until it

satisfied US regulatory and

competition authorities over

both New England acquisi-

tions. This was expected to

He said the initial reaction

of local regulators suggested

that the deals would not be

opposed. The merger between

take about 12 months.



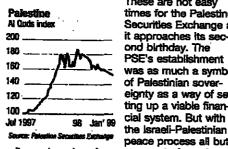
#### INSIDE

Life assurers break with tradition Japan's vast life insurance sector has a lot to contend with at the moment. As well as a bleak business environment, new legislation is about to be introduced and the Financial Supervisory Agency is to examine the sector. Mergers, stock market offerings and direct marketing are among the solutions that companies have come up with to end the malaise. Page 26

Blue Circle looks to an Asian future Blue Circle, in common with other multinational cement companies, is shutting down small, high-cost plants in western markets and invest-ing in big plants in south-east Asia. The eastward expansion is likely to dilute earnings for at least two years. But Blue Circle is looking at least 15 years ahead, when it believes its investments will start paying off. Page 28

Lucky strike at Mexican mine Grupo Mexico, responsible for 95 per cent of Mexico's copper output, is sanguine about a abour dispute at its huge open pit Cananea mine. This is because the cost of producing copper concentrate at the ageing Cananea is about 67 cents a pound - while the market price is 65 cents a pound. Page 32

Symbolic index faces up to reality These are not easy



times for the Palestine Securities Exchange as it approaches its second birthday. The PSE's establishment was as much a symbol of Palestinian sovereignty as a way of set-ting up a viable financial system. But with

peace process all but collapsed, and no free movement of goods, services and people from the Palestinian-controlled areas of the West Bank and Gaza to the outside world, investors believe the risks are simply too

Freeport McMoRan out of favour Freeport McMoRan, the US mining company that operates the world's largest gold mine and third largest copper mine, is struggling to reach a compromise with Indonesian officials who want to double the royalties it pays and block its expansion plans. Freeport has been the prime target of a public backlash against investors closely affiliated with former president Suharto. Page 32

SFE to trade commodities on screen The Sydney Futures Exchange has formed a joint venture with Computershare, an Information technology provider, and Agtex Australia, electronic trading market for physical commodities, to be known as the Commodities Exchange of Australia. Traders and farmers wel-

comed the move. P	290	32		the seads well as Ful	barand Large Occasion	-
		<u> </u>		its parts, writes <b>Ec</b>	ward Luce, Capit	ai markets Editor
001/04/17	~ 1	NI PRITTO TO	1775	uropean investors and bor-	ago when the bond would have	nated bond has been sold out
COMPANIE	5 1	N 1 H 12 125	UE	rowers have embraced the	been denominated in D-Marks.	on the same day," said Roger
<b>3</b> i	28	Excel	. 22	single currency with	A second factor is that	Bates, bead of Deutsche
AT&T .	21	Flat	24	enthusiasm. Although bankers	although the proportion of	Bank's Emu project in London.
AXtel	7	Freeport McMoRan	32	warn that the euro's 50 per	bonds issued in euros will	Meanwhile, European invest-
	•			cent share of all international bond issuance in January is	probably fall to a level roughly equal with the share of the US	ment banks have surprisingly outperformed their US coun-
Abbey National	j	GRE .	28, 38	likely to fall slightly in the	dollar in the next few months.	terparts as lead managers for
Aeroquip-Vickers	22	Grupo Mexico	32	next few weeks, the currency	its share of issuance in Janu-	bond issues in the first month
Aetna	22	Hickson Int	38	has clearly established equal-	ary coincided with a very pro-	of the single currency.
Albright & Wilson	. 38	Imetal	28	ity with the US dollar at its	lific few weeks of borrowing.	According to Capital Data
				inception. "No other currency	Just over US\$140bn worth of	BondWare, the information
Allianz.	24		28	really enters the frame," said a	bonds were issued, one of the	provider, European banks
Ameritrade :	21	Infonet Services	22	senior US banker.  Given that the eleven "leg-	highest-volume months on record. Of this, \$69bn worth	account for eight out of ten of the most prolific lead manag-
Avic	28	Laporte .	38	acy" currencies never sur-	was issued in the single cur-	ers of bonds denominated in
Axa 2	B. 24	Mitsui Life	26	passed a share of more than 35	rency.	the euro.
BCH .	- 94	Morton inti	22	per cent of international bond	Bankers say that the euro's	The top four banks are Deut-
	٠.		_	issuance, the euro is clearly	flying start has been aided by	sche Bank, Commerzbank,
BLC	24		22	seen as more than a sum of its	the fact that long term interest rates in the euro-zone are sig-	Paribas and Dresdner, with shares of between six and ten
BTL	24	NTC	22	parts. This is because international	nificantly lower than those in	per cent of all underwriting
Banco Bábao Vizcaya	21	National Grid	21	investors - including the Japa-	the dollar market.	business in the euro. The top
Banco Santander	24	Neopost	.24	nese who remain large buyers	This makes it cheaper for	two US banks are Lehman
Barclays	38		28	of foreign bonds - prize liquid-	companies and banks to price	Brothers and Morgan Stanley.

38 Nortel Network

1 RAM

28 Total

22 Tranjato

1. Valvo

CROSSWORD, Page 32

MARKET STATISTICS

Emercino Market bonds

36 Rohm & Heas

26 TNT Post Group

ity, the ability to buy and sell a security with ease. Of the legacy currencies, only the D-Mark, with a share of between 15 to 20 per cent of international issuance in recent years, provided sufficient liquidity for the large US and Asian funds.

Bond officials point to a recent €3bn (\$3.4bn) issue by Defoa, the German public sector bank, of which about a third was distributed to Japan. The proportion would have been much lower 12 months

It's love at first sight as Europe's

investors fall for the euro's charms

The single currency is seen as more than the sum of

> This makes it cheaper for companies and banks to price fixed-rate issues against German government bonds, where the 10-year yield is 3.69 per cent, rather than against US Treasury bonds, where the vield on the 10-year benchmark is 4.7 per cent.

On the demand side, European investors have been happy to accept the lower vields in the euro-zone because there is an expectation that bond prices will rise in the next few months, thus providing them with capital gains. "Almost every enro-denomi- by the big German banks.

the euro. The top four banks are Deutsche Bank, Commerzbank, Paribas and Dresdner, with shares of between six and ten per cent of all underwriting business in the euro. The top two US banks are Lehman Brothers and Morgan Stanley. However, senior European bankers say they do not expect to retain their leading position. "We have been very aggressive in the first month," said the official. "But our American

friends will pull out all stops to undercut us." In addition, the league tables may have been exaggerated by the unusually large number of German Pfandbrief bonds gages and public sector loans which is a market dominated

income by 25.1 per cent to

Pta163.6bn (\$1.1bn), overtaking

Banco Santander - which last

week reported 1998 net profits

new record for annual income

It was the fourth consecutive

year that BBV had raised its

bottom line by more than 20

by a Spanish bank.

## **BBV** reveals record annual profits and merger strategy create one of the largest finan- BBV lifted its net attributable

By Tom Burns in Madrid

Spain's Banco Bilbao Vizcaya reported record annual profits yesterday despite financial turmoil in Latin America, where it operates a large banking franchise, and said it was in the market for a merger.

"We are not going to be hurried [into a merger] but we have always defended the theory of mergers because we believe that size is important." said Emilio Ybarra, BBV chairman. He added that BBV had a "wide range of possibilities". but declined to say whether he had domestic mergers or crossborder alliances in mind.

Speculation over the group's

future strategy has heightened

since rival Banco Santander

unveiled a £30bn (\$34bn)

merger last month with Banco

Central Hispano, Spain's a share swap alliance with

cial institutions in the euro-Mr Ybarra denied that the merger plans announced yes-

terday by French banks of Pta142.1bn - and setting a Société Générale and Paribas had narrowed BBV's options. There are still and will contimue to be marriage partners, although we are under no obligation to get married."

The BBV chairman also said there was "absolutely no truth" to market speculation that he was seeking a merger with Argentaria, the fourthranked domestic bank which was fully privatised last year. However, BBV's 1998 results, which were ahead of forecasts,

show that it is in a clear posi-

tion further to consolidate the

Spanish banking sector. It is

also well placed to implement

per cent Mr Ybarra forecast "very ambitious and achievable results for 1999 which would be broadly in line with 1998. Last year's profits figure came in spite of provisioning

of Pta287bn, against Pta184bn in 1997. Provisions in 1998 included extraordinary charges of Pta172bn, of which Pta69bn was allocated to write off wholly goodwill arising from acquisitions in Brazil.

fourth-ranked bank, which will another large European bank. Editorial Comment, Page 21

#### AT&T links up with Time Warner Schwab in move to Joint venture will bypass Baby Bells to deliver telephone services to 20 million US homes stabilise

John Labate in New York

internet

trades

Charles Schwab, the largest online stockbroker, yesterday moved to stop highly lever aged trading in a group of 23 internet stocks, but said trading in some continued to increase from already hectic

In December Schwab increased margin requirements - the proportion of the equity in an account which internet portal sites and e-com-Infoseek, Lycos, Ebay, Amazon.com and Beyond.com. Schwab said it was taking

Other brokerages have taken similar actions. Waterhouse Securities has imposed a 100 per cent margin requirement on eight internet stocks. including Ebay and Amazon.com, while it has a 50 per cent margin requirement on a further 40 stocks.

NEES and Eastern would go ahead even if National Grid's bid for NEES is blocked Mr Jones said the fragmented New England power market made it ripe for further consolidation. Some 300,000 customers are supplied by Eastern compared with 1.35m

He said combining head office, customer services and price could move significantly. Eastern Utilities to reduce its annual operating costs of \$70m by a third. He expected 250 jobs would be cut at Eastern. through early retirement and voluntary redundancy.

Eastern Utilities share price fell mid-session on the New York stock exchange by \$% to \$28 . National Grid's shares rose in London by 5%p to 500p.

NM Rothschild and Dresdner Kleinwort Benson advised National Grid on the purchase. Dresdner Kleinwort and HSBC are brokers to the British company. Merrill Lynch acted for NEES and Salomon Smith Barabout \$1bn. The total cost of ney for Eastern Utilities.

year, with the new service becoming commercially avail-Time Warner should finish upgrading its networks to carry two-way calls by the end of this year, ahead of TCI, said

traders must maintain with the broker - from 35 to 50 per cent for a range of internet stocks. This has now been lifted to 70 per cent for 23 stocks, including E\*Trade and Ameritrade, as well a range of merce groups such as Yahoo!, the measure primarily to reduce risk for itself and for

customers. "We wanted to damp some of the enthusiasm behind some of this trading, which was increasingly volatile," it said.

Schwab also prohibited trading in some internet stocks on the first day after their initial public offerings, and has measures to discourage trading in internet stocks. When online customers order a trade in these stocks, they are presented with warning that trading is volatile, and that the

First Boston shows trades on the internet increased by 34 per cent between the third and fourth quarters of last year, to an average of 340,000 per day. Schwab had 27.4 per cent of the market.

However, Schwab said there had been a change in investors' enthusiasm since then. with a heavy increase in volumes. It is now handling 80,000 calls simultaneously.

Internet broking stocks saw intense activity yesterday, with E\*Trade up 16 per cent in early trading after completing a stock split, and Ameritrade gaining 23 per cent.



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## Televicentro agrees debt restructuring

Televicentro, the holding company of Grupo Televisa, Mexico's largest broadcaster. announced yesterday it had agreed with creditor banks on the restructuring of trust. Analysts said this \$1.27bn of debt, thereby reducing its liabilities by

chairman, would be forced to

Televisa's shares surged in early trading on news of the agreement, which was likely to end speculation that Emi-

NCI plans

offering

this year

NCJ, the California

"information appliance" software group, plans an initial public offering this year, pro-

vided market conditions for

internet-related technology

stocks remain favourable.

said Michael Kertzman, chief

the group three months ago

interactive services.

on analogue set-top boxes.

its eNavigator software.

flotation.

Mr Kertzman, who joined

By Paul Taylor

executive.

sell part of his Televicentro holdings to a strategic partner to pay off debts. Instead, he struck a deal

with creditors to capitalise \$213m of Televicentro's debt and transfer it to them in would temporarily weaken his control, but he has a four-year option to repurchase the shares at a premium to the initial capitalisation price.

Another \$290m of debt belonging to an indebted three to five years. The debt Televicentro subsidiary, would be backed by Televi-

a share repurchase agreement due to mature beginning in 2001. Alameda's capital stock would be sold to a Televisa subsidiary for \$230m, the company said.

said.

The remaining \$533m in liabilitles would be rolled over into new Televicentro debt. with maturities of

This would also be applied

directly to debt reduction, it

released by the unwinding of and interest payable at maturity.

As well as acquiring Alameda, whose sole assets are 4.19 per cent of Televisa shares and net operating losses of \$530m. Televisa said it would also launch a \$50m share repurchase programme and establish a stock option plan for execu-

Media analysts welcomed the agreement, saying it was crisis. not dilutive of Televisa's shares. It would also free Mr

grip of his creditors, which he has been in since he had sold their stakes rather inherited the company and its debts at the age of 29 on his father's death

in 1997. Televisa had planned a secondary share offering to repay bridge loans from US banks, but its ambitions were thwarted last year by financial-market turmoil in the wake of the Asian

Last November, Mr Azcár-

Grupo Alameda, was centro stock, with principal Azcarraga Jean from the US creditors Goldman Sachs than take part in the restructuring

> At that time, Mr Azcárraga Jean said Televicentro's main Mexican creditors were local banks Banamex, Bancomer and Inbursa, the latter having bought \$70m of Televicentro-related debt from Goldman Sachs. Santander Investment, the US based Spanish bank, was leading international credi-

## Aircraft maker is rocked by currency turbulence

John Barham and Richard Lapper examine how the Real's devaluation has affected Embraer, the Brazilian aviation group

A jets stands in the barsh sunlight of São José dos Campos, home base of Embraer, one of the world's most successful regional aviation companies. Painted in the livery of some of the fastest-growing adrlines in North America and Europe, Embraer's elegant jets should ensure that the company can cruise comfortably above Brazil's economic

from Sybase, the database turmoil. The devaluation of the company, as president and chief executive, was in Lon-Real, which has lost over don negotiating deals for 40 per cent of its value since January 13, should belp pri-NCI's set-top box software which enables cable operavately owned Embraer, which has almost all its revtors to offer subscribers enues in dollars but adds internet access and other half the value of its aircraft Earlier this month NTL, locally, in Reals. But Maurithe third-largest UK cable cio Botelho, chief executive, television group, said it was says Embraer also stands to suffer from devaluation and launching an internet TV from Brazil's diminished service using NCI's software international stature: NCI was set up in 1996 "Devaluation hit the credibility of the country and this with backing from Oracle,

the database and business makes it harder to sell airsoftware group, to develop craft." Access to capital, a major software for the next generaproblem for many Brazilian tion of information appliances. The company has companies, has become more spent over \$100m developing difficult as interest rates rise at home and abroad. Financing plans Embraer devised Shareholders include Orato help buyers to pay for its cle, Netscape, Acer America. NEC, Nintendo, Sega and aircraft are becoming more difficult to arrange. Imported Sony and most of NCI's 260 employees. NCI has yet to parts become more expenpick financial advisers for its sive in Reals.

Like most Brazilian com-

row of gleaming new panies, Embraer's debt is Saab Aerospace is a frehas still increased the cost of servicing its \$370m net external debt. And devaluation makes it harder to find fresh capital to develop new aircraft, such as a planned 70-

> Access to capital, a big problem for many Brazilian

companies, has become more difficult as

interest rates rise

to 90-seat jet airliner which, Mr Botelho says, will cost about \$500m to develop. He says: "In the very short term, there will be an advantage from [devaluation], but I do not know about the medium to long term. We are paying higher taxes and paying significantly more for loans and this will impact on prices." Instability makes "it very difficult to decide the cost of something that will be delivered in three years". The company has shelved plans to raise equity through an international share offer. However, it is still looking

for a "strategic ally" to take

manageable, but devaluation quently mentioned name. This partner would share development costs, give Embraer added marketing "clout" in external markets, and improve its access to the international financial system. Embraer's net indebtedness of 99 per cent of shareholders' equity in September 1998 was high by Brazilian

Brazil's economic crisis has cast a shadow over a company which emerged from virtual insolvency as a state-owned company four years ago to become a significant force in a competitive international market. Two Brazilian state pen-

ano Simonsen, a leading banking and industrial group, bought 89 per cent of Embraer from the government in December 1994. Mr Botelho, a top Bozano Simonsen executive, turned the company around by hacking at costs, raising productivity six-fold, selling more aircraft and virtually betting the company on a new product, the ERJ-145, a 50-seat jet designed for the regional aviation market.

While former giants such as Fokker fell by the way- plus \$4.5bn in options. side, Embraer grew to become the fourth biggest aircraft-maker in the world, claiming 45 per cent of the a stake in the company. international regional jet air- Brazil's government subsid-

Operating

Net income

Earning

per share

+ 11.5 % 🕰

+ 27.8 % 🕾

+ 26.2 % 🕰

The Saint

Gobain Group

forcasts, for  ${}^\circ$ 

1999, a strong

increase in its

earnings per 🤊

share, both 👍 🐇

before and after

capital gains. 77



sion funds and Banco Boz- An Embraer ERJ-145 of the Continental Express fleet

craft market. Analysts expect 1998 revenues of more than \$1bn and return on equity above 30 per cent.

Mr Botelho says: "The concept of a regional jet was a breakthrough in the industry." Until the early 1990s most airlines used turboprop aircraft on short routes. Embraer - and Canada's Bombardier, its main competitor - disproved that Embraer now has \$4.5bn in firm orders for its aircraft

Canada has filed a complaint on Bombardier's behalf at the World Trade Organisation, claiming that

ises Embraer's export finance. Brazil has filed a counter-claim that Bombardier receives covert government aid. The WTO is expec ted to rule in March.

Mr Botelho's decision to build the ERJ-145 saved Embraer. He says defiantly that "Embraer is the only company below the equator to control the full [aircraft manufacturing cycle from conception to manufactur ing. We are here to stay.' But the Real's collapse makes it all the more urgent to find a strategic partner without which devel successor to the ERJ-145 will

become even harder.

\$630m.

#### **NEWS DIGEST**

**PRARMACEUTICALS** 

#### Warner-Lambert names new chief without delay

Warner-Lambert surprised Wall Street with its timing of a change at the top yesterday, putting Dutch-born Lodewijk de Vink at the helm of the US pharmaceuticals and consumer products group.

The switch came as Melvin Goodes, chairman and chief executive since 1981, said he would stand down at the end of April, shortly after his 64th birthday and a year before the company's normal retirement age.

Though the timing was a surprise, the identity of Mr Goodes' successor was not. Mr de Vink, who had been a senior executive at rival Schering-Plough until 1988, has been Warner-Lambert's president and chief operating officer for eight years.

Mr de Vink, who became an American national in 1991, inherits a company which is in far better health than it had been during much of Mr Goodes' tenure. Patent expiries on some of its biggest drugs and slower growth in consumer products had left it lagging its industry. However, two new blockbuster drugs have reignited the group's growth and share price in the past two years, and Mr de Vink, 53, said his ambitton was to push it into the industry's top league. Richard Waters, New York

**HEALTH INSURANCE** 

#### Aetna ahead 29% in term

Aetha, the largest US health insurer, yesterday recorded a 29 per cent increase in fourth-quarter operating earnings to \$184.5m, as it continued to recover after the initial difficulties integrating its 1996 acquisition of US Healthcare.

Aetna US Healthcare showed a 40 per cent increase in operating earnings, excluding unusual items, from \$87.6m to \$122.6m. Aetna's retirement services division, which covers pension fund management, also saw a strong increase, from \$42.6m to \$50.4m. Astna International, the vehicle for the company's aggressive strategy of investing in general insurance and other financial services groups in developing economies, saw a 29 per cent increase in operating earnings, from \$35m to \$45m.

While the results were better than expected, Aetna's shares fell sharply in early trading, down almost 4 per cent or \$34 at \$862. John Authers, New York

**AEROSPACE COMPONENTS** 

#### Eaton in \$1.7bn buy

Eaton, the US industrial group, yesterday agreed to buy Aeroquip-Vickers, which makes aerospace and automotive components, for \$58 a share or a total of \$1.7bn - its largest acquisition to date. Eaton said it planned to issue stock later this year to generate about \$400m to help pay for the deal.

Eaton, which had 1998 sales of \$6bn, said it bought Aeroquip-Vickers because it wanted to become global leader in mobile hydraulics.

The deal should have no impact on Eaton's 1999 earnings but is expected to add \$1 a share to profits in three to five years, Eaton said. Aeroquip-Vickers shares jumped \$20% to \$55% in early tracking, while Eaton shares were down \$% at \$68%. Reuters, Cleveland

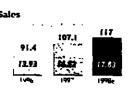
ARGENTINA DEAL CREATES BIGGEST IN THE SUPERMARKET SECTOR

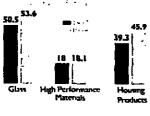
## SAINT-GOBAIN

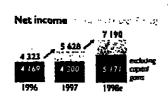
#### 1998 ESTIMATED EARNINGS 7.2 BILLION FRENCH FRANCS OR 1.1 BILLION EUROS (+27.8 %)

With a 9.2 % growth in sales and a 27.8 % increase in net income, the Saint-Gobain Group reached and even exceeded its forecasts of growth and profitability for

SALES: + 9.2 %







Sales amount to FRF 116,954 million (EUR 17,830 million), against FRF 107,830 million (EUR (6,324 million) for the same period in 1997. showing an increase of 9.2 %. Sales are split as

France: 37.7 % other European countries: 29.7 %. America and Asia: 32.6 %

THREE BUSINESS SECTORS

These satisfactory performances of Saint-Goban are the result of the strategy of development and prolitability improvement followed by the Group in its three business sectors: Glass, High Performance Materials and Housing Products.

OPERATING INCOME: + 11.5 %

At FRF 11.651 million (EUR 1.776 million), operating income accounts for 10 % of sales. Profitability increases in all major geographical areas, especially in Europe, thanks to the Group's commercial achievements as well as productivity

**NET INCOME: + 27.8 %** 

Net income amounts to FRF 7.150 millions (EUR 1,096 million) against FRF 5,623 million (EUR 358 million) in 1997, an increase of 27.3 % It includes profits on disposals of cross shareholdings made during the lear. Excluding profits on disposals, consolidated net income increased by 20.2 %

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### NTC offers internet telephony short-cuts

Networks Telephony Corporation, an El Segundo, California start-up, is offering a short cut to companies eager for access to commercial-quality internet

Yesterday it launched in the US and Europe products aimed at internet service providers and smaller ("second tier") telecommunications operators. One product makes it possible to make a phone call over the internet from a personal computer; another routes calls over the internet between conven-

tional handsets. Calls over the internet are significantly cheaper than conventional long-distance and international calls. because of differences in pricing structures and the lower cost of switching equipment. The ability to offer internet telephony in addition to conventional internet access is attractive

to many service providers. NTC offers its customers 'turnkey" (ready to use) installations, saving substanttally on the cost and time which would have to be invested in building an internet telephony system from scratch.

Where NTC differs from other internet telephony companies is in its use of the private global network owned by Infonet Services Corporation to carry its enstomers' traffic.

Quality, as a result, is equivalent to conventional calls, with none of the delays or distortion which mar internet telephony over the public switched network. Most of NTC's senior staff

come from Infonet, an international network owned by a group of national operators including KDD of Japan, Telia of Sweden and Telstra of Australia. Infonet has provided much of the seed capital to establish the company. NTC's investment bankers

are raising up to \$50m in a round of financing due for completion in the summer. NTC is now focusing on Europe rather than the US because it believes Europe's higher international call prices offer it opportunities. buy Tía chain for \$630m uncertainty unleasied by Ecclestone, head analyst Brazil's devaluation last at the Buenos Aires Trust

By Ken Warn in Buenos Aires Exxel, the Argentine private equity fund, and Promodès, the French retailer, are to form Argentina's biggest supermarket chain with the purchase of the privately owned Casa Tia chain for

**Exxel and Promodès** 

Tia's operations will be merged with those of Supermercados Norte, which the two groups aiready own, food retailing they said yesterday. The combined chain will have annual turnover of some \$3bn and 123 outlets with a total 254,000 sq m of sales management control. space, Exxel said.

Exxel and Promodes aim is to invest a further \$600m in the combined chain over the next three years, opening The sale of Tia has been

under negotiation for several months, with Exxel and Promodès long seen as the likely buyers. However, the price tag has

not been cut as a result of the regional economic

International retail chains such as Wal-Mart of the US and Ahold of the Netherlands have entered the Argentine market in force in recent years, attracted by the region's highest per capita income and the localindustry's high degree of

Promodès entered the mar-ket last September, paying \$420m for 49 per cent of Norte, but leaving Exxel in

The wave of investment has produced a high level of modernisation and consolidation, with smaller chains absorbed by the bigger

Sales growth has also come at the expense of traditional retailers, such as street-corner grocers.
"Many of the world's top

supermarket groups are fighting over the Argentine turf," said Christopher

Company. "It was a very underdevel-

oped market, but now many Argentine supermarkets are as modern as those in the US. Pressure on margins is bound to get worse," Of the country's biggest

supermarket chains, only two - Coto and Patagonia fragmentation, especially in remain under Argentine control. Coto has a strong grip on the underpopulated south,

where vast distances and logistical problems have deterred the international chains. Exxel operates a series of

private equity funds, whose investors include big US institutional investors. It suffered a setback last month when its efforts to buy branded foods group Molinos Rio de la Plata from grains multinational Bunge

## Rohm & Haas acquires Morton in \$4.6bn deal

in New York

Rohm & Haas yesterday unveiled a \$4.60n acquisition that would make it the largest pure speciality chemicals company in the US.

The Philadelphia-based company said it had agreed to buy Morton International, based in Chicago, whose products range from salt to speciality adhesives and materials for the semiconductor industry. The acquisition comes

against a difficult background for the speciality chemicals producers, as falling prices have squeezed margins and forced a round of cost-cutting. However, Rohm & Haas

has one of the better records on slicing its costs and a relatively unencumbered balance sheet, putting it in a sound position as the indus-

Morton's \$2.5bn of reveannual sales to \$6.5bn, making it the largest pure speciality company in a frag-mented industry, though divisions of DuPont and Dow

The two companies said

the combination would make them the biggest or secondbiggest producer in a range of chemicals. These include speciality adhesives for packaging, tape and labels; certain types of powdered coatings; and products for makers of semiconductors and circuit boards, where the enlarged company will

derive \$1bn of its sales. The deal would boost Rohm & Haas' range of products and international reach putting it in a stronger position to follow customers as they expanded globally, said Lawrence Wilson, chairman.

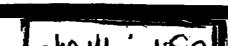
Morton's \$2.5bn of reverous savings of \$200m a year, nues will lift Rohm & Haas's in addition to the \$50m.\$60m a year Rohm & Haas bas said it would cut by next year, the companies said. Under the terms of the still behind the speciality deal, Rohm & Haas will pay \$37% a share for Morton,

two-thirds of it in cash and the remainder in stock. The stock portion is subject to a collar, with a maximum of around 1.33 shares, and a minimum of about 1.09, being offered for each Morton share. Rohm & Haas

will also assume Morton's \$268m of net debt. The deal would boost Rohm & Haas's debt-to-equlty ratio to 60 per cent, but was not expected to hurt its single-A credit rating, said Lawrence Wilson, chairman. Morton's stock jumped \$9% on the news to \$35%. while Rohm & Haas shares

edged down \$% to \$30%.





#### NEWS DIGEST

#### UTICALS

## -Lambert names Hef without delay

TERMINATE HERE ARY TO DO

A majorisma Wast blinned in 2000 to 100 to 1 tion of the US (Ringers, extrans, or

after an Mafeet Annieton ...... E \$995 Charles The Williams & Salins on the Sylvenia **BETTE MAN FOR PARTY THAT SAID AND SAID** graphic increases the property of the contract Beitell feine in aleitarien if m. Cart. water man first Abrita is a common first and a comm MINERAL COMMANDERS AND COMMANDERS

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gest US health elected springs **an in Marith Guir**ant Cristia the of the control of MAN TO THOSE SECREMENT NOTES TOWNS A 42 THE STATE THE WASHINGTON AND THE PARTY OF en hand management, a be-te \$42 den to \$50 4m. Ante d main was built to be the in mark trackets there was Mil John Authors, New York

## modès or \$630m

6bn deal



MERGERS INTRODUCTION OF THE NEW EUROPEAN CURRENCY IS LEADING TO CLOSER LINKS BETWEEN FINANCIAL INSTITUTIONS

## Consolidation in banking picks up speed

Editor, in London and Tony Barber in Frankfurt

Within a month of the birth of the euro, consolidation in European banking is gather-

Hot on the heels of last month's merger of Spain's Banco Santander and Banco Central Hispano to form BSCH comes the takeover by Société Générale of its French neighbour, Paribas.

In both cases, top managers said the new European currency had changed the rules of the game - and the general message that consolidation is happening contributed to a general rise in bank shares across Europe of the Paris financial elite.

With a combined market capitalisation of €30bn (\$34bn), the new French group suddenly reaches a size that enables it to play in the same league as banks new group, with 3.61 per such as BSCH, and to look down, in size terms, on such established European institutions as Deutsche Bank, Banco Bilbao Vizcaya and

But the SG Parihas merger also carries more specific implications for the shape of European financial services, because of the web of crossshareholdings and joint ventures the deal sets up.

Daniel Bouton, who will become vice-chairman and chief executive of the new group, said he was open to combinations with most European banks, but warned it was much too early to speculate on the form these links might take.

Much of the web involves French institutions, where the mechanics of the financial relationship are overlaid by the personal links that characterise the closed world In a central position stands Axa, the French

insurance giant built up by Claude Bébéar which will end up as the largest institutional shareholder in the cent. Axa also holds a stake in Banque Nationale de Paris, France's other leading commercial bank.

the picture for the privatisa- objects

tion of Credit Lyonnais. SG Paribas would still like to be a core shareholder, but in its enlarged form may be a less attractive proposition for Crédit Lyonnais management. There will, at the least, be an operational link in Crédit Lyonnais' association with Paribas' consume finance unit, Cetelem.

But the ramifications spread wider. Europe's largest insurance group, Allianz of Germany, will end up with a stake of 3.49 per cent in SG Paribas through the majority holding it acquired last year in the French insurer AGF. Allianz has no aspirations to become a bank, but it is keen to build up a global asset management business to comple ment its insurance activities

The French merger could also have effects in Italy where Paribas holds a stake in Banca Commerciale Italiana while SocGen has a toehold in Unicredito. This could nudge BCI towards Unicredito, in preference to ommercial bank a proposed deal with Banca
The deal could complicate di Roma to which BCI



1998*	Société Générale	, Paribas	SE Paribas
Total assets	€404,0bn	£275.0bn	£679ba
Shareholders' equity	€10.2bn	€8.9bn	€19,1ba
Tier one capital	€10.7bn	€8.4bn	€19.1ba
Gross revenues	€10.0ba	65.7bn	£15.75s
Net Income	€1.1bn	£1,0bm	€2,1bs
Return on equity	11.2%	11.6%	11.3%
Number of employees	57,000	21,000	78,000
<del></del>			

Relative in FT/S&P European Banks Sact 1993 94 95 96

## Generation gap strengthens unlikely pairing

other mergers.

André Lévy-Lang's reluctance over mergers was overcome by an "almost perfect" fit and an absence of executive sparring

By Clay Harris, Banking Correspo

Late last year. André nate at the new SG Paribas, Lévy-Lang was distinctly were keen to stress that this sceptical about mergers. "I think one tends always to and would - work. underestimate the cost and the effort in management time and sometimes to overestimate the benefits." the

Paribas chairman mused. "The easy part is saving on costs." he said then in an interview with the Financial Times. "Maybe it's the toughest to accomplish from a human standpoint, but technically it's easy to identify the costs. The toughest part is integrating the busiesses and the culture and

Lévy-Lang and Daniel Bouton, his Société Générale counterpart and heir-desigwas a merger that could -

"We share the same culture and the same values." Mr Bouton said. "The fit was almost perfect.'

He and Mr Lévy-Lang argued that SG and Paribas overlapped far less than any other putative domestic partner for either. Even in investment banking, the area of greatest overlap, SG's strength in derivatives was complemented by Paribas' in fixed-income.

Nonetheless, job cuts will

worldwide staff who work outside France. Within France, the banks said attrition and early retirement could achieve the

necessary reduction. They steered clear of nam-

ing any numerical targets ton, 48, who will be vicein investment banking SG's strength

in derivatives was complemented by Paribas' in fixed-income

for staff cuts. The banks used the recent

few weeks of active negotiations - "building on old contacts", Mr Lévy-Lang said be necessary and the banks to determine who would run Yesterday, as reality said any mandatory redun- what business, hoping to replaced hypothesis. Mr dancies would fall on the 45 forestall the jockeying for partners headed by execu-

down in 2002 as chairman

and chief executive of SG

Paribas, in favour of Mr Bou-

chairman and chief executive until then. The executive generation gap and Mr Bouton's willingness to bide his time may have reinforced the pairingoff. With other prospective

per cent of their 78,000 positions that has bedevilled tives closer to Mr Lévy-Lang's age, a hard choice The quest for certainty might have had to be made started at the top. Mr Lévyimmediately. Lang, 61, has agreed to stand

They and four senior executíve vice-presidents – Philippe Citerne and Patrick Duverger of SG, and Jean Clamon and Bernard Müller of Paribas – will oversee integration.

At the divisional level, Mr Duverger will head investment banking, potentially the most contentious area, backed up by his SG colleague Xavier Debonneuil and Philippe Blavier of Paribas. Elsewhere. Paribas executives will head specialised financial services (Philippe ments (Amaury de Seze) and real estate (Michel Clair).

asset management and bank ing services and supervise the retail banking busines headed by Didier Alix for the Société Générale network and Bruno Flichy for Credit du Nord the business Pari bas sold to SG in 1997.

Paribas' imminent reunio with Crédit du Nord gives another indication of how Mr Lévy-Lang's tune has

Late last year, outlining a strategy of seeking "market segments in which we think we can have a leadership position", he specifically excluded "traditional retail banking". He said: "We would have to have very strong reasons to go back there." The chance to merge with SG apparently met the

#### Wahl), proprietary invest-

FLOTATION INVESTORS TO BE OFFERED 62% OF GROUP IN IPO

SG's Mr Citerne will head

#### Byblos buy hastens Lebanese bank mergers Paris with €600m tag terms of shareholders' chairman and chief execuequity, market capitalisation tive of BLC, said shareholdand number of branches. It ers of both banks would ben-

By James Schofield in Beirut

Consolidation of Lebanon's banking sector took a step forward yesterday, as Byblos Bank, one of the country's five biggest, bought Banque Liban et d'Outre-Mer, with they wish to withstand com-Libanaise pour le Commerce (BLC), creating a business with a market capitalisation of about \$\$40m.

It also positions Byblos Bank to become the first Lebanese bank to push beyond its borders to tap the larve expatriate business communities in the United Arab Emirates. "We are very happy to increase our activities in Lebanon, to spread them out across the region and to increase our presence in the United Arab Emirates," said Francois Bassil, Bybles Bank chairman and chief executive.

The new banking group is

will be slightly smaller than efit. "Size is becoming the country's largest bank in terms of assets, Banque du the banks in the region if total assets valued at more than \$4.4bn. The deal values BLC at an

estimated \$220m. The Aboujaoude family, which owned 52.8 per cent of BLC, will sell its stake for \$109m, while other shareholders will be offered Byblos stock at a ratio of one for every seven BLC shares. Two Aboujaoude family members are expected to join the board of directors.

The most significant in a banks. wave of recent acquisitions, the deal will give Byblos Bank a total of 82 branches in Lebanon, total deposits of \$3.28bn and loans of \$1.37bn.

increasingly important for petition from the global marketplace.

BLC. a relatively large bank for Lebanon, has a profitable and well capitalised business, with extensive retail banking services and a good portfolio of corporate

The deal will also be seen as part of the trend away from Lebanon's traditional network of small, familyowned and under-capitalised

Bassam Yammine, a senior official at Lebanon Invest, an investment bank, said BLC had been moving in the direction of loosening family Felix Jean Aboujaoude, control.

Neopost set to ust in

Neopost, Europe's largest maker of mailroom equipment, is to list on the Paris stock exchange later this month in an initial public offering that will value the company at about €600m

The IPO will see 62 per cent of Neopost floated. It is the latest in a line of French equity offerings expected this year, which includes a strong showing by private sector companies as well as government-sponsored privatisation deals.

A price range of €18.50 to €23.50 was set yesterday for the 17.8m Neopost shares being offered to French and international investors, valu-

ing the transaction at between €331m and €421m. Trading in the shares is due to start on the main market of the Paris bourse

on February 18. Warburg Dillon Read, the investment bank, is global co-ordinator for the offering, BC Partners, the European

ting its stake in the com-69 per cent to 15 per cent. Management is to cut its sales. stake from 21 per cent to 14 per cent, and Credit Agri-

reduce its ownership from 10 per cent to 8 per cent. Neconst which claims the number two position in the in place this year. global market for mailing systems behind Pitney Bowes of the US. was spun off by Alcatel, the French

technology group, in 1992 in

cole, the French bank, will

a leveraged buy-out. The company had net sales of FFr2.4bn (€366m, \$416m) in 1997 and earnings before interest and tax of FFr447m. In the nine months to October last year, sales reached FFr1.9bn, and Jean-Paul Villot, chairman and chief executive, said sales in fiscal 1998, which ended on Sunday, were expected to reach

France accounts for 43 per cent of Neopost's revenues. the US for 38 per cent, and venture capital group that the UK for 13 per cent. took control of Neopost in Mr Villot said the aim was

FF12.600.

1997 when it bought out to increase revenues by 5 per other shareholders, is cut- cent annually over the next three years, with a targeted pany through the IPO from margin before interest and tax of 18-20 per cent of net

> Apart from its 70 senior managers, who will own the 14 per cent stake, the IPO includes a tranche of shares aimed at employees, and a stock option plan is to be put

> • TNT Post Group, the acquisitive Dutch postal and express company, yesterday unveiled its first Portuguese takeover in the form of Traniato, a small parcel delivery service, writes Jeremy Grav in Amsterdam.

The move comes after its purchase in December of Jet Services, the mid-sized French courier service for FFr2bn (€305m, \$346m).

The Dutch group, which began serving Portugal in 1995, said the purchase of the 16-year-old Tranjato which TNT described as Portugal's leading express service - would extend its reach in the country.

Terms of the deal were not

disclosed.

## Stinnes makes offer for BTL

By Tim Burt in Stockholm

haulage company, yesterday announced plans to create Europe's largest transport and logistics group by launching a SKr3.3bn (\$423m) bid for BTL, the Swedish transport company.

Shares in BTL jumped 36 per cent to SKr44.70 in Stockholm following the "friendly approach" by tinnes, a subsidiary of the Veba industrial group.

It signals the latest consolidation in the haulage and logistics sector, which gathered pace last month when Deptsche Post the German post office, bid SFr1.5bn (\$1.06bn) for Danzas, the Swiss freight group.

Stinnes already has close links with BTL, and 18 months ago became its largest shareholder by acquiring 35 per cent of the capital and 49.9 per cent of the voting

If BTL shareholders accept the full takeover bid - worth SKr45 a share - the enlarged group will become the world's second largest sea freight company and the fourth largest bandler of air

BTL senior management broadly welcomed the with Stinnes would contrib-Stinnes approach, but declined to make a formal

recommendation before completing an internal study of

Nevertheless, Hakan Larsson, BTL chief executive. said: "Full co-ordination will allow us to capitalise on the synergy effects more quickly and increase the potential to improve profitability even further.

Mr Larsson is expected to become head of the enlarged group's operations, responsible for some 20,000 employees and annual sales of SKr30bn.

The deal is expected to pave the way for a flotation of Stinnes by Veba, Which has already signalled it could sell 49 per cent of the subsidiary through a institutional placing in the first half of this year.

BTL, meanwhile, yesterday reported pre-tax profits up from SKr440m in 1997 to SKr505m, on sales that rose from SKr18.1bn to SKr19.1bn in 1998. Earnings per share

rose from SKr3.30 to SKr3.55. The company said that demand for transport and logistics services had weakened in the fourth quarter following the economic turmoil in south-east Asia and Russia, but predicted that benefits from its partnership ute to increased profits this

NEWS DIGEST

**AUTOMOTIVE INDUSTRIES** 

#### Fiat offered \$13bn to buy all of Volvo operations

Flat offered \$13bn to acquire the entire Volvo group, double the amount Ford is proposing to pay for the Swed-ish company's car division, Italian bankers said yesterday. Although there have been widespread reports that the Italian automotive group had offered Volvo only \$7bn for all its operations, Flat had put on the table a substantially higher bid, the bankers said.

The disclosure of the substantial Flat bid risks having repercussions on the agreed Ford-Volvo car deal, which has yet to be approved by Volvo shareholders. The bankers suggested Fiat was still hoping Volvo shareholders might persuade the Swedish company to reconsider the Ford deal, thus reviving Flat's chances in the bidding.

Volvo, which is planning to put the Ford offer to shareholders next month, declined to comment on the value of Fiat's outative offer.

Senior Volvo officials confirmed that the company had been in talks with other automotive groups, but reiterated that the proposed SKr50bn (\$6.4bn) disposal of the car division would be recommended to shareholders. Some leading institutional investors in Sweden said yesterday

Fiat should make a formal tender offer. Paolo Fresco, new Fiat chairman, said on Friday that Fiat was interested in acquiring not just the Volvo car division but the entire Swedish group. But given the shareholder revolt that scuppered Volvo's planned merger with Renault of France in 1993, some fund managers warned a Flat bid would have little chance of succeeding unless the Italian group secured inevocable support from large institutions before putting a cash offer to the Volvo board. Paul Betts, Milan, Tim Burt, Stockholm

OIL MERGER

#### Regulator calls for more data

Oil companies Total and Petrofina have withdrawn notification of their planned merger from the European Commission's antitrust authorities and will renotify the deal later, the Commission said yesterday. An official said it needed more data to assess the full impact of the acquisition and eliminate any competition concerns. Total of France confirmed that the Commission, which vets all mergers over a certain size, had asked for more information on the issue of storage, particularly in France. Emma Tucker, Brussels

**'ELF AFFAIR'** 

#### FFr1.5bn 'embezzled'

At least F∓r1.5bn (€229m, \$260m) was embezzied from ⊞f Acultaine, the French oil company, between 1989 and 1993, Philippe Jaffré, chairman, said yesterday. Judicial investigations into some of the company's dealings in this period have been going on for some years in what has become known as the "Elf affair", which involved alleged embezziement by former employees. David Owen, Paris

#### PetroFina: 1998 year results



Petrofina's share of unaudited recurent (\*) Group income for 1998 was 572.6 million euros (BEF 23.1 billion), compared to 567.7 million euros (BEF 22.9 billion) in 1997. The unaudit-

ed Group income was 471.1 million euros (BEI 19.0 billion) compared to 547.8 million euros (BEF 22.1 billion) in 1997. The results were negatively affected by inventory write downs of BEF 8.3 billion after tax and by accelerated depreciation of BEF 2.4 billion, partly offset by pains on asset sales of BEF 3.3 billion, as well as other non recurrent income.

PetroFina's share of cash flow amounted to 1,403 million euros (BEF 56.6 billion) as appased to 1,365.9 million euros (BEF 55.1 billion) in 1997. During the year, in Europe, refinery through-

out increased by 6.6%, exceeding the previous record, and sales in the Fina network grew by 6.4%. These operating performances were achieved in a macro-economic climate marked by a collapse of crude oil prices by some 33%, by a reduction of almost 20% in the price of American natural gas, by a stabilisation in the dollar exchange rate, and by contrasting developments in refining margins, a modest rise in Europe and a sharp fall in the US.

Upstream profits declined markedly following

(\*) In order to provide a Detier massure of the operage performance of the Group in the present market condi-tion. PetroFree decided to present the recurrent regular in 1988, and to resistate the decurrent results for 1997, on the basis of replacement cost, instead of



the decline in crude oil and natural gas prices and as a result of production difficulties at the start-up of Ekofisk II, in the Norwegian sector of the North Sea. Downstream profits were stable compared to

1997, the 27% increase recorded in Europe being offset by the effect of lower refining margins in the US. Chemical results were down slightly, resisting

well against the general reduction of margins, due to a 7% increase in volume of monomers produced and to the quality of the products The merger of PetroFina and Fina, Inc., its American subsidiary, became effective on 5 August 1998. This simplifies the Group structure and enables growth to be achieved in a

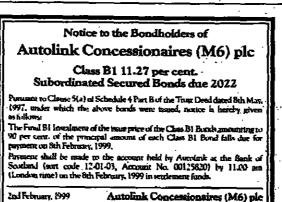
transatiantic context.

On 1 December 1998, five shareholders in PetroFina announced their intention to sell all their PetroFina shares to Total (41% of the share capital) in order to create the Total Fina group, which will become the third largest petroleum concern in Europe and the fifth largest in the world. On 14 January 1999, the general meeting of Total shareholders approved this transac ion as well as the principle of a public offer to exchange PetroFina shares on the basis of nine Total shares for two PetroFina shares. This project was submitted for approval to the European and American competition authorities, and should be com-

pleted in the second quarter of 1999.

The entire press release is available at the Bardays Bank pic, 8 Angel Court, Throgmorton Street, London EC2R 7HT and on our web site http://www.fina.com.

52 rue de l'Industrie, B-1040 Bruxelles



CIB Central-European International Bank Ltd. - Budapest ---

as the Fiscal Agent of the Floating Rate Bonds

due 1999 issued by the European Bank for

Reconstruction and Development, informs the Bondholders that the Rate of Interest for the Interest Period between 5 February 1999 and 5 August 1999 is 17,63% p.a., while the Coupon Amount for a Bond of face value of HUF 100,000 is **HUF 8,740**.



NOTICE OF EARLY REDEMPTION To the Holders of adustricholding Akti Yen 19,900,000,000 d Floating Rate Notes due 2005 Irrevocably guaranteed by The Republik of Austria (the "Notes")

NOTICE IS HEREBY GIVEN that pursuant to Condition 6.2 of the Terms and Conditions of the Notes all of the outstanding Notes will be redeemed by the Issuer on March 16th, 1999 (the "Redemption Date"). The Issuer will redeem the Notes at their Principal Amount together with interest accrued to the Redemption Date. Upon the Redemption Date interest on the Notes shall cease to accrue and unsualized Coupons relating to such Notes (whether or not attached) shall become void and no payment shall be made in respect of them. The Notes are being redeemed pursuant to the provisions of the Agency Agreement dated as of December 18th, 1989 between the Issuer and Citibenk, N.A. Agency Agreement dated leaver and Chibenk, N.A.

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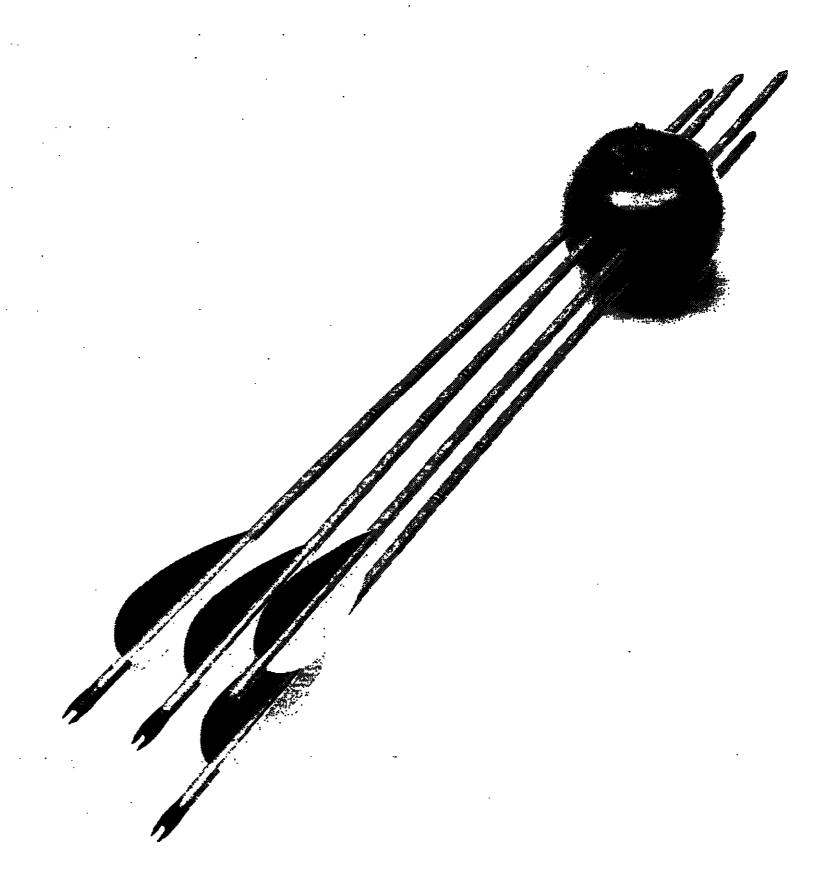
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\$13bn to buy

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## Consistency will tell.

Putting our clients first has had a remarkable effect. We have been ranked number one in European M&A in 1995, '96, '97 and '98 — in figures confirmed by Securities Data Corporation — advising on deals with a total value of over \$500bn.

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## MORGAN STANLEY DEAN WITTER

Frankfutt

Shanghai Singapore

Melbourne

**NEWS DIGEST** 

Rise in tariffs gives boost

to telecoms industry

rates rose between 9.7 and 17.6 per cent.

at an exchange rate of Rp8,000 to the dollar.

**New investors for VSIP** 

foreign investments into the country generally.

cal, New Toyo International and Unza Group of

Vietnam Singapore Industrial Park attracted 11 fresh investment projects worth US\$85m in 1998 despite falling

VSIP said yesterday that the new investors included

nippon Ink & Chemicals, Fraser & Neave, Super Coffeemix,

Gold Roast Food Industry, Star Chemical, Sunlight Electri-

The company said it had 33 confirmed investment projects worth \$380m since its groundbreaking in May 1996.

Binh Duong province, said it would start the construction

of the second phase spanning some 190 hectares in dif-

ferent sub-phases. The first phase of 124 hectares was completed in late 1998.

It said the outlook was difficult but it would focus on

attracting companies from the US and Europe and selec-

pore consortium led by Sembawang Resources, a unit of

SemCorp Industries, and Vietnamese state-owned

VSIP is a joint venture between an eight-member Singa-

VSIP, located about 17km north of Ho Chi Minh City in

Japan Storage Battery, Nitto Denko Corporation, Dai-

Telekomunikasi Indonesia (Telkom) and its foreign

partners, which include US West and Cable and Wirek

won a last-minute boost to revenues for February after the

cated last week that it believed the government would not

agree to its request for an average increase of 24 per cent. But on Friday it appeared it had received at least this

much, as rates for long-distance calls jumped 28.57 per cent, local calls went up 24.14 per cent and subscription

Telkom had said a 24 per increase would lift revenues by 13 per cent. But the company had said it needed an

increase of 42 per cent to compensate for the foreign exchange losses of \$400m in off-shore debt, if calculated

government approved an increase in tariffs. Telkom indi-

WINSTIPATE .

The appointment last year

age the steelmaker.

# hairman attacks Posco investment record

Yoo Sang-boo, chairman of Pohang Iron & Steel (Posco). has criticised his predecessor for making poor investments, totalling nearly \$4bn. under political pressure.

Mr Yoo warned that the investments could "pose obstacles for a smooth privatisation" of the world's second largest steel maker, which made record profits of Won1.120bn (\$953m) in 1998.

stake in Posco this year. The remarks by Mr You

related to Kim Mahn-je, who served as Posco chairman for five years until March 1998 and expanded the steelmaker's operations in a quest to become the world's biggest producer.

Among the projects that Mr Yoo criticised were the construction of a new blast furnace and mini-mill facility in Korea, a mini-mill investment in Indonesia and

telecommunications with a what was regarded as a leading stake in Shinsegi, a political vendetia. cellular phone operator.

Mr Yoo also regarded as "a of Mr Yoo, who joined Posco mistake" Posco's decision in in 1970, marked a return to 1997 to buy production facilities from debt-heavy Sammi Steel in a futile attempt by serving executives to manthe government to prevent

its bankruptcy.

Mr Kim was the first outthe troubled facilities or operate them through vensider to head Posco and was appointed by Kim Young- tures with foreign or domessam, then Korean president, tic partners, said Mr Yoo. after he sacked Posco's It is already cutting pro-

its remaining 21.6 per cent Posco's entry into mobile founder, Park Tae-joon, in duction capacity from 26.5m tonnes in 1997 to 24.3m tonnes this year to prevent a fall in steel prices caused by

overcapacity. Analysts have praised Posco for its focus on core the company's tradition of businesses and for avoiding relying on a cadre of longthe reckless diversification that caused other Korean es to struggle under Posco would sell some of a mountain of debt.

It is one of Korea's most financially sound companies, with a debt-to-equity ratio of 85 per cent against 400 per

cent for most other big Kor ean conglomerates.

Analysts expect Posco's earnings performance to improve when privatisation is completed. "The state has used Posco to subsidise the Korean manufacturing sector by limiting price increases for steel. Posco will now be able to charge market prices for its products, which should improve profits," said Mr Hwang Kidoo, steel analyst for W.I. Carr in Seoul.

> Telkom is majority-owned by the state, but its public shares weigh heavily on the the Jakarta Stock Exchange index and are listed in New York as well. Sander Thoenes, Jakarta

> > SINGAPORE

INDONESIA

## **Beijing to split** state aircraft maker in two

By James Harding In Shanghal

China's huge state-owned aircraft manufacturer will be corporate groups, as Beijing continues to break up indus-Aviation Industries of industry.

China (Avic), which employs 500,000 people, will be engaged in the production and sale of military and civilian aircraft, the China Daily Business Weekly reported.

The break-up of Avic, restructuring of the state petroleum and chemicals strategy of creating an effi- force by 150,000 - one-fifth of

cient competitive business environment", the report

The restructuring also divided into two competitive reflects the need for fundamental changes at Avic for the struggling state-owned trial monopolies to boost aircraft maker to compete in efficiency in the state sector. the international aerospace

Last year, Avic's ambitions of becoming a competidivided into two groups both tive commercial jet manufacturer were seriously dented when plans for joint-venture manufacturing with foreign partners of two commercial jet models were shelved because of weak demand which follows a similar from China's domestic air-

Avic has set out an aggresthe central government's dancies, cutting its work-



Zhu Yuli: two new groups will both 'compete and co-o

three years in an effort to fare payments. improve efficiency and boost profitability. One of the two distinct groups, with issues likely to hamper the industry last year, "reflected sive programme of redun- proposed division of the company will be the han-

Avic will be broken into

to the report.

The proposed division of the group, which has a wide administrative functions range of component busihanded over to the State nesses including 100 large Commission of Science, and medium-sized enter-Technology and Industry for prises, 30 research institutes

the total - over the next and responsibility for wel- National Defence, according and seven state-funded laboratories, is under consider-

China's cabinet. Zhu Yuli, Avic president both compete and co-oper-

## China groups' debt default rate rises

The credit squeeze in China ous strain on a wide range of which also owned Guang-businesses, leading to dong International Trust and and domestic corporate debt. (Gitic).

Becamex. Reuters, Singapore

Officials yesterday confirmed that six state-owned wealthy southern province of Guangdong had failed to meet payments on about RMB500m (\$60m) of maturing debt.

The problems facing borrowers on domestic markets suggests that the liquidity pressures that have troubled Chinese companies with overseas exposure are taking

hold at home. The largest problem was with Maoming Acrylic Fibre, which was unable to repay principal on debt of more than RMB100m. The debt matured late last year, according to officials.

All the groups that have run into difficulties repaying debts are owned by Guangappears to be putting a seri-dong provincial government, defaults on overseas debt Investment Corporation

The abrupt closure of Gitic, which filed for bankof \$4.37bn predominantly to foreign lenders, has caused a dramatic deterioration in lenders' confidence in Chinese risk and, in particular, in the strength of support for enterprises backed by the

Guangdong government. Fujian International Trust and Investment Corporation (Fitic) has been forced to undertake a radical restructuring to meet foreign debt and working capital demands, as overseas loan agreements worth \$100m have been cancelled since the Gitic closure.

## Japan life insurers break with tradition to fight back

Struggling sector aims to revive fortunes through mergers, stock market offerings and direct marketing, writes Naoko Nakamae

rapples with the bleak also looking at keeping costs business environment and down by marketing their contemplates the introduc- products directly rather than tion of new legislation and via the traditional network an examination by the of agencies. Financial Supervisory The alliance between Agency, the sector's watch- Taiyo and Daido aims to dog, four domestic life insur

ward. last year became the first Japanese mutual life insurance group to announce its Taiyo president, Masahiro intention to become a listed

life insurance sector groups. Several groups are The alliance between

take advantage of the forers are pointing the way for- mer's strength in the retail business and the latter's in The recent tie-up between the small corporate business. two mid-size life insurers - With combined assets of Tokyo-based Taiyo Mutual about Y12,350bn - Which and Osaka-based Daido would make the merged Mutual - highlights the group the fifth largest life pressures emerging in the insurer in Japan - the two Y190,000hn (\$1,634bn) sector. are considered the strongest and in a break with corpo- and best-capitalised comparate tradition, Mitsui Life nies in the second-tier range.

"The life insurance market

This announcement appears as a matter of record only.

s much of Japan's vast ance groups are mutual carve out new niches; that's stock and land prices, and ment mobility. Although seen steady growth since it why we thought it better to the appreciation of the yen. we've been a mutual comtie-up with a company with well established strengths in other areas."

The announcement was be writing off bad loans. Fis- the next 50 years. It will be hailed by analysts. "It's a cal 1999 should be a much easier to raise capital and by

better stead for the next 50 years - it

pretty good move," said Rob- better reflection of individert Garone, non-bank finan- ual life insurers' health." Mr cials analyst at Dresdner Kleinwort Benson. Taiyo and Daido have high

solvency margins of 873 per is close to saturation," says cent and 1,017 per cent respectively, well above the Yoshiike. "I doubt compa- industry average of 680 per nies will be able to survive cent. But they have also

will be easier to raise capital'

"This fiscal year-end will

be a tough one for our indus-

Yoshiike said. Mr Yoshiike said he was also seriously considering transforming Taiyo's status from a mutual to a listed company when the government introduces legislation in the sector.

so, I believe listed status will try, as many companies will stand us in better stead for meeting the higher disclosure requirements. I hope it ity," says Mr Yoshiike. Traditional life insurers.

such as Taiyo and Daido direct marketing business. have also been weighed And the demand isn't comdown by expensive cost structures. But as Big Bang deregulation gets under way. several foreign and domestic life insurers have started to market directly.

The format has proved a success for Orix Life, a small life insurance company which is part of the Orix Group, Japan's largest leasing company. Orix Life direct marketing together

was launched in September pany for the past 50 years or 1997.

"Direct marketing is starting to take root in Japan," says Shinobu Shiraishl, president of Orix Life. "Obviously, advertising is our biggest cost, but we're aiready . profit (under US SEC accounting rules] in the ing from any particular demographic - it's a pretty

even distribution." Ortx Life's interim report in September showed it had more than doubled its new individual life policies yearon-year.

Talyo's Mr Yoshiike is also enthusiastic about direct marketing. "We plan to try At present, almost all of with single business lines been plagued by non-perJapan's largest life insur- any more. But it's hard to forming assets, plunging pany will enhance manage- marketing sales have says.

#### **ERAMET ACQUIRES THE MANGANESE BUSINESS** OF THE NORVEGIAN PRODUCER ELKEM

**GROUPE ERAMET** 

The Eramet's Board of Directors at its meeting of January 28, 1999 presided by Yves Rambaud approved the acquisition of the manganese

Eramet and Elkem (Norway) have entered into an agreement which provides the sale to Eramet of Elkem's assets in Norway and the USA for a total amount equivalent to about FRF 1,135 million (€ 173 million). The assets sold comprise fixed assets and the working capital excluding customer receivables. The required complementary working capital is about FRF 450 million (@ 68.6 million).

The financing of this acquisition will be jointly provided by Eramet and Cogema who will own respectively 60% and 40% of the new company created to hold the assets of Elkem's manganese business. An additional bank borrowing of about FRF 600 million will be organized by Eramet.

Elkem's manganese business, one of the world's main producers of manganese alloys, is in particular the world's number one producer of refined ferromanganese (medium carbon and low carbon

Its plants located in Norway (Sauda and Porsgrunn) and in the USA (Marietta, Ohio) employ about 1 100 people. It production capacity is close to 600,000 tpy of manganese alloys. For the 9 months of 1998, sales reached NOK 2,193 million (about

FRF 1,741 million) and operating profit was NOK 182 million (about. FRF 144 million). For the whole year 1997, these amounts were respectively NOK 2,645 million and NOK 125 million.

This acquisition, in fine with the strategy announced by Eramet, will allow the Group to become the world's number one producer of manganese alloys and to offer a very comprehensive range of products for the steel industry. The plants of Elkem's manganese business, which benefit from competitive electricity cost, particularly in Norway, will be able to process manganese ore from Cornllog (a 61% affiliate of Eramet).

A major strengthening of Eramet's manganese division The excellent complementarity, both in the commercial and the technical fields, between Elkern's manganese business and Comilog should allow an increase in performances and profitability of the Eramet's manganese division and should lead to an increase in the result per share of Eramet.

This acquisition will have to be approved by the appropriate authorities of Norway, the European Union and the USA.

■ Prospects for the 1998 results of the Eramet Group The Board of Directors reviewed the recent changes in the Group's markets and result estimates for 1998. in each of the 3 divisions, the activity in the second half 1998 was

weaker than in the first half, due in particular to the marked slowdown of the world steel production. In addition, the nickel price declined very strongly during the second half and the US dollar parity in French

The Group's consolidated turnover in 1998 is estimated at FRF 7,280 million (€ 1,110 million), a decrease of about 7% compared to that of 1997 (pro-forms FRF 7,817 million, € 1,192 million). The final turnover will be published during the second week of

Thanks to the satisfactory results of the high speed steel and the againese divisions and after taking into account the significant exceptional gains indicated on September 15, 1998 (FRF 43 million net, i.e. € 6.6 million in the first half and FRF 100 million net i.e. € 15.2 million in the second half), the Group's share of the net result for the whole year 1998 is estimated at FRF 250/270 million (€ 38.1/41.2 million) to be compared to FRF 389 million (€ 59.3 million) in 1997. Final results will be announced on April 7, 1999.

For further information, contact: Alain Ray, Investor Relations

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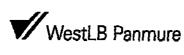
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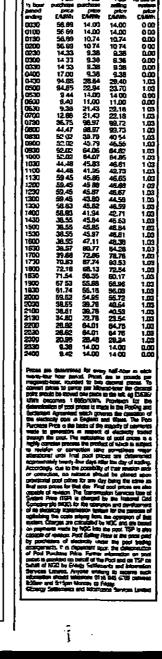
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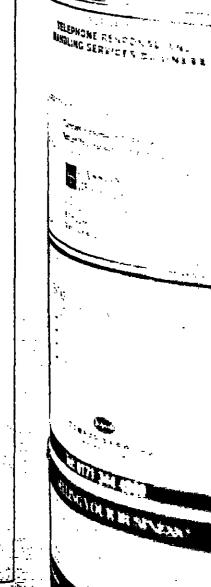


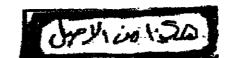


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## NEWS MIGHT

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For further information, please contact David Blenkarn of PricewaterhouseCoopers, The Quay, 30 Channel Way, Ocean Village, Southampton 5014 3QG. Tel: 01703 330077. Fax: 01703 236252.

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COMMENT

Serco/Nomura

But with a market capitalisation of £850m (\$1.39bn), the

batch of state assets now on the auction block are beyond its

scope. To get control of The National Air Traffic Control

System or chunks of the London Underground would

require £1bn and more. If Serco were to try and finance as

well as manage NATS, it would turn itself into an air traffic

company, and would lose the flexibility to do other deals. Its

oint venture with Nomura International is therefore a sensi-

ble division of labour. Nomura drums up the finance, Serco

manages the project. There is also an equity kicker for

Serco, which stands to receive a share of the capital appreci-

ation of the assets, without having to lay out any initial capital. Nomura does not usually need to sweeten its part-

ners like this, but then having Serco on board means a better chance of clinching deals. The only concern is that the two have to wait for the government to press the green

Serco Stars price rek

Nomura International mir-

rors what it is set up to do.

The vehicle will be owned by

Nomura but Serco will man-

age its operation. Similarly,

the purpose of the joint ven-

ture is for Nomura to fund

the acquisition of large state

assets, while Serco runs

them. Serco, which has

crunched 20 per cent a year

growth in earnings per share

for the past decade, has a good track record in improv-

ing the management of state assets, he they prisons or hospitals. It has even taken the odd equity stake in them.

wich hank take

## ECC accepts \$1.25bn bid from Imetal

English China Clays, the UK industrial minerals and speciality chemicals group, yesterday said it had accepted a £756m (\$1.25bn) takeover bid from Imetal, a French rival. share in cash, an 11 per cent increase on its original offer of 225p, which ECC dismissed as too low.

intention to launch a hostile lukewarm reception in the takeover bid but the two City. ECC's shares fell 1p to

tions two weeks ago. Imetal is now expected to offer a seat on its board to Dennis Rediker, ECC's chief execu-

Patrick Kron, chief executive of Imetal, said: "We would welcome Mr Rediker in our management team." Mr Rediker said: "From what I know today, I would However, the deal met a

at Flemings, said: "I'm disappointed and I think there are one or two shareholders who

felt they deserved more." Imetal shares rose 15.4 per cent in Paris yesterday. "The French market obviously thinks they're getting a steal," Mr Hatch said.

ECC had said Imetal's original 225p offer "fails by a wide margin to reflect the value of the company's business and prospects." However, Mr Hatch said: "I don't

gin." He had valued the group at 270p a share.

Mr Rediker insisted Imetal's raised offer was "a fair value". It represented a 56 per cent increase on the 160p at which ECC's shares languished immediately before Imetal declared its interest. ECC's shares had fallen from over 400p in 1995, underperforming the FTSE All-Share index by 75 per cent over the

Mr Kron said: "We believe

groups began formal negotia- 241p. Nick Hatch, an analyst call 25p closing a wide mar- the enlarged group will ment of Justice, the Eurobecome a low-cost producer in the industry, providing customers with high-quality service, based on a wider product offering, a diversified base of reserves and better levels of research and

product." He said he would consider the options for ECC's speciality chemicals division, Calgon, including its disposal.

The deal must receive regexamined by the US Depart-

to an international motor

dian competition authorities. Analysts believe it will be closely examined because it would reunite ECC's Georgia Kaolin with Imetal's Drybranch Kaolin. Both businesses were owned by the

same group but ECC was

prevented from buying them both by US regulators. Imetal was advised by N M Rothschild and SG Hambros.

# Inchcape sells Latin American bottling side

Mark Muliigan in Santiago

In a further step in the consolidation of the Coca-Cola bottler network, Embotelladora Arica of Chile is to acquire the Latin American bottling interests of Inchcape, the UK trading com-

Arica, which is quoted on

the husiness which bottles Coke in central Chile and Peru. It already has the franchises for the northern tip of Chile and most of Bolivia and the deal will create the fourth largest bottling group in Latin America.

The acquisition will give Arica 96 per cent of Coca-Cola drink sales in Bolivia,

Andrés Vicuña, Arica's vice-president, said the company would finance the deal through a \$340m rights issue which would double its capital base. Coca-Cola, which holds 17 per cent of the shares, has said it will subscribe and take up any shares left over.

The rest of the price will

ised by JP Morgan, the company's adviser on the acqui-sition. "We're looking at various options," Mr Vicuña said, "with the idea of raising perhaps another \$300m." The US investment bank has told Arica it is confident of

investor group for 293m. Still to be sold are its Mid-The sale by Inchcape, which was advised by Mer-

and Inchcape NRG, an Asiain its transformation from a diversified trading company business. Analysts expect these to raise another £150m.

distribution business. The UK group sold its Russian The UK group expects to make a cash distribution to bottling arm to Coca-Cola for shareholders this year, with £51m (\$84m) in October. Last details to be finalised once month its Asia-Pacific marketing side went to a private Arica has completed the financing arrangements for its acquisition. Analysts expect dle Eastern marketing wing, the distribution to be as

production of 48.5m tonnes

year. He expects demand of

Capacity utilisation is the

key level that cement com-

panies look at to try to esti-

mate profit. Mr Suozzo

believes Holderbank is will-

ing to wait until 2003 for

demand to pick up, raising

capacity utilitisation in

Thailand from about 54 to 85

In the short term, many

assets are being moth-balled.

Kilns are being closed, fur-

For Blue Circle, in com-

mon with the other interna-

tional groups, the eastward

materials analyst has cut his

full-year earnings per share forecast for Blue Circle by 2p

While three years might

be a long time for sharehold-

eye for cement companies.

years ahead, when they

believe their investments

naces turned off.

to 270 as a result.

#### **English China Clavs**

Imetal calls it the "unilateral" approach; others would use the term "bear hug". Either way, this unfriendly if not actively hostile technique certainly did the trick with English China Clays. The latter rebuffed a bid from Imetal at 225p a share, arguing it failed by a "wide margin" to value the company. ECC's definition of "wide margin" now seems quite narrow, since hostilities ceased at 250p.

Did the management simply buckle at the prospect of a drawn-out scrap which could have ended with the loss of their jobs? Probably not. At 250p, Imetal is giving away most of the value created by merging the businesses to ECC shareholders. That is a decent enough burial for a company whose shares have underperformed the market by 65 per cent over five years.

Electra sets 3i

# expansion is likely to dilute earnings for at least two or three years. One building tough conditions

By Katharine Campbell, Growing

Electra Investment Trust Investment Trust even if has set tough conditions for ers, it is a mere blink of an a resumption of stalled talks on a takeover by 3i, insisting Most are looking at least 15 the venture capital group pays a premium to its net

EIT, a rival venture capitalist, has stipulated any gic fit of the two business It is long wait, but one revived talks must be as well as by financial conthat Mr Orrell-Jones believes | opened by 3i indicating a siderations, it is believed to The latter would be as calcuing.

There was a point during the became no way that these countries to current net asset value. lated by Electra, which has retained PwC to update the

> mated by BT Alex.Brown at between 720p and 730p. Talks reached stalemate last week when EIT turned down an indicative takeover offer by 3i, understood to be just under 700p, valuing the trust at some £1.2bn

The figure has been esti-

Electra also wants 3i to sign a standstill agreement, which would effectively stop 3i from launching a hostile bid. People close to 3i added a hostile bid was still

3i is understood to be dismissive of the Electra valuaown valuations on a company by company basis for

not be put off buying Electra as seems increasingly likely utives from Electra Fleming, the company which manages

3i also indicated it would

unquoted portfolio.

the trust. While 3i's initial approach was motivated by the strate-

the talks when it became clear 3i could not be confident of the support of the [Electra Fleming] execusaid. But he added the price would have to reflect that. "3i would not pay a strategic premium if there were no

certainty of the management coming along." Electra Fleming is a joint venture between EIT and Robert Fleming, with EIT's share last valued at £30.6m Remuneration is understood to be the principal sticking point for Electra Fleming managers. The lat-

ter enjoy co-investment schemes, whereas 3i has tion exercise because it has always argued that such already come up with its deal-by-deal arrangements skew the rewards towards executives and away from

# Mixing together a concoction full of eastern promise

Lucy Smy examines how Blue Circle is following the industry trend to invest in the emerging markets of south-east Asia

crenellations of Blue Circle's Chelson Meadow cement works in Plymouth in a few years. failed to protect employees against market forces. The plant will close with the loss of 120 jobs at the end of

In common with other multinational cement companies Blue Circle is shutting down small, high-cost plants in western markets and investing in big plants. often by deep-water ports, in south-east Asia.

Last year Blue Circle announced it would close cement works at Ipswich and Plymouth, at a cost of Meanwhile, it spent more

than £700m on cement businesses in Malaysia, Singapore and the Philippines. Blue Circle is also withdrawing from non-core businesses: for example, it is

"If we want to grow our Orrell-Jones, chief executive. "It is a mature market, and

Shanks bathrooms division,

he dusty towers and firepower on south-east Asia because it believes growth there will rebound strongly

Other big multinational cement groups have been playing the same game. In the Philippines, for example, it is estimated that between them. Cemex of Mexico and Holderbank of Switzerland control 80 per cent of cement capacity along with Blue Cir-

Blue Circle partly welcomes the scramble for assets. It prefers to operate in markets where multinational rivals have a pres-

Foreign owners work to similar profit targets. Their influence restricts the scope for aggressive price cutting while lifting the product standards demanded by cus-

None of the big companies likes the word "cartel", but south-east Asia during the year view. They are spendloss with government back- raise cash to meet debts and ing are bad for business.

Asia's economic problems business we have to look have improved the availabiloutside the UK," says Keith ity of assets. As a result of assets means there has been informal government protec- no fire sale of south-east tionism. and strong conconstruction as a percentage struction growth which discouraged owners from Blue Circle has focused its selling, targets were rare in



need for industrial groups to faltering construction output

has changed that. But flerce competition for

Asian cement works. "People are paying a very

when the market price of cement is \$45 a tonne," said one London analyst.

that Blue Circle spent \$120 a capacity. tonne on one acquisition in the Philippines, but believes rivals may have spent \$150high price in south-east \$170 a tonne in other south-

High purchase prices expected to announce soon all agree that small domestic 1980s and early 1990s. The ing upwards of \$120 (£73) a mean greater emphasis has ciencies out of the acquired business. This is tough in a Mr Orrell-Jones concedes demand is increasing over-

> Peter Suozzo, a cement analyst at Warburg Dillon Read in Bangkok, estimates that in Thailand there is a

will begin to start paying market where falling will be worthwhile. "There is price in terms of a premium think it could manage the will stay down. They will

> have spent as much as I last published figure of 676p. think we should in the region.

However, he added: "We

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#### Asia, and not just on a three total capacity for cement east Asian countries. (1,294 ) 440 (415 ) (62.4 ) 4.19 (4.33 ) (0.538 ) 0.748♥ (2.03.2) (3,637□) 382♥ (672 ) (-) 0.124L (-) (18.4 ) 1.47 (1.32 ) (40.8 ) 1.69t (0.038t.4) (-) 0.143 (0.115♥) (14.2 ) 0.284 (0.4334) 1,535 64.7 5.97 13.65 4.75 Yr to Dec 31 ★ 4,061□ (3,637□) 4 Φ — 7 mins to Nov 30 - (-) m Selection Φ... 6 mins to Dec 31 0.33 0.543 (0.359) 2.46 (3.2) 0.152 (0.224) 18.4 (17.9) 0.78 1.38 3.02 15.5 2.45 (0.52 ) (1.79 ) "Yrto Nov 30 82.8

## Guardian RE agrees £3.3bn offer from Axa

By Andrew Bolger, Insurance Correspondent

The board of Guardian Royal Exchange, one of the UK's oldest insurance groups, yesterday recommended a cash and shares offer from Axa, the French insurer, that valued the company at £3.3bn

Axa will make the proposed acquisition through Sun Life and Provincial

Axa said the acquisition would enable Sun Life and Provincial to achieve critical mass in the consolidating UK and Irish insurance marsignificant efficiency

Lord Douro, chairman of Sun Life and Provincial,

UK, second position in 361p. health insurance and first

position in general insurance in the Republic of Ireland." and Provincial's share price could rekindle interest from The market gave the prokets which should lead to posed acquisition a cool reception, marking Sun Life and Provincial's shares down 51p to 530p. The buyer will offer 249p

said: "We shall become the in cash and 0.243 new Sun ance company in which it third largest life insurance Life and Provincial shares

Following the deal, Axa's acquisition will also put us 378p for each GRE share at Sun Alliance, GRE's rival stake will drop to 56 per in the third largest position. last night's close. GRE composite, also seems for general insurance in the shares closed 6%p lower at unlikely.

UK. second position in 361p.

Sun Life and Provincial The sharp fall in Sun Life

> could rekindle interest from Eureko, the alliance of seven European insurers that £972m in cash. tabled a cash offer of 385p by Friday's deadline. However, the two sides still appear to be very far apart on conditions - particularly relating to businesses in the US. Axa will also sell sell GRE's

company in the UK and the for each GRE share, worth Another offer from Royal &

seas businesses to Axa for Sun Life and Provincial has also agreed to sell GRE's North American business to Liberty Mutual, a US

insurer, for \$1.47bn in cash.

German business to Axa Colonia, the French group's 1.66bn (\$964m) in cash.

Axa is being advised will pay a net £1.9bn for the iointly by Goldman Sachs UK and Irish parts of GRE, and DLJ International and selling the company's over-Axa Colonia by ABN Amro. Sun Life and Provincial is being advised by Dresdner Kleinwort Benson, while GRE is being advised jointly by Morgan Stanley and SG Hambros. The brokers to the offer are Warburg Dillon

#### Financial Times Surveys

## Northern Ireland

Thursday April 1

For further information please contact: Charles Blandford Tel: +353 1 676 1184 Fax: +353 1 676 2125 email: chasb@indigo.ie or Tracey Endacott in London Tel: +44 171 873 4356 Fax: +44 171 873 4862

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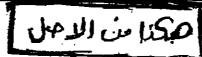
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FINANCIAL TIMES



**EURO PRICES** 

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EQUITIES

## French bank takeover boosts bourses

**EUROPEAN OVERVIEW** 

By Vincent Boland

European stock markets started the week on a bright French banking takeover turned the spotlight back on industry consolidation.

Financial stocks led the broader markets higher as investors began picking out Bank also drew buyers. the next candidates for a

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FTSE Ebloc 100

tion activity. The robust mood was further strengthened by a strong opening on Wall

note as confirmation of a big melting away later. But the Brazilian Real strengthened a little against the US dollar. while speculation about the timing of an interest rate cut by the European Central

1,035.12. The FTSE Eurotop 300

165028 137510 127718

Ebloc 100 index of euro-zone Street although that was stocks gained 11.28 to partner, and its shares fell ume across Europe was Paribas rose €8.20 to €92.15 good, with cash-rich institu-

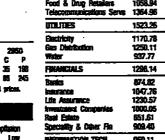
tions not wanting to be left out of the current surge. Bank shares rose L11 per

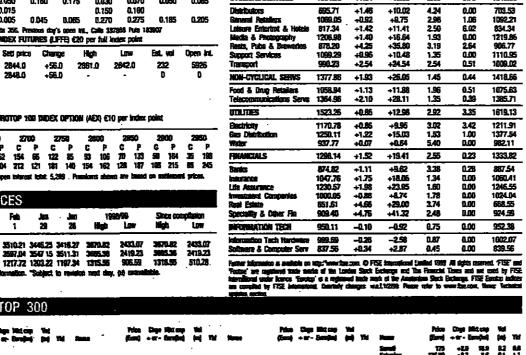
Société Générale was tying index of leading stocks rose 17.43 to 1,232.33 and the up with Paribas. Though FTSE Eurotop 100 index 46.68 to 2.833.26. The FTSE ket took the view SocGen was taking over its smaller €5 to €153 after rising Dealers said trading vol- strongly in recent weeks.

> after the announcement. Other French banks were also stronger on the view that they would be forced to

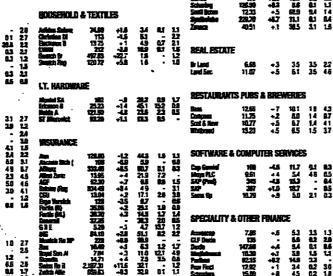
cent after confir				•		ful com-
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Kational & Regional Markets	Euro Index	Day's %	change points	Yield gross %	xd adj ytd	Totas rata (Euro) €
FTSE Eurotop 300	1232.33	+1.44	+17.43	2.21	0.52	1269.46
FISE Euroteo 100 FISE Boloc 100	2833.26 1035.12	+1.57 +1.10	+48.68 +11.28	2.26 2.00	1.78 0.39	1016.27 1051.12
FISE Enrolled	1183.10	+1.08	+12.84	2.82	1.12	1227.08
FTSE EuroNed Ebloc	1204,75	+0.26	+3.13	2.29	1.31	1231.57
FTSE EuroMini Ex LIK	1240.14	+0.43	+5.33	2.17	9,90	1264.03
FISE Eurotop 300 Region	<b>3</b>					
Eurobiec	1294.16	+1.06	+13.59	1.95	0.69	1322.59
UK	1143.75	+2.00	+22.43	269	0.50	1201.43
Europe Ex-Eurobicc	1181.29	+1.84	+21.35	2.49 1.98	0.36 0.54	1223.92
Виторе Бх-ИК	1283.17	+1.15	+14.64	1.365	U.34	1307.75
FISE Eurolop Industry S	enn .					
RESOURCES	612.58	+2.38	+18.85	3.55	0.94	850.68
Matag	773.26	+1.18	+8.02	4.55	0.00	789.59
OH & Gas	783.62	+2.42	+18.55	3.51	0.94	803.53
BASIC ANDUSTRIES	1076.12	+1,56	+16.54	2.70	0.26	1099.94
Chémicals	843.54	+1.06	+8.85	2.66	0.65	859.12
Construction & Bid Mesia	927.01	+3.22	+28.90	2.52	1.13	936.20
Forestry & Paper	872.51	+2.09	+17.89	3.55	0.00	912.40

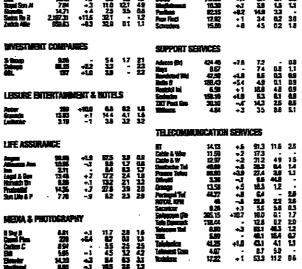
Chémicals	843.54	+1.06	+8.85	2.66	0.65
Construction & Bid Media	927.01	+3.22	+28.90	2.52	1.13
Forestry & Paper	872.51	+2.09	+17.89	3.55	0.00
GENERAL REDUSTRIALS	1145.53	+1.50	+16.98	242	0.41
Aerospace & Defence	858.57	+0.52	+4,48	1,90	0.00
Diversified Industriels	1020.14	+0.34	+3.43	1.97	0.00
Bectronic & Blect Equip	1001.71	+0.72	+7.18	1.85	0.18
Engineering & Machinery	1029,37	+4.35	+42.96	3.87	1.18
CYCLICAL COMS BOODS	1326.33	+0.18	+2.38	2.48	0.00
Automobiles	994,70	+0.20	+2.00	2.33	0.00
Housebold Goods & Texts	1236.74	+0.05	+0.61	3.37	0.00
NON-CYC CORS GOODS	1256.14	+1.30	+16.09	1.45	0.05
Beverages	961.17	+3.48	+32.32	282	0.00
Food Producers & Process	931,77	+1.20	+11.04	1.86	0.00
Health	893.90	+1.11	+9.83	6.58	0.00
Packaging	768.84	+1.77	+13.37	1.16	0.80
Personal Care & Hise Prods	1121.48	-1.63	-18.62	0.87	0.00
Pharmaceuticals	1155.42	+1.47	+16,79	1.11	0.00
Tobacco	1474.45	+0.23	+4,80	2.70	1.42
CYCLICAL SERVICES	1304.85	+1.54	+19.85	236	0.75
Distributors	895,71	+1.45	+10.02	4.24	0.00
General Retaileys	1089.05	+0.92	+9.75	2.98	1.06
Laisure Entertrat & Hotela	817.34	+1.42	+11.41	2.50	6.02
Media & Photography	1206.98	+1.40	+16.64	1.93	6.00
Rests, Pubs & Brewerles	878.20	+4.25	+35.80	3.19	264
Support Services	1099.29	+0. <b>9</b> 6	+10.48	1.35	0.00
Transport	990.23	+2.54	+24.54	2.54	0.51
NON-CYCLICAL SERVS	1377.86	+1.93	+26.05	1.45	0.44
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petitor had been created. BNP, which was jilted by billed as a merger, the mar- Paribas in favour of SocGen nerable of the independent operators, fell €2 to €78.

ket had been waiting for in the international dimensions of the two banks. "To date, the international

banks have not been major participants in this consolidation wave: cross-border mega-mergers, creating pan-European multi-domestic banking groups of a new form and scale, have not vet taken place," noted Salomon Smith Barney in its latest strategy report.

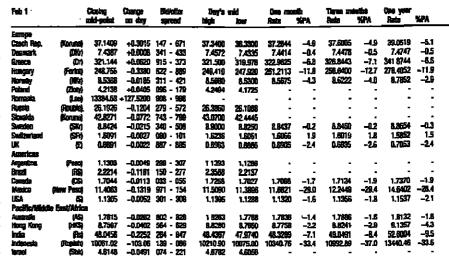
the spotlight following Axa-UAP's successful bid for Guardian Royal Exchange. Axa fell €1.20 to €126.60, while Allianz rose €8.50 to

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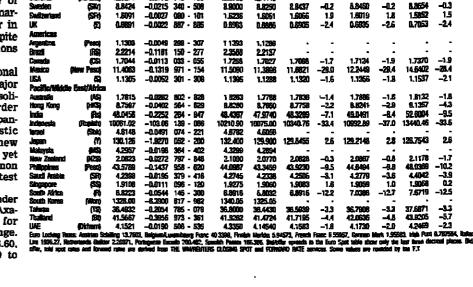
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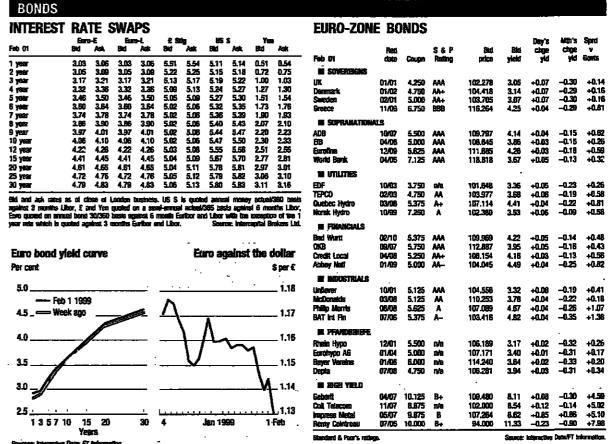
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**Barcelona** 

Wednesday February 24

For further information Maria Gonzalez in Madrid

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Fax: ±34 91 337 0062

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FINANCIAL TIMES

**Recommended Cash Offer** 

by

**Goldman Sachs International** 

on behalf of Polar Motor Investments pic, a wholly owned subsidiary of

**Polar Motor Group Limited** 

**Dagenham Motors Group plc** Goldman Sachs International ("Goldman Sachs") announces on behalf of Polar Motor Investments pic ("Polar"), a wholly owned subsidiary of Polar Motor Group Limited ("PMG") that by means of this advertisement and a formal offer document dated and posted on 1 February 1999 ("the Offer Document"). Goldman Sachs is making a recommended offer ("the Offer) on behalf of Polar for all the ordinary share

capital of Degenham Motors Group pic ("Dagenham"). Terms defined in the Offer Document have the same The Offer is 160p in cash for each Dagenham Share together with a loan note alternative.

The full terms and conditions of the Offer (including details of how the Offer may be accepted and elections made for the loan note alternative) are set out in the Offer Document and Form of Acceptance. This advertisement alone does not constitute and must not be construed as an offer. Dagenham Motors Shareholders who accept the Offer may rely only on the Offer Document and Form of Acceptance for all the terms and conditions of the Offer.

The Offer is, by means of this advertisement, extended to all persons to whom the Offer Document may not be despatiched who hold, or who are entitled to have allotted to them, Dagenham Motors Shares. Such persons are informed that copies of the Offer Document and Form of Acceptance are available for collection from IRG plc, Balfour House, 390/398 High Road, liford, Essex IG1 1BR.

The Offer which is being made by meens of the Offer Document and this advertisement, will be open for acceptance until 3:00 pm on 22 February 1999 (or such later time(s) and/or date(s) as Polar, subject to the

The Offer, including the loan note alternative, is not being made, directly or indirectly, in or into, or by the use of the mails of, or by any means or instrumentality of intenstate or foreign commerce of, or through any facilities of a national securities exchange of, the United States nor is it being made in or into Canada, Australia or Japan. Neither the Offer Document nor the Form of Acceptance may be mailed or otherwise distributed or sent in or into the United States, Canada, Australia or Japan.

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This advertisement is published on behalf of Poler, Jardine International Motor Holdings Limited and Ford Motor Company Limited and has been approved by Goldman Sachs, which is regulated in the UK by The Securities and Futures Authority Limited, solely for the purposes of Section 57 of the Financial Services

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The Directors of Polar, Jardine International Motor Holdings Limited and Ford Motor Company Limited accept responsibility for the information contained in this adventisement. To the best of their knowledge and belief (having taken all reasonable care to ensure that such is the case), the information contained in this ment is in accordance with the facts and does not omit anything likely to affect the import of such

1 February 1999

HK\$ 1,000,000,000 Kookmin Bank Floating Rate Notes

due 1999

n accordance with the provisions of the Notes, notice s bereby given that the Rate of merest for the three month eriod ending 29th April 1999 has been fixed at 7.0625% per moun. The interest accruin for such three month period will be HKS 17,414.40 per

The First National Bank of Chicago

Agent Bank.

HK\$ 1,000,000. 2nd February 1999



Kingdom of Sweden TL300,000,000,000 variable rate notes

due 2004 Notice is hereby given that for the interest period 2 February 1999 to 2 August 1999 the note: will carry an interest rate of 3.03% per anoum. Interest. payable on 2 August 1999 will mount to ITL75,750 per 171.5,000,000 note and

TTL757,500 per TTL50,000,000

Criticanik, N.A., London 2 February 1999

Global Agency and Trust Servi CITIBANCO **RPS** 

**Residential Property Securities** 

No.4 PLC £290,000,000 £180,000,000

Class A1 Notes Class A2 Notes Mortgage Backed Floating Rate Notes due 2023

In accordance with the provisions of the Notes, notice is hereby given that for the three month period 29th January 1999 to 30th April 1999, the Class A1 Notes and Class A2 Notes will carry an interest rate of 5.96594% and 6.04094% per annum respectively. The interest payable per £100,000 Note will be £52.64 for the Class A1 Notes and £1,506,10 for the Class A2 Notes.

**GREENWICH NATWEST** 

# move under fire in Japan

The Japanese Securities Dealers Association has introduced a controversial market-making system for a more opportunities for wider small number of OTC stocks. spreads and thus poorer end-While the JSDA hopes to prices, particularly for small improve liquidity in the OTC market, critics said the move was had for clients and brokers and a step backwards for market liberalisation.

Although other markets making to electronic order systems, the JSDA reasoned that market-making would help activate the OTC market and ensure stabilised liquidity in stock trading.

Atsuko Toda, press officer at Nomura, the leading OTC market-maker, said: "As market-makers will take the risk of holding stocks themselves and will give prices on request, liquidity will increase. This will be advantageous for clients."

However, opinions differ on the relationship between trading systems and liquidity. A fund manager at a European bank said: "The problem of the lack in liquidity has more to do with a lack of interest in Japanese small caps than the choice of trading system."

Matthew Lutter, at Bridge Trading, agreed: "Liquidity is often poor, but this is a symptom of the investor's appetite for more risky smaller company shares, not the system of trading them." Mr Lutter also expected market volatility to increase

with the new system. A trader from a foreign institution felt the new system was probably being introduced more to benefit considered to have strong the market-maker than for a growth potential."

## OTC trading | Axa raises €1.32bn for bid

	NEW ISSUES
	By Khozem Merchant
	Axa, the French insurer.
	launched a €1.32bn convert- ible bond to help finance its
	takeover yesterday of the
	British composite insurer
5	Guardian Royal Exchange
	for about £3.8bn.
.	Axa, and its holding com-

makers to increase profits. "Market-making allows far investors," Mr Lutter said. Ms Toda from Nomura disagreed: "Spreads depend on recent convertibles, and are

supply and demand; they should reflect the market situation. Market-makers beneare shifting from market- fit insofar as more trades enhance business. Despite the obvious advantages, most western security

potential increase in trading volume. The free setting of

spreads will allow market

companies are reluctant to become market-makers. Only Goldman Sachs and Merrill Lynch have joined the new system so far. Mr Lutter said: "Market-

making is time-consuming and far more risky. Noriko Takahashi, smallcap analyst at Warburg Dillon Read, added: "Because of the inherent risk, WDR is not adopting the new system for the time being. The main market-makers are Japanese brokers, not western securi-

Also, Japanese brokers, which often lead-manage IPOs, have more information about companies and shareholder structures.

The new risk distribution has consequences for the selection of the stocks covered by the market makers.

Teruhi Fukano, analyst at ING Barings, explained: "As market-makers bear the risk of holding the stocks beforehand, brokers are very picky and selective about which stocks are included in the system. Therefore, the companies affected now are all

	Axa, the French ins
	launched a €1.32bn co
	ible bond to help finan
	takeover yesterday o
	British composite in
E	Guardian Royal Excl
ď	for about £3.8bn.
	Axa, and its holding
	pany Finaxa, are re

issuers of convertible bonds. which are enjoying a revival in France after recent legis-The Axa bonds are of 15year maturity, three times the normal duration of

convertible to Axa shares at a premium of 29 per cent. Financial borrowers such as Axa are attracted to subordinated convertible bonds because of beneficial treatment by credit rating agencies, which regard them as

closer to equity than debt.

Bankers said the issue was 15 times oversubscribed and was priced to yield 50 basis points over the French OAT. Vauban Mobilisations Garanties, a French finance vehicle, launched a eurodenominated mortgagebacked security that bankers said was closely modelled on German Pfandbriefe.

New international bond issues Jehmen Brothers Hidge Inc Discover CMT 99-1, A(a)† World Bank(b) Westfaelische Hypo Swedish Export Credit 99,93R 100,151R 100,35R Pacific Life Funding M AUSTRALIAN DOLLARS NSW Treasury Corp+ Inter-American Dev Bank LB Schleswig-Holstein

Card Master Trust. Legal maturity: Aug 04. Av life: 3,02 yrs. at) Class B: S Plua 101 days accrued. c) Each €165 bond convertible into one Axa or 15%. Calable from 1/1/05 subject to 125% hurdle at accreted value. d) S

The bond is secured by French residential mortgages but unlike VMG's previous french franc-denominated issues, yesterday's bond was marketed outside France. It included for the first time a non-French bank, Dresdner Kleinwort

Benson, as co-lead arranger,

French and Spanish banks have led the way in trying to emulate German Pfandbriefe. Their aim has been to make them a more pan-European asset class.

French and Spanish efforts ognition from German regu-

VMG's seven-year €380m bond was priced to yield 45 basis points over French OATs. Buyers were mainly from Germany, the Benelux countries. Italy, Spain and France. VMG is owned by are hindered by the lack of the Comptoir des Entrepre legislation at home and rec- neurs, which in turn is owned by Allianz's insurance subsidiary AGF.

**NEWS DIGEST** 

**BONDS FOR NON-PERFORMING LOANS** 

#### Malaysian agency issues first tranche of new series

wo loner of

from the banking system issued M\$1,1054bn worth of five-year bonds on Friday in the first tranche of the second series issued.

Danaharta, the country's asset management agency. issued the bonds to unnamed financial institutions in consideration for non-performing loans. The bonds have a yield of 6.654 per cent and were priced at M\$71.301 for every M\$100 in face value. The securities will mature on

In the first series, Danaharta issued M\$2.6014bn nominal value of five-year bonds, which will mature on December 31, 2003. The agency plans to issue up to M\$15bn in zero-coupon, redeemable, government-guaranteed bonds to help relieve Malaysia's banks of bad loans. Economists believe that bad loans will eventually account for about 30 per cent of all loans if calculated under international standards, which deem that a loan is non-performing after

three months. Malaysia has changed its formula, however, and determines that a loan is non-performing if it is unpaid for six. months. The move is intended to encourage banks to lend in the hope of reviving the economy.

Economists are concerned, however, that the authorities are under-estimating the depth of the problem in a banking system that went into last year's Asian crisis with domestic debt standing at 170 per cent of gross domestic product. They also fear that pushing banks to lend against their will, especially amid the recession, could weaken the system further. Sheila McNulty, Kuala Lumpur

#### **CREDIT RATINGS**

#### **S&P strengthens Telekurs link**

Standard & Poor's, the credit rating agency, yesterday announced an alliance with Telekurs Financial, a Swiss provider of financial data, that will see both companies share data, sell and market each other's services and

develop new products. S&P and Telekurs already co-operate in the US market, where they have a cross-marketing relationship for the International Securities Identification Directory.

The two companies said the new alliance would be able to provide original information on nearly 2.7m financial

Standard & Poor's is to sell pricing and corporate action data in North and South America for Telekurs Financial, while the Zurich-based company will sell S&P's dividend record and global settlement service products in Europe. Vincent Boland

Comments and press releases about international companies and capital markets coverage can be sent by e-mail to international.companies@ft.com

INTERNATIONAL BONDS

## Treasuries tumble on economic data

BENCHMARK BONDS By John Labate in New York and Arkady Ostrovsky

Fresh signs of strength in the US economy and the reluctance of the European Central Bank to cut euro-

zone interest rates sent prices tumbling yesterday. US Treasuries fell on stronger than expected data from the National Association of Purchasing Management, whose index jumped

to 49.5 in January from a mittee meets today to decide revised 45.1 in December. indicating an expanding economy. This followed stronger than expected gross domestic product growth in the fourth quarter of 1998.

By early afternoon the 30-year US Treasury was down 1# to 101, sending the yield up to 5.188 per cent. 10-year notes fell 盟 to 99蟲, yielding 4.753 per cent and two-year notes lost % to 99囂, vielding 4.649 per cent. The

interest rate policy. further weakened by com-

ments from Wim Duisen-berg, head of the European Central Bank, at the weekend. He said interest rates in age point, although it contin-Europe were at historic lows and an additional cut, which the markets have largely Among shorter-term issues priced in, would not belp stimulate growth.

future dropped 0.54 to close at 117.03. UK gilts also fell, Federal Open Market Com- although less than 26,000

**US CORPORATE BONDS** 

Liffe. The 10-year March gilt European markets were future fell 0.20 to 120.06. Deutsche Bank said it no longer thought the Bank of England would cut UK interest rates by half a percent-

futures contracts traded on

monetary policy committee would reduce rates by 25 basis points this week. The yield on 10-year Japa-The 10-year German bund nese government bonds rose above 2 per cent on concern about the government's abil-

ity to revive the economy.

ued to forecast that the

WORLD	BOND	PRI	CES		•								
BENCHM	ARK G	OVER	NMEN But	IT B	ONDS		Monto:	Year		FUTUR	res ai	ND OP	TIONS
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	90/30	8.750	127 8008	5.04	+0.02	+0.17	+0.02	-0.83				<del></del>	High
Nastria.	07/00	5,875	103.9400	3.03	+0.08	+0.08	-0.23	-1.08	Man	Open	Sett price	Change	_
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	11/07	7 000	121 7900	, 4.00	+0 01	+0.03	-0.22	-1.42	112	1,41			-
intend	06/00	4 000	101 3870	294	+0.01	+0.07	-0.22	-0.70	113	0.48	0.9	2	-
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France	07/00	4 000	101.4300	2.95	+0.04	+0.08	-0.22	-1.04	German	y			
	18:05	7.750	125 4900	143	+0.05	+0.05	-0.14	-1.33	M NOTTON	AL CERMAN	BURD FUTU	RES (OTE) D	M250,000 1
	10/08	8.500	138.1500	3.74	+0.05	+0.05	-0.14	-1.33		Coan	Sett orice	Chance	High
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lapan .	12:00	6.900	111.5480	0.65		+0.09	-0.16	-0.14					
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	80'20	1 600	98 1580	202	+0 05	+0.24	+0.02	+0.19	Har	-	103.51	-0.15	-
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New Zenland	E2 01	8.000	105.6067	4.91	-0.05	-0 95	-0.25	-2.47		AL ITALIAN (	OVT. BOND	(मार) सम	
	07:09	7 000	112,3891	5.43	-0.04	-	-004	-1.31		Open	Sett price	Change	High
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	B1:07	0.750	13.6500	465	+8 01	-0.26	-0.69	-0 53					
Portugal	03:00	5.375	102,0100	297	+0.02	-0.01	-0 18	-1.37	Spain				
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	1293	6.500	110 0200	4 19	+0.01	-0.04	-014	-1.95		Open	Sett price	Change	High
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10 YEAR BENCHMARK SPREADS

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Australia		5.05	+1 38	+0 32	Matheria	nds.	3.83	+0.16	-0.90
Austria		3.98	+0.31		New Zeo	land	5.44	+1.77	+0.71
Belgrum		193	+0.32		Harvey		4,69	+1.92	-0.04
Canada		4 93	+1.28		Portegal		3.97	+0.30	-0.76
Denmark		4 03	+0.36		5 <b>p.n</b> tn		3.97	+0.30	-0.76
Finland		385	+0.19		Seedled		3.99	+0.32	-0.74
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NOTIONAL EURO BOND FUTURES (MATE) \$100,000 Low Est. vol. Open int. 112.94 -0.30 113.26 112,89 27,283 91,440 Long term euro bond options (Matif) CALLS Close Change High 120,06 -0,20 120,47 120,96 -0,13 121,29 III LONG SILT FUTURES OFTIONS (LIFFE) £100,000 100ths of 100%

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113.20 112.91

 Open
 Latest
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 128-01
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anc One	08/02	7.25	A	105.0771	5.62	<u>-0.02</u>	-	+5.62
NA Fin	01/18	6.95	<b>A</b> -	98.1609	7.12	+0.10	-0.06	+2.03
B DEESTRALS				<b>.</b>				. •
VMX Tech	04/99	6.25	888+	100.0329	5.91	+0.05	-0.04	+1,60
Val Mart	05/02	6.75	AA	105,3898	4.94	_	-0.05	+4.94
ayton Hed	06/21	9.70	A-	137.9963	6.46	-0.02	-0.17	+1.37
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ana.	02/18	8.95	N/A	138.4084	5.63	-0.02	-0.06	+0.54
Œ	06/06	6.95	N/A	122.4089	5.22	-0,02	-	+0.56
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.08	ABN Acerc	06/07	7.125	AA-	103,6936	6.53	+D.02	+0.30	+1.
13	Onebec	01/07	7.000	A+	105.7531	6.08	+0.03	+0.31	+1.
ı	Citicaro FRIN	02/04	5.312	AA-	94.0002	6.72	+0.03	+0.27	+2
-	EL 03								
<b>36</b>	Bayer L-Bk	08/04	9.500	AAA	119,3380	5.35	+0.01	+0.07	+0.
52	Toronto del añ	25/04	8.500	A4-	114,5354	5.28	+0.01	-0.06	+0.
03	Bell Canada	07/99	10.625	A+	102.2187	5.24	+0.02	+0.11	+1.
-	Deutsche B FRM	09/02	5.875	AA.	101.3681	5.45	+0.01	+0.09	+0.
	3 3	••••							
60									_
94	BB	12/07	7 625	AAA	119.7000	4.63	-0.05	-0.32	+0.
37	Dresdner Bk	12/07	7.750	AA-	113 1691	5.80	+0.01	-0.24	+1.
	British Gas	03/00	7.625	· A+	101.9900	5.77	-	-0.30	+0.
60	Abbey Nat FRN	02/02	7.136	, AA	100.0138	4.28	-	-0.43	-0.
75	<b>E</b> 579								
54	<b>98</b>	01/08	3.750	AAA	103 8530	3.25	+0.01	-0.12	+0.
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	Hydro-Onebec	05/01	6.750	n/a	109,2775	2.53	-0.03	-0.08	+1.
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## **CURRENCIES & MONEY** Euro lower on rate expectations

#### MARKETS REPORT By Florian Gimbel

The euro continued to lose ground against the dollar, largely owing to the mar-

euro-zone interest rates. nation euro-zone was confirmed yesterday by purchasing managers surveys in showing further declines in

manufacturing. The negative news from Europe stood in sharp contrast to a big improvement in US manufacturing activ-

index climbed from 45.3 in December to 49.5 in January. The euro fell half a cent against the dollar to end London trading hours at

With the dollar's backing, sterling did not lose its shine

Feb 1

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in the face of a gloomy in Brazil," said Ravi Bul-report on Britain's manufac- chandani, chief currency turing sector.

Running against market Dean Witter in London. expectations for an interest England on Thursday, the ket's anticipation of a cut in pound ended only slightly lower against the euro, fin-The increasingly drab eco- ishing at £0.689 in London nomic outlook across the 11- trading, from £0.691 previ-

ousiy. In Europe's largest economy, Germany, the Purchasboth Germany and Italy, ing Managers Index edged up on a seasonally adjusted basis from 45.7 in December to 46.7 in January. But it remained well below the 50 point level, implying a con-

traction in activity. "The slight uptick does The National Association not reflect the full extent to of Purchasing Management which the German exports will be affected by the crisis POUND IN NEW YORK

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strategist at Morgan Stanley

The investment back cut rate cut by the Bank of its interest and exchange rate forecasts for the eurozone yesterday, expecting the euro to decline as low as \$1.05 in the near term. It also sees the need for a 75 basis points cut in the euro-zone interest rate from 3 per cent.

"With money supply pretty well on target, the fear of deflation is the most compelling argument for lowering rates," Mr Bulchandani added.

Duisenberg, president of the ECB, said it was ready to act Before the launch of the against either inflation or euro, markets were bullish deflation, but that main policy indicators were developing as hoped.

Analysts point to a fundamental change in expectations weighing on the euro. "Data coming out of the core euro-zone states is

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Speaking in Chicago, Wim increasingly soggy, at a time of an expected upswing. on growth in Europe, with the US economy expected to slow down. With last week's data, particularly the US GDP figures, the market's

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Central Bank to cut interest rates in the first quarter of this year. But he added that expectations were too much concentrated on signals from

"Under the old regime. Europe did whatever the Bundesbank decided to do, but now Germany's actual influence has diminished. It went from 100 per cent decision making power to a voting power [within the ECB] that is well below its GDPweighted position in euroland. Before the single currency, Europe had to become more like Germany. Now Germany has to become more European-like," said

#### **MOTHER CURRENCIES**

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Fusass 37.9168 - 38.1040 23.1200 - 23.2200 Hengary Isan Kuweli Peru Poland Russia U.A.E. perception has been turned on its head," said David Bloom, currency strategist at HSBC in London.

■ Relative calm returned to the Brazilian market, following Friday's session, which was dominated by unfounded rumours of a run on banks by the public. The

all-time low of R\$2.1 it set against the dollar on Friday, rising 9 per cent to R\$1.92. "All eyes are now on the International Monetary Fund. And as long as there are no results, the market is rife for rumours of any kind," said Gene Frieda of

4Cast in New York. He added that the recent rise in the BOVESPA, the Brazilian stock index. did not reflect resurgent optimism, but rather inflation

expectations. Meanwhile, Brazil boosted market interest rates again by two per cent to 39 per cent. George Soros called the high level of interest rates 'disastrous".

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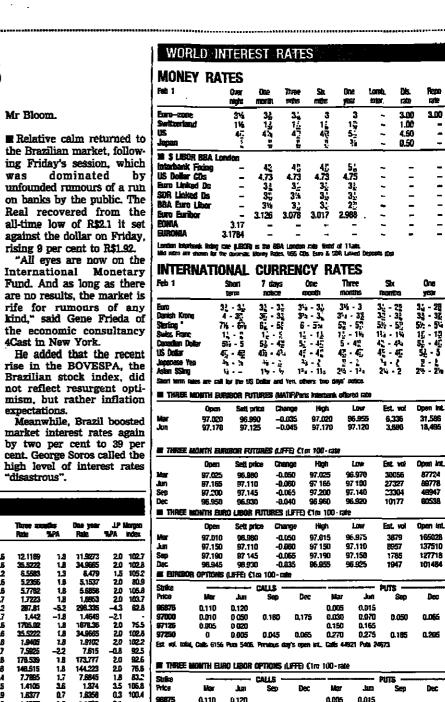
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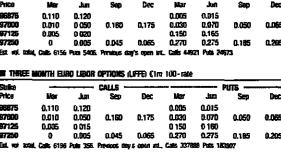
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#### CROSS RATES AND DERIVATIVES **EXCHANGE CROSS RATES**

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Selgium"	(BFri	t00	18 44	16.26	4,848	1.952	4800	5.463	21.15	497.0	4125	21.52	3.589	1.708	4.225	2.802	322.6	2.479
Denmark	DKn	54.23	10	8.818	2,629	1.059	2603	2,963	11.48	269.5	223.7	11.89	2.183	0.925	2.291	1.520	174.9	1.344
rance"	Æn	61.50	11.34	10-	2.982	1.201	2952	3.360	13.01	305.6	253.7	13.48	2.453	1.051	2.598	1.723	198.4	1.525
עונגווין)	CAN	20.63	3.803	3,354	1	0.403	990.0	1.127	4.355	102.5	85.07	4,521	0.523	0.352	0.871	0.578	66.53	0.511
reland	(E)	51.22	9 445	8.329	2.483	1	2459	2.798	10.84	254.6	211.3	11.23	2.043	0.875	2.164	1.435	165.2	1.270
LTIV"	įμ	2.083	0 384	0.339	0.101	0.041	100	0.114	0.441	10.35	8.593	0.457	0.083	0.036	0.088	0.058	6.720	0.052
lemenands".	iFa	18.31	3.376	2 977	0.888	0.357	878.6	1	3.874	90.97	75.50	4.013	0.730	0.313	0.773	0.513	59.05	0.454
Varyano .	(MBU)	47.26	8.714	7.684	2.291	0.923	2268	2.581	τO	234.8	194,9	10.36	1.885	0.807	1.997	1.324	152,4	1.171
Pertugat*	Est	20.12	3.710	3.272	0.976	0.393	965.8	1.099	4.258	100	82.99	4.411	0.803	0.344	0.850	0.554	64.91	0.499
STATE OF THE STATE	Pin	24.24	4.471	3.942	1.175	0.473	1164	1.324	5.131	120.5	100	5.314	0.967	0.414	1.024	0.679	78.21	9,601
Sweden	(Stu)	45.62	B 413	7.418	2.212	0.891	2190	2.492	9.654	226.7	188.2	10	1.820	0.779	1.928	1.278	147.2	1.131
Switzenand	SFn	25.07	4.623	4.077	1.215	0.489	1203	1.370	5.305	124.5	103.4	5.495	1	0.428	1.059	0.703	80.87	0.621
K	Œ.	58.54	10.79	9.519	2.838	1.143	2810	3.198	12.39	290.9	241.5	12.83	2.335	1	2,473	1,641	188.8	1.451
inanda Manada	(CS)	23.67	4.364	3,849	1,148	0.462	1135	1.293	5.009	117.6	97.62	5.188	0.944	0.404	1	0.663	76.35	0.587
ISA	(\$)	35.58	6.580	5.802	1.730	0.887	1713	1.949	7.552	177.3	147.2	7.822	1.423	0.610	1,508	1	115.1	0.885
10000	'n	31.00	5.717	5.041	1.503	0.605	1488	1.694	6.560	154.1	127.9	6.795	1.237	0.530	1,310	0.869	100	0.768
MO MO	iÖ	40.34	7.439	6.560	1.956	0.788	1936	2.204	8.537	200.5	166.4	8.842	1.609	0 689	1.704	1.131	130.1	1

	Jpen	Lakeli	Change	High	To-	Est. vol	Open int.		
der .	A 5831	0 5807	-0 0017	0.5839	0.5807	10,835	57,109	Mar	
en:	0.5843	0.5841	-0.0013	0.5843	0.5840	256	1,629	Jua	
ep .	· -	0.5885	-	-	-	24	168	Sep	
L SWASS	FRANC FUTU	RES (MILH) S	Fr 125,000 p	er SR				■ STERLE	
Acor	0.7104	0.7677	-0.0026	0.7119	0.7073	10,401	56,527	War	
tun 💮	-	D 7150	-0.00TG	-	0.7150	8	458	jon	
ep		0.7226			-	-	340	Sep .	
UK	INTERES	ST RA	TES						•

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Sterling COs			6% - 6	5 <u>2</u> - 5 <u>4</u>	54·54	5일 - 5월
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Earth 92ts	-	-	5Ç - 5°	5% · 5₹	•	. •
acal automity decs.	54 - Ta	8 - 57:	5-1 - 54	建-発	55 · 52	52 - 53
Doctoral Market days	8 - 542	55 - 54	•		-	•
UK clearing bank base i	ending rate 6-	per cent for	m Jan 7, 19	99	•	
•		Lipan 1	1-3	3-6	. 6-9	9-12

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#### RASE LENDING RATES

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1.640	0.78	1.50	2.07	0.84	1.59	2.31
1.650	0.45	1.06	166	1.41	2.21	2.83
resident day t	rpi., Calle () Page (	). Proce. Comy's o	pan at., Cals 4	2 Pas 1,45		
	LPHIA SE D-MA	BK/S OPTION	S DM62,500 (	S per DM)		
Strike		CHIS -			- PUTS	
Price	. feb		<b>Jor</b>	Feb.	Mar	Apr
1575	0.53	0.87	1.17	0.16	0.41	0.60
2.580	0.26	8.58	0.89	0.41	0.64	0.53
1.585	0.13	0.39	0.65	0.74	0.94	1.11
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Mar Jan	ASSEY BELL 1 95.72 ms 1pc se t	95.72 95.84	-0.05	95.72	95,72	323 6	1,976 115

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## SFE to trade |Freeport McMoRan in royalties struggle commodities on screen

Sydney Futures venture with Computershare, an information technology provider, and Agtex services group, in efforts to establish an electronic trading market for physical com-Commodities Exchange of Australia. Traders and farmers welcomed the move.

In a separate development, expressed concern about a delay in the SFE's planned switch from open outcry pittrading to fully electronic trading. The exchange said last week it had pushed back the date of the switch from March to October 1.

Members blamed bugs in the SFE's new system for the delay. The switch should be made after Sycom IV, the SFR's upgraded Windows NT screen-based trading platform, is installed in June.

Members are concerned the delay will add to pressures in preparing for the switch to year 2000-compliant systems. Some have said they would not accept any new systems after the third quarter of 1999 and probably not until after the first quarter of 2000. But the SFE said the planned October 1 conversion to fully screen-based trading, falling between the September contracts' rollover period and a public holiday, would cause minimal

The exchange said last week its planned CXA would be fully electronic, initially providing spot and forward markets for grains, pulses, oilseeds and other agricultural products. A feasibility study would be completed by ASX demutualised last year the end of March and a launch date announced in a highly successful comshortly thereafter, it said.

COMMODITIES PRICES

LONDON METAL EXCHANGE

**BASE METALS** 

The new market, which would eventually operate through the internet, would also seek to create markets for non-agricultural commodities and explore opportunities to establish markets off-shore, said Les Hosking. SFE chief executive.

He added that the new exchange would promote transparency in transactions involving rural commodities. and help farmers and buvers gauge supply and demand

"This will reduce costs and the exposure growers or consumers will have to not get ting the right price," he said. Most traders of rural commodities rely on offshore markets or the SFE's futures contracts as the only public pricing mechanisms available to assess the market.

A centralised exchange for physical commodities would encourage price transparency and transaction security. Guarantees of financial by the SFE Clearing House which is backed by a \$150m guarantee fund, would help to eliminate counterparty risk, he said. Throughout the extreme volatility of the Asian crisis, the exchange's clearing house performed without fault or incident. Mr

Hosking added. Computershare would develop and operate an electronic trading platform for the new exchange, while Agtex would provide marketing services and co-ordinate the exchange's relationship with bulk handlers.

The SFE is also continuing talks with the Australian Stock Exchange on a merger proposal. An initial merger agreement should be ready by July, members said. The and listed on its own boards

Precious Metals continued

By Sander Thoenes in Jakarta

Freeport McMoRan, the US mining company that operates the world's largest gold mine and third largest copper mine, is struggling to reach a compromise with Indonesian officials who want to double the royalties it pays and block its expansion plans.

Freeport, which operates the Grasberg mine in Irian Jaya in a joint venture with Rio Tinto, has been the prime target of a public backlash against investors closely affiliated with former president Suharto. Kuntoro Mangkusubroto, the mining and energy minister, said

disguise for an industry hard

hit by falling prices, say

Nearly 2,000 union work-

ers walked out of the his-

toric mine in the northern

province of Sonora, just

60km from the US border, on

Yet as the strike enters its

10th week, the conflict has

received little publicity and

analysts are almost flippant

about the impact the stop-

page could have on Grupo

Mexico. the mine owner.

responsible for 95 per cent of

While the group is consid-

ered one of the leading low-

cost producers, averaging 47

cents a pound throughout its

operations, the cost of produ-

**GRAINS AND OIL SEEDS** 

Mexico's copper output.

market analysts.

November 19.

last week he would approve and share price.

Suharto," one mining executive said.

Freeport officials yester-day met Mr Kuntoro, following a meeting a week earlier between Jim Bob Moffett, Freeport's CEO, and President B.J. Habible. While Mr Habibie then approved expansion of the mine to 300,000 tonnes, Mr Kuntoro has continued to object, citing concern over the environment and lack of benefits

were doubled, threatening that the mining licence ments in a way that would Presport's battered earnings allows for an increase in royalties only if prices of cop-"It's payback time for per, gold or silver rise. The their close relationship with company has insisted in the past that tailings from the huge mine are not toxic, but Indonesia reacted furiously to Mr Habibie's sudden

approval of expansion. Freeport lacks real friends in the ministry at a time when they most need the mining executive said. "Moffett now finds the cost of boasting about his ties with Subarto."

suggested, however, that the time asked Mr Suharto ally a policy shift," the exec-

last week he would approve expansion only if royalties not comment except to note agreed to an increase in paywhich would require approval in parliament, where Freeport has also been under attack.

"Call them contributions to the local community," he said. "As long as Freeport agrees, there is nothing wrong with it. So far, they have not objected publicly." the mine, agreed in 1991, was already a renegotiated version of a 1973 contract for a much more modest operation. As in the meeting with contracts of work are sacred. One mining analyst Mr Habibie, Mr Moffett at

Freeport has since been fending off accusations that it rewarded Mr Suharto and his associates for their support by selling undervalued shares in the mine and overvalued supply contracts.

A foreign mining execuchance that a renegotiation of the contract with Freeport would endanger other mining contracts, which have a Lex Specialis clause protecting investors from legal changes. Mr Kuntoro has assured investors that the "I don't think this is actu-

instead, mining companies expect royalties to rise only for new projects, as planned has yet to be submitted to

Freeport McMoRan reported record production ter of 1998 but said that because of varying ore sales would fall from 1.7bn pounds of copper and 28m ounces of gold in 1998 to 1.4bn pounds and 2m ounces

## Copper stocks at record levels

MARKETS REPORT and Robert Corzine

Copper prices fell again vesterday as London Metal Exchange stocks reached a record high. The LME said inventories of the base metal held in its warehouses had risen to 646,675 tonnes, beating the previous record of 645,300 tonnes set more than 20 years ago.

The figures are the latest sign that global over-supply of the red metal continues to weigh heavily on the market. Analysts say lower prices are likely unless producers curb output.

Three-month copper closed vesterday at \$1,427 a tonne, \$7 lower than Friday's level. A fall to \$1.420 would represent the lowest price for almost 12 years. Zinc closed higher in spite

of a report showing that world production of the metal rose last year.

The International Lead and Zinc Study Group said total output in the 11 months from January to November was 7.3m tonnes global economic uncertainty.

same period of 1997. Consumption was almost-

unchanged at 7.14m tonnes against 7.13m tonnes in 1997. Three-month zinc finished \$12.50 higher at \$989 a tonne. Oil prices fell yesterday as markets failed to hang on to Friday's gains. Brent Blend for March delivery was quoted at \$11.12 a barrel in late trading on London's International Petroleum Exchange, down 23 cents on Friday's close.

Reports that the Saudi Arabian and Venezuelan oil ministers planned to meet in Caracas to discuss the possibility of further contacts with non-Opec producers made little impact on the

> market. There was also little reaction to statements from Venezuela's new government that it intended to implement fully production

cuts agreed last year. cism about the possibility of early Opec action to boost prices, given the group's patchy adherence to existing cuts and the continued

Energy of

125

وجروها ه دو

#### Lucky strike at Cananea mine A stand-off between miners pen, but we've stopped losing money," joked Gabino and management at the Cananea copper mine in 1906 Paez, director of industrial relations for Grupo Mexico. heralded the coming of the Mexican revolution. Rene Kleyweg, mining This time, a two-month old analyst with Merrill Lynch strike at the huge open pit & Co in New York, added: "The strike is not entirely mine is seen as a blessing in

thing it helps the current third of La Carldad's supply. Santander Investment says Cananea is losing \$2.7m a week in potential revenue on the 1,775 tonnes it produces

in the form of Blister copper and copper cathodes. But despite higher fixed costs for Grupo Mexico, which achieved sales of \$1.3bn last year, "there won't be a very significant impact on margins", said Sandra Morfin, analyst with San-

unfortunate for the com-

pany. In fact, it's quite con-

venient for them. They

aren't losing out and if any-

oversupply."

drop in fourth-quarter profit. Cananea also ships 3,000 tonnes of copper concentrate a week to La Caridad, Grupo the ageing Cananea is about Mexico's neighbouring 67 cents a pound - above the smelter, representing one-

tander, predicting a \$16m

But the refinery, one of the about a move by the comlargest in North America, pany to raise the level at has been able to rely on significant stockpiles because of a recent maintenance shutdown. The company has recently begun to buy concentrate on the market, but there is plenty of surplus.

What is more uncertain is when the strike will end. Grupo Mexico officials say miners should be back at work in one to two weeks. that workers' productivity bonuses are at stake.

offset falling prices.

Grupo Mexico recently invested \$150m in technology to increase concentrator capacity from 300,000 tonnes of raw material a day to 335,000 tonnes and does not say analysts, as Chile continbelieve workers should ues to churn out copper to receive bonuses for increased capacity thanks to

which workers receive

better technology. The company says the issue of productivity targets was settled in October and the walk-out was caused by internal politics within the

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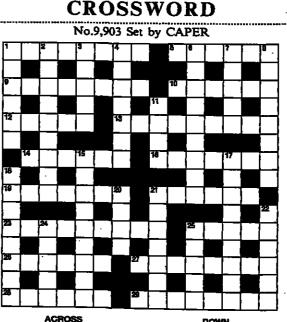
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erb choe: 998-6.5	Jun 11.46 -0.24 11.78 11.44 2.545 30,102 Jul 11.84 -0.21 11.92 11.64 345 9.517
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per loL 173,187	May 31.80 -0.57 34.70 33.70 2.055 14.891
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tices supplied by N M Retrocklid)	Latest Day's Open
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pening 287.20-297.50	Mar 1.755 -0.922 1.775 1.730 36,312 50,451 Apr 1.800 -0.903 1.810 1.785 11,600 24,045
oming the 287.10 174.85 252.40	Apr 1,505 -0.003 1,510 1,785 11,600 24,045 May 1,530 -0.008 1,850 1,810 5,483 16,138
Nurroom for 286.90 175.05 253.78	dan 1.865 =0.001 1.870 1.840 2.944 16.332
by's High 297,70-288.00	Jul 1.890 -0.005 1.905 1.880 1,079 13,453
ny's Low 296.50-286.90	Apg 1.925 -0.003 1.930 1.910 905 10.804
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con Lith Mean Gold Lending Rates (% 185)	W LINE PADED GASOLINE
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oot 320.96 527.50	Mer 37.50 -0.85 39.00 37.15 21.963 34,755
Fror Londing Rates	Apr 40.10 -1.03 41.50 40.05 4.295 20.580 May 41.36 -0.73 42.25 41.10 2.314 15.421
245 6 months	
months 1.70 12 months	Jun 41.90 -0.73 42.95 41.90 2.668 12.566
800年155	Aug 42.50 -0.68 43.20 42.30 715 13.011 Aug 42.50 -0.63 - 171 1.988
ald Cales Constru	Aug 42.50 -0.63 171 1.988

耳頭	EAT LIFT	E (100 I	onnes, !	Per ton	ne)		# COC	SOA LIFTE	110 toru	es; £/to	one)		
	Satt price	Day's chang	i e Hilgh	Low	Yol	Open int		Sett price		High	Low	Vol	Open
Mar	-		76.20	75.90	158		Mar	897	-8	_	897		40,654
itay Jel		-0.75 -0.70					May	914 934	-8				34,572
Sep		-0.75			30		Jul Sap	954 954	-8 -8				12,708 30,967
Nov	79.50	-0.75	79.70				Dec	978	-8	988	979	1,697	24,942
Jan Tokal	81.50	-0.75	81.50	81.50	3 314		Mer Total	1002	-8	1012	1004		14,423
	eat cet	5,000bu	1980; CE	nts/600				OA CSCE	10 toon	es; \$/10	nnes)	-,	
Mar						64,514		1309	-22				32,124
May Jul						18,040 38,893	May Jul	1345 1375	-18 -18	1358 1388			22,189 6,934
Sep.				300.00	474		Sep	1405	-18				
Dec;				313.00			Dec	1445	-17				5,948
Mar Total	322.50	-3.50	فاللحكة	322.50	20 23.855	40 126,465	Mar Total	1483	-17	-	-	- e/a	
	ZE CUT (	5,000 bu	nuo; ce	mis/56th	-		_	OA (CCO)	(SOR's/	icane)			
Mar Mar	215.75	+1.25	216.00	213.50	35,827	157,065	Jan 29			Pi	fice	P	rev. day
May Jul						67,138	Dally			_ 1033			1021.77
Sep				230.25		71,528 18,480	E COF	田山田	(5 torne	s: \$400	RE)		
Dec.	239.75	+1.50	240.00	237.00	3,352	41,081		1705	+4	1724			23,983
Mer Total	247.75	+1 50	248.00	245.00		3,907 362,389	jilay Jaj	1641 1627	+1	1658 1640			10,846 2,947
	LEY LIFF	E (100)	onnes:	£ oer bor			Sep	1616	+1	1632	1620	64	1,454
		-0.90				253	Nov Japa	1606 1591	+6 +6	1622	1603	162	289 269
May	79.85	-0.90	-		_	60	Total						29,788
Sep Nov		-0.75 -0.75		79.50	- 5	35 157	E COR	FE T CS	CE (37,	2000s	cents/ibe		
يبط		-0.75	-	_	-	20	Mar	105.55					
Tetal	ABEAIG	eer as	···		5 		May Jul	108.90 108.00	+2.00	109.00	107.30	1.053	14,173 2,859
Max							Sep	109.50	+1.50	110.75	109.00	324	2,656
naer May				504.50 509.00			Dec Mar	110.75 112.00				146	1,449 428
Jul Aug	517.25	+1.00	518.00	513.00	6,578	33,713	Total					n/a	
Seb Lead	518.50 517.75					9,059 2,724	■ COP	PEE (100) (1	US cent	L/pound	)		
Hov Tata!				520.50			33a 29	-		•	20	P	TER, day
	ABEAN O	IL CBT	r60.000	das cent		165,458	15 day	ially average		96	.48		92.48 97.03
Mar Mar	21.51					52,696	Miles	TE SUBAR	LIFFE (	50 lanes	s; \$/100	DE)	
May		-0.17	21.97	21,61	4,604	25,263	Har Hay	222.6 221.0			221.0 220.2		
ياط وسا				21,76 21.89		20,519 - 5,911	Aug	219.5			218.2		8.800
Sépi Det	22.06	-0.14	<b>72.2</b> 5		786		Oct Dec	211.3 214.3		214.8 217.0			7,331 1,717
lobal	22 NJ	-0.16	22.20	2200		123,906		218.3		219.8		52	1,094
<b>\$0</b> 7	ABEAK N	EAT CE	37 (1 <b>00</b>	lons; 54	) (Dec		Total	AR '11' CS	7E A16				52,058
	132.6	+22	132.7			51,403	Wer .		-0.35			_	CO C C
Mary Jul	131.6 132.6	+1.B +1.6	131.7 132.7			28,683 27,956	May	6.66	-0.21	7.11 6.68			63,740 36 <i>,2</i> 14
Aug Sep	134.0	+0.B		132.3	854	8,009	Jel Oct	6.58 6.96	-0.15 -0.09	6.79 7.10			30,983
Det Det	135.0 136.5	+0.5 +0.5		133.5 135.0	414 192	6.851 2,548	Her		-0.07	7.10	7.28		21,261 12,822
Total						132,884	May Total	7.37	<b>-0.11</b>	7.40	7,38	15 e/a	2,313
	ATOES U		tornes:					TON NYCE	PS0,000	bs: ces	elbej	-04	2/6
Her Her	250.0 318.0	-2.0		315.0	29	2,009	Mar .				60.30	6,920	29.277
May	328.0	-20 -20	-	-	-	29	May Jul	B1,40	-0.23	61.55	51.15	2,876	17.311
Jess Nov	338.0 95.0	-23	Ξ	Ξ	Ξ	3	Oct	62.40	-0.10	62.40	61.70 62.20	159	1.540
Total					2	2,055	Dec	<b>63.</b> 14 64.15	-0.07	<b>63.</b> 15	62.90 64.25	1,078	13,601
	CHT (SIF				_		Total	J. 13	-J. 1U	-	<i>ب.</i> ح	216 8/8	1,553 #A
isb Mar	785 <b>82</b> 0	-35 -30	805 825	785 820	6 15	256 131	■ CRA	NE YNG	RPICE (	5,0000	; cents/l	is)	<u>.</u>
<u> </u>	897	-13	897	995	13	975	Mar	102.55	-1.45	103.90	102.30	4,472	
let	795 910	-6 -	795 -	795	6	602 377	illay Jei	102.15 102.35	-1.40	103.00	102.50	1,596 458	5.731 3.000
اداوا					40	2,799	Sep	102.60	-1.40			89	608
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				_			Total					<b>n/2</b>	2/2
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Mer	112.00	+1.50	112.50	111.50	8	428	er Copper (Crade A) UNE	Mar	Jun	Mar	Jun
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= COP	PEE (1003) (	US cent					1500	10	47	81	91
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_	TE SUBAR	LIFFE (	50 Janes	s; \$/100	06) 		1650	73	70	18	79
us.	222.6					16,151	1700	41	51	36	110
May	221.0		225.0			16,550	E COCOA LIFTE	Mar.	May	Lier.	May
Amj Oct	219.5 211.5	-1.5 -2.5	222.5	218.2	913 322	8,800	875	30	60	8	21
Dec .	214.3	-20	214.8 217.0	210.9 215.5	154	7,331 1,717	900	16 9	46 34	19	32
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Wer	6.76	-0.35	7.11	8.67	7.798	63,740	1206	6		:	
May Jul	8.66	-0.21	6.68	6.65	8,924	36,214		-			
	6.58	-0.15	6.79	6.58	0.834	30,983					
Oct Mar	6.96 7.31	-0.09 -0.07	7.10 7.30	8.97 7.28	1,053	21,261	LONDON SPO	T M	ARK	FT	•
Hay	7.37	-0.11	7.40	7.38		12,822			<b>~</b> 100	-1-	_
Total				1,40	6/8	دادید 10	E CRUDE OIL FOR ther b	artici)			+01-
E COT	TOH NYCE	<b>650,000</b>	tos: cest	effe			Dubal	\$10.	84-0.91		HO.195
		-0.06			e 200	<u> </u>	Brent Blend (dated)		93-0.9		-0.36
May		-0.23	61.55	60.30 51.15		21,211 17,311	Brent Blend (Mar)		.18-1.2		-0.01
Jul		-E11	62.05			12,395	W.T.L ■ OIL PRODUCTS MWE <sub>P</sub>	51). **	94-1.86	×	0.015
0ct		-0.10	62.40	62.20	159	1.540	- 42 ( 1000010 BACA	with the		er (1034	10)
Dec		-0.07	<b>63.</b> 15	<b>62.90</b>			Fremium Gasoline		<b>25-127</b>		+4
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					e/a	j.	Heavy Foot Off Maphine		62-84 97-88		+2
	NEE TOKE						. Jet fuet		37-32 17-120		-1
liar .	102.55	-1.45	103.90	102.30	4,472		Diesei	51	07-108		-1
illay Ini	102.15	-1.50	103.10	102.00	1,596	5.731	MATURAL GAS (Peace)	herm)			-
Jen Sept	102.35 102.60	-1.4U -1.40	103.00	102.50	458 89	3,000 608	Bacton (Max)	- 01	5-9.35		-0,15
Hor	102.00		-	102.00	1	617	Patroleum Argus, Tel. Langue			. '	-0.13
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Total					n/a	2/2					
							east to con con		<b>37.65</b>		1.40
							Since (per troy ox)-		7.50c		3.75
	ME DATA					- 1	Platinum (per troy oz.) Patladium (per troy oz.)		46.50		200
Open	interest an	d Wolum		nhown f	or comb	race :	Copper Copper		42.50 70.0c		·7.50
201 6	on COME	K, RYM	EX, CBI,	MYCE,	CARE, C	2802	Leed (US prod.)		5.00c		-1.0
Upper I	E COLUMN D	e are u dake are	te st	। व्याध्यात			Tin (Kusia Lumpy)		8.88		
						- 1	Tin (New York)		44.5	-	
							Cattle (the weight)		0.019		1.26
INTER-							Sheep (live weight)		5.39p	+	5.20
NDI	CE\$						Plys (the weight);		9.88p		2.19
S Reus	es (800):	18/9/31	= 1001				Lost, day augar (raw)	\$1	77.50		-1.50
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1/2		4.36	130	LSE	17/	agnor. L14.	Pales Of (Malay.)§		62.50	•	•
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idal b;		+9		10		BE,479	And the second compart is sub-	r, (perce	Arrest.	o Pigali k 19aca	2 M PS
re Is		-1 -8	.200	p)	3	112,850	pear of bigs and			- losse	
-7		-8		to		7,100	=				



1 11 smooth West Indian 1 Too timid without 25 across 5 II go off vehicle in the lead 9 One often guards a person you certainly wouldn't sniff at! (4,5) 8 Chap who serves 11 and 25 across? Dropping one for 25

from NE France (8)
10 Fight soldiers for ancient 12 Postpone starter of figs in

13 These girls have their pride (9) 14 11 beats (6) 16 Like Pooter, starts to describe ideas and rumina-tions in specific tome (7)

ers (7) 21 Karen and I foolishly make 23 Steal entire collection gathered for 25 across? (4,5) 25 Such as 1 down, 3, 4, 6, 18 and 21 down (5)

27 Tyrannical ruler finally 28 Quiz follows American city

news (6) 29 Abandons outside second 11?(8)

6 25 across, sailor follows 7 It's right to have bouncers in centre of Port Said (8) 11 Such as 1 across, 5, 14, 29,

across (5) Church has absolute happi-

ness - not quite 25 across

20 and 25 down (4) 15 Places where you get a grilling! (9)
17 It starts to rain violently 18 Rapidly increase 25 across

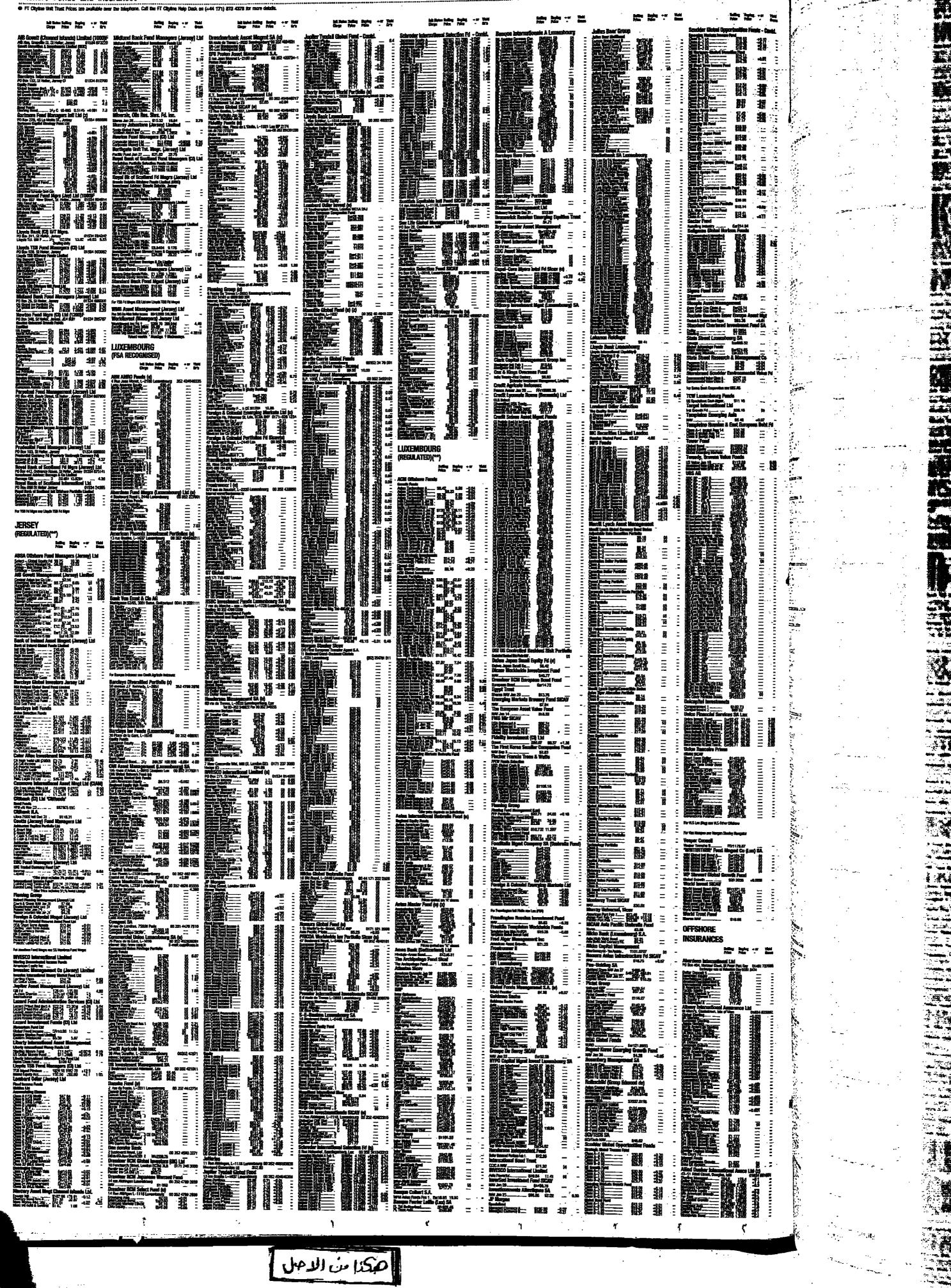
(8) 20 Developer's 11 (4) 21 Left succeed eastern 25 22 Goes round and cuts girls' garments (6) 24 At home, exercise without energy is useless (5)

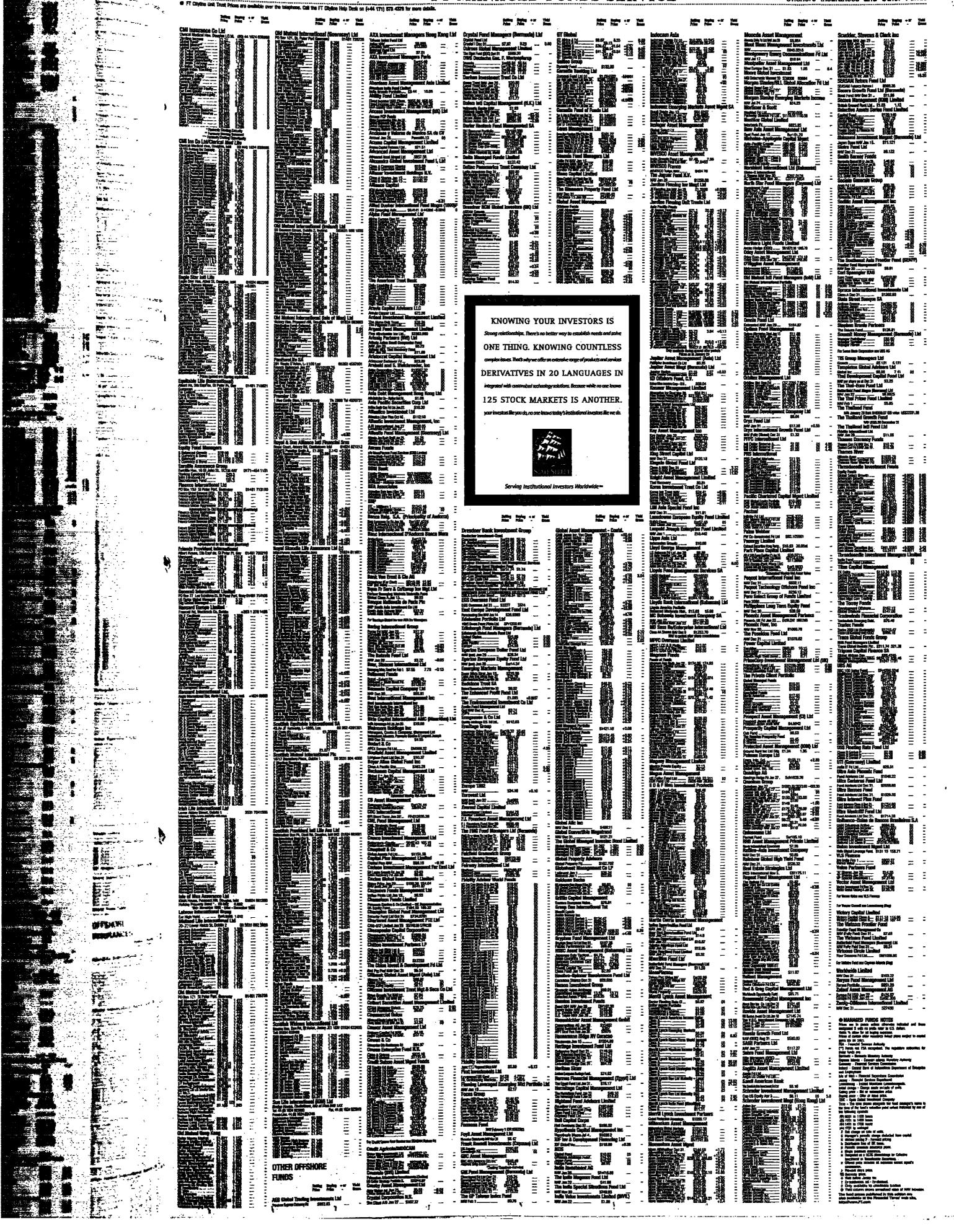
Solution to Saturday's prize puzzle on Saturday February 13. Solution to yesterday's prize puzzle on Monday February 15.

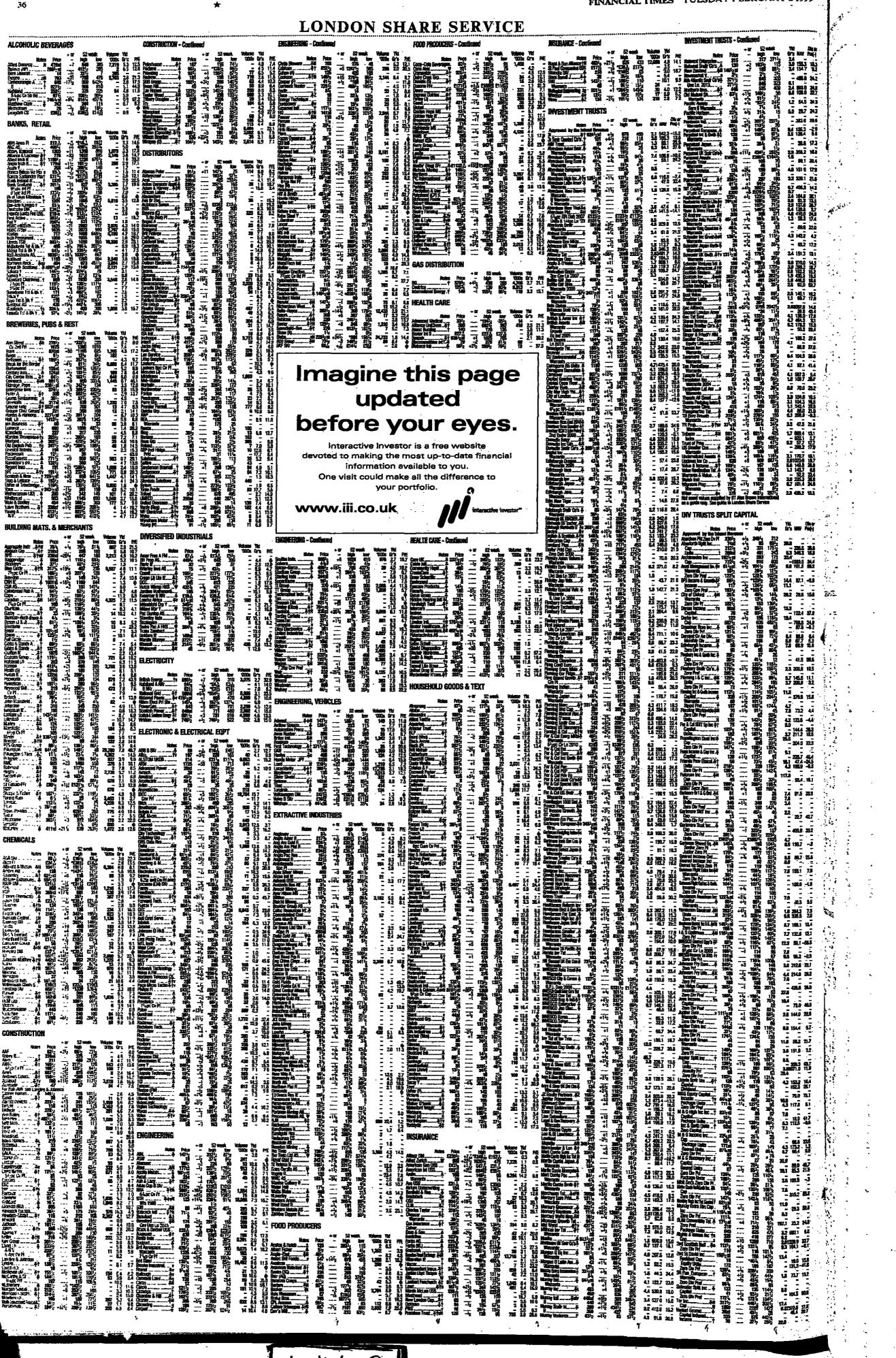
marker Americals from Metal Suitetin
European tree market, \$ per pound in
warehouse flast week's prices in brackets).
Antimony: 99.85%, \$ per tonne, 1,4001,450 (1,340-1,400). Bliechuttu min,
99.95%, tonne lots, 2,80-3,10. Cadmikumi
min. 99.95%, cents a pound, 18-20.
Cobalit MB tree market, min. 99.8%,

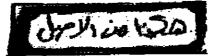
14-17 (11-12-5), min. 99.3%, (6.5-10), Mercury; min. 99.99%, pound flask, 137-145. Moly

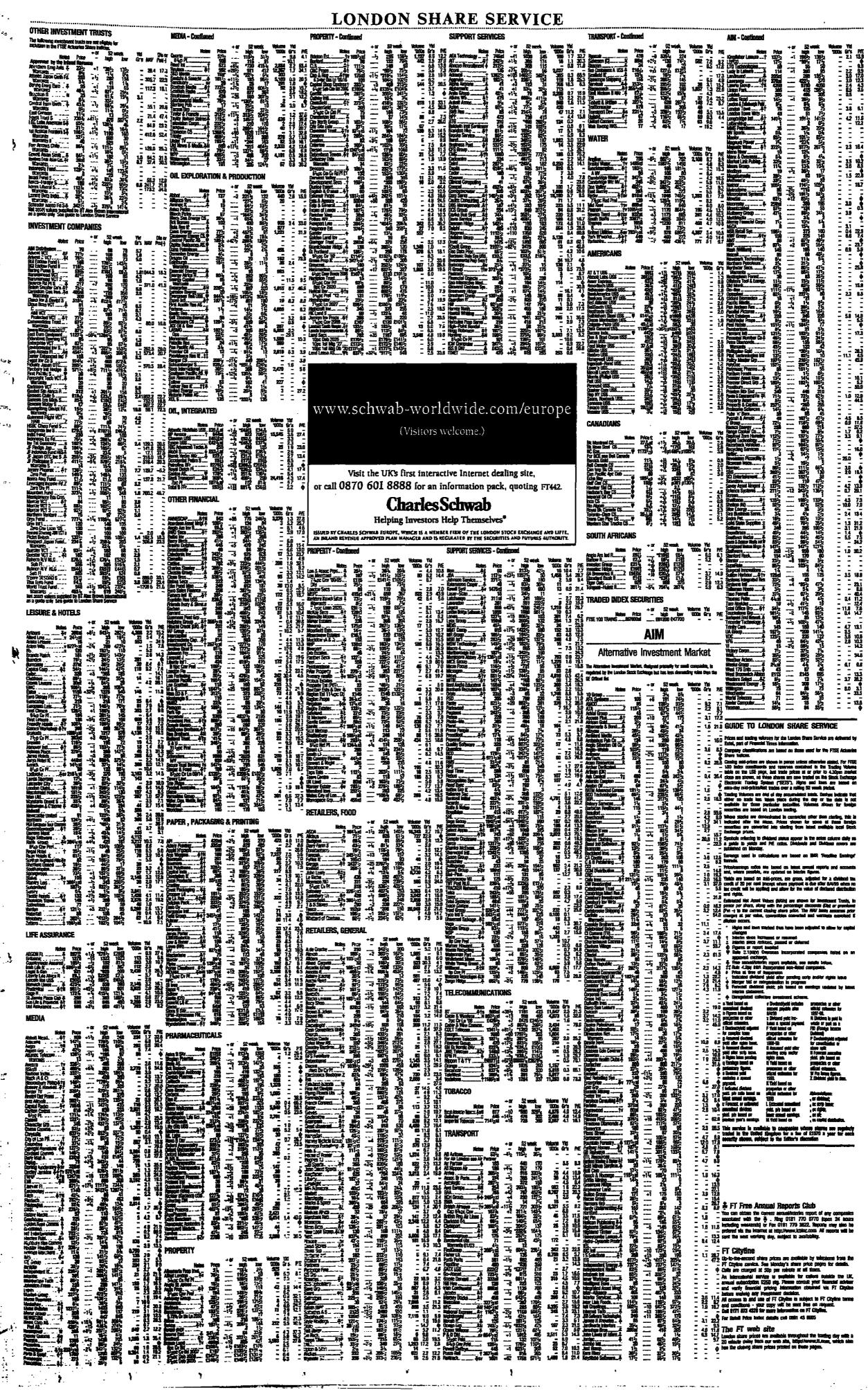
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## Bidders circle prey as takeover frenzy continues

MARKET REPORT

By Steve Thompson, UK Stock Market Editor

The bid frenzy in London continued yesterday, with a mixture of reality and rumour driving stocks sharply higher, especially the news of fundamental restructuring in the French banking industry.

The takeover by Société Générale of Paribas, two of the most powerful French banks, and the potential for even more domestic and pan-European moves, ignited many of the UK banks. Anamerger stories involving the short term. Barclays and NatWest, among others.

sector was the confirmation of weekend reports that Axa, the French insurance group, had successfully mounted a strategic and tactical coup in getting Guardian Royal Exchange to agree to its last-

the spate of bids and mereers in London and across Europe and the US had been the trigger for the most recent surge in stock mar-

"You can't take your eyes off the market for a second Adding to the increasing without more hard bids or excitement in the financial bld approaches being announced; that is what is driving the market," said the head of trading at one London agency broker.

He acknowledged the other fundamental strengths affecting London, including the continuing influx of Analysts and traders said cash, aided by yesterday's mostly cash bid for Guardian Royal Exchange and Imetal's increased cash offer for English China Clays. "That news adds to the

unside pressure," he said.

And the most powerful driving force for the market, the prospect of more interest rate cuts, was another bullish factor. Yesterday's UK European Central Bank economic news added to the calls for another reduction.

The Chartered Institute of Purchasing and Supply said in its latest survey that the UK manufacturing sector was still weakening, a report which was seen as increasing the chances of a cut. The US Federal Reserve's

bids mean more instant today to determine US interest rates.

The Bank of England's monetary policy committee meeting starts on Wednesday, while Thursday sees the meeting in Frankfurt.

Most economists expect the Fed to leave US rates on hold; an ECB cut is a possibility; but a quarter-point reduction in UK rates is favoured by the majority of analysts.

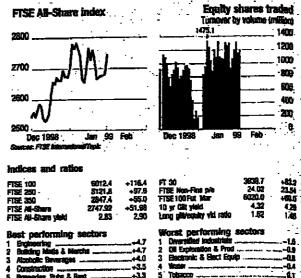
At the close, the FTSE 100 index had been catapulted open market committee through the 6,000 level, set-

lysts revisited the potential kets and would continue in upside pressure on the mar-begins its regular monthly tling a net 116.4 ahead at ket; we all know that cash meeting in Washington 6,012.4, having run up to a session high of 6,045.0.

Dealers insisted, however, that the real excitement was being felt in the secondliners where the FTSE 250 shot up 97.6, or 2 per cent. "The bids will come thick and fast or this market will

drop like a stone," said one. The FTSE SmallCap was also driven by takeover hopes, and pushed up 23.4 to 2,154.6, although one sceptic continued to warn of the potential for more profit warnings.

Turnover in equities ran up to 1.21bn shares.



## Chemical reaction to bidders

**COMPANIES REPORT** By Peter John, Martin Brice

Chemicals bubbled higher as more takeover speculation in the sector was thrown into the crucible.

News that Albright & Wilson is examining several tentative bids prompted examination of the possible targets within the sector and the likely predators.

The shares rose 5 to 104%p with take-out targets ranging from 130p (Credit Lyonnais Securities) to 180p (Sutherlands). Possible buyers include Rhodia of France, Solutia and FMC of the US.

Dealers have also been looking increasingly closely at the portfolio managed by Phillips & Drew Fund Management. Tony Dye, P&D's chief investment officer, has been warning of a stock market correction since 1996 and has been a big buyer of 'value" stocks.

Recently many of those stocks have performed so hadly that they have become takeover targets. For example, P&D has stakes of above 20 per cent in Wace, Norcros, Sears and Mirror Group. It also has a 24 per cent stake in Brent International and 22 per cent of Hickson Inter-

Source: 1EBRS 198

national. Brent was flat at Gordon, rose 21 to 413%p 1144p and Hickson slightly easier at 42%p. Laporte, another seen as vulnerable, jumped 44 to 567%p.

Building materials group Caradon saw brisk trade of have priced in recession for 43m as the stock put in a much of the past year, but strong performance, prompting speculation that the company is close to announcing its long-awaited disposals programme. The shares rose

Elsewhere in the sector, receding fears of recession prompted buying of building 20% to 230p while Hanson, boosted by an "oversold"

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MidCap housebuilders were also a focus, with Berkeley rising 51 to 492%p and Beazer gaining 13 to 156p. Housebuilding stocks growing hopes that the UK economy will merely slow, rather than suffer rec have seen some buildingrelated stocks outperform recently.

News that France's largest bank, Société Générale, intends to take over rival materials stocks. BPB gained Paribas revived the enthusiasm for consolidation within the UK financials. comment from Panmure

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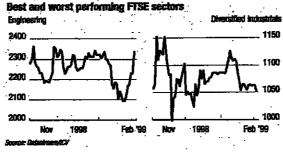
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However, the early morn-



French move would strengthen the desire of UK offered no strategic benefits banks to enter the European to Royal. "super league" was seen as something of a knee-jerk graded Axa's Sun Life Proreaction and share prices eased in the afternoon.

Robert Law of Lehman it alters very much. Results, bad debts and base rate movements are still the main drivers in the sector."

Barclays led the way forward with a 4 per cent gain in early trading. The shares were helped by newspaper reports that the bank is about £300m that are likely to lead to hundreds of job losses. Dresdner Kleinwort Benson reiterated its "add" stance on the stock.

£13.91 while National West- appreciated 13 to 191%p. minster gained 39 to £11.55. Royal & Sun Alliance rose

21% to 483%p on relief that the insurer was not to acquire Guardian Royal Exchange. Commerzbank underlined the general mood. The broker upgraded the stock from "hold" to "buy", having previously

ing enthusiasm that the said the rumoured 390p offer was too high and that GRE

Commerzbank also downvincial from "buy" to "hold" after it was announced that the insurer had sealed an Brothers said: "I don't think agreed £3.4hn acquisition of GRE. Sun Life fell 51 to 530p. GRE fell 61/4 to 361p.

Shares in Regent Inns rose 21 to 191p after it confirmed weekend press reports that it has started talks with SFI Group that could lead to a merger

A joint statement from the planning cost cuts in its two groups said their chief retail banking operations of executives had "exchanged preliminary views on the merits of combining the two companies" and that formal merger talks would begin in the near future. SFI was also after the company took a The shares closed 31 up at in demand and the shares

#### Bass surges

hotels and drinks group and one said: "The company Bass, which holds its annual meeting on Thursday, continued to drive the shares. retail market. We got quite a They closed 50 up at 870p. The market appeared to

give the thumbs-up to food retailer Tesco after it said it Hammerson put on 17 to free internet access for 10m Clubcard households across the country. The shares hardened 4% to 192p in a busy session that brought turnover of 26m.

Dealers appeared to ignore

ons, which also has a free internet service. Shares in the electrical goods retailer soared 291/2 to £10.391/4. The group said it was to add a finance and investment channel to Freeserve, its free internet service, in the sum-It was a mixed day for the

other leading food retailers. A two-way pull in Asda Group brought volume of 16m as the shares edged 1/2 ahead to 164%p, but sellers gained the upper hand in Somerfield, the shares clos-

ing 31/2 lighter at 3901/2p. Software group Lynx was up 5 at 190p following positive comments from Dresdner Kleinwort Benson, Mark Loveland at the broker told clients the price of the shares was "fundamentally too low". He set a price target of 350p for the end of this year and 420p for next and said: "Lynx has considerable upside.

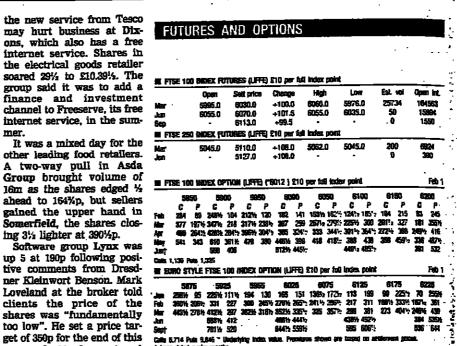
Shares in British Land jumped 19 to 460p in trade of 3.5m as several market specialists raised the prospect of the group spinning off its Broadgate development in the City of London. Talk of such a move came

group of analysts on a tour of the Broadgate properties yesterday, although the company said nothing about such a move. Analysts said A shortage of stock in the tone had been "upbeat" was positive about the City office market as well as the lot of new information.

Other leading stocks in the sector were also in demand. 374%p, and MEPC improved 21% to 415p. Land Securities appreciated 35 to 762p. H Young Holdings.

sports-lifestyle products distributor, was off 1½ at 91p after the purchase of the Animal brand of accessories

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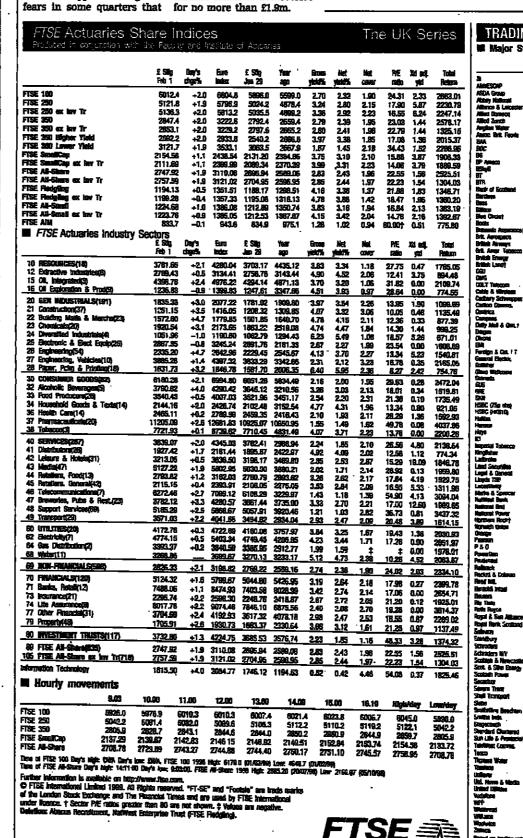
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	NATIONAL AND REMOVAL MASSETS Figures in parenthesis	- US	Day's	Pound		URY 29 1989		Local	Gross	US
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	Australia (76)	208.17 172.47 402.59	0.7 0.6 -0.4	187,85 155,64 363,25	153.01 126.77 295.86	211.09 154.32 352.62	220.38 154.32 352.62	0.4 1.1 0.2	3.33 2.26 · 1.91	206.7 171.5 404.0
	Australia (70) Austria (21) Beigium (22) Brazi (32) Canada (116) Desmark (34)	93.45 212.87	-27 21	84.33 192.11	68.69 155.46 355.61	94.76 215.88 490.59	354.34 232.85 430.96	3.9 1,2 -0.7	2.55 1.70 1.63	96.1 208.1 427.1
				436.61 571.97 304.40	485.86 247.92	696.43 305.63	695.43 305.83	-0.5 0.8	1.44 2.06	640. 338.
	France (75)	277.31 398.92	8.5 • 1.5	250.26 360.91 255.64	203.83 293.95 208.21	248.30 405.53 287.24	248.30 810.54 281.81	1.1 2.3 1.0	1.31 1.05 4.34	275.1 392.7 280.2
				42.35 49.85	34.49 . 407.11	47.59 541.26	257.57 541.26	2.3 0.6	1.19 1.82	44.5 560.5
	heland (16)	179.23 101.02	9.0 1.4	153.63 97.18	125.13 74.25	218.78 102.43 1147.55 1	216.78 74.25	0.5 1.5 0.1	1.29 1.01 2.04	170.5 99.5 1128.5
	Japan (445) Mesico (29) Memeriands (25) New Zaeland (13)	494.05	0.3 2.0 1.7	1021.28 445.85 58.15	831.60 363,14 47.37	437.58	437.58 63.56	-1.4 0.9	2.16 4.59	504.6 63.2
	Horsey (37)	243.13 85.29	19 -28	219.42 78.97	178.71 62.59		248.60 163.65	· 24 -32	2.31 0.99	238. 87.
	Fortigal (18)	262.03	0.3	236.47 189.14 173.13	192.60 154.05 141.01	316.63 212.53 194.54	316.63 163.45 253.91	-0.1 0.4 0.9	1.04 1.74 3.65	263. 208. 190.
	Spen (30)	388.55 	· -0.1	951,64 483,96	286.40 394.17	432.51 543.79	432.51 819.64	0.5 0.6	1.87 1.85	329. 536.
	Switzerhood (30)		-2.6	365.62 21.34	297.79 17.38 276.25	410.82 23.98 381,12	356.49 33.92 339.18	0.9 -2.5 0.5	1.20 2.79 2.90	403.5 24.7 375.7
	(Inited Kingdom (206) USA (615)	375 84 527.72	1,1	339.18 476.24	387.88	535.12	527.72	1.1 ·	1.24	522.1 452.7
Þ.	Americas (792)	467.90 357.84	1.1	422.25 322.94 94.21	343.91 263.02 76.73	474,46 362,86 101,17	397,45 330,79 101,17	1,1 0.5 0.4	1.25 2.05 1.71	357.1 184.
7	Furablec (345) Nortic (144) Pacific Basin (729)	104.49 517.39 108.23	-8.2 -0.3 1.3	468.91 97.67	390.29 79.55	524.64 109.75	518 <i>3</i> 77 82,47	0.3 1.3	1.73 1.52	519.6 106.6
	Euro-Pacific (1461)	211.95 508.43	1.1	191.30 457.09 303.52	155.81 372.24 247.21	214:95 513:54 341:04	175.73 507.39 316.44	0.7 1.1 0.5	1.90 1.25 1.64	211.1 500.7 336.1
	Europe Ex (IX (526) Europe Ex Europioc (367) Europe Ex (IX Ex Europi		0.2	97.36 89.37	77.15 72,79	98.16 100.42	96.77 96.13	0.6 0.9	2.41 1.41	96.9 98.
	Pacific Ex. Japan (284) Vitoria Ex. Gambles (1948	179.45	0.8 1.0	161.94 109.06	137,90 93,98 155,28	181.95 109.04 214.22	183.82 106.29 180.88	0.6 1.0 0.8	3.57 1.52 1.91	178.5 106.4 219.3
	World Ex. US (1670)	211.26 	0.7 0.7	190.65 277.16 377.33	155-28 225-76 307-89	214.22 311.48 424.48	275.23 409.94	1.0 0.9	1.40 1.61	394.1 415.6
-	The Marks Indian (2281).		0.8	262.53	230,15	\$17.51	281 <i>.27</i>	6.8 s a s	1.55	310.6
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**EMERGING MARKET FOCUS** 

# STOCK

## Takeovers help bulls buck Bronco legend

**WORLD OVERVIEW** 

Takeover activity, one of the most important factors behind the global stock market recovery of late 1998, was once more responsible for improving investor sentiment yesterday, writes Philip

The planned link-up between Société Générale and Paribas of France, and the agreed takeover by Axa of British insurer Guardian

European bourses got a particular lift from the news. with investors turning their mind to the prospects of further consolidation within the banking sector. The Dax in Frankfurt and the CAC 40 in Paris each gained more than l per cent

Wall Street had a rather more mixed opening with a report from purchasing man-

badly received by the bond

The Federal Reserve open market committee begins a two-day meeting today, but few analysts expect a rate change, especially after last Friday's strong fourthquarter gross domestic product numbers.

Later in the week, the European Central Bank and Bank of England will also stronger-than-expected announce rate decisions, with the best chance for a

Bank shares had a hyper-

active session following the

news that Société Générale

and Paribas, two French

financial heavyweights,

planned to forge themselves

into the world's fourth larg-

German, Spanish, Italian

and Dutch banks all moved

higher as a heightened

round of consolidation talk

among brokers and investors

In Paris, the trading pat-

tern was more mixed. Pari-

bas, for example, ended €8.15

or 9.7 per cent higher at

€92.15 after hitting a session

peak of €97. SocGen, which

is taking over Paribas via a

The FTSE Eurotop 300 index

rose 17.43 or 1.44 per cent to

1,232.33. See Euro Prices page.

€153. BNP also lost ground,

In Frankfurt, Deutsche

Bank shot up €1.49 before

settling 85 cents higher at

€50.55. Dresdner added 70

cents at €36-20 and Com-

merzbank 50 cents at €26.80.

Dutch leader ABN Amro

Axa-UAP's acquisition of

UK composite insurer

Guardian Royal Exchange

helped keep the financial pot

Sachs' reiterated positive

stance on German banks.

suggesting the sector had an

Switzerland's UBS put on

SFr10.50 to SFr469.50 as it

replaced Deutsche Bank on

Lehman Brothers' recom-

mended list, CS Group was

Italy's BCI put on 29.5

cents to €5.86 on comments

by the chairman of BCI

shareholder Deutsche Bank

that the Milan-based bank

In Madrid, the French alli-

The enthusiasm extended

neither to Santander, down

36 cents to €16.30, nor to

BCH, 18 cents lower at €9.98,

ance helped Argentaria close €1.17 or 5.2 per cent higher to €23.73. Popular gained

would be a good partner.

€1.65 to €64.65.

SFr1.25 higher at SFr227.25.

upside potential of more

than 30 per cent.

rose 45 cents to €17.55.

easing €1.95 at €78.

deal, ended off €5 at

EUROPE

est bank.

Hopes of interest rate Real, the worst performance reductions, and the never- in dollar terms - down nearly 30 per cent. ending takeover round, man-Greece, which some invesaged to keep most stock markets moving ahead in Janutors hope is on course to join

Alliance plan activates banks

put them out of the M&A tations that the Italian group

BBV, which

announced improved earn-

FRANKFURT improved

59.31 to 5.239.60 on the Xetra

Dax index after touching a

Insurance shares were

strong in the wake of the

latest deal in the European

sector. Munich Re added €9

at €228 and Allianz €8.46 at

€333.46. BMW stood out in a

generally dull motor sector.

AMSTERDAM gained 7.92

to 540.01 on the AEX index,

helped by strong gains for

ING and a bounce for KLM

ahead of today's third-

€24.30 while ING led a broad

rally for financials. It gained

€2.80 or 5.5 per cent to €54.10

while Aegon put on €1.90 at

ZURICH was enlivened by

sector and the SMI index fin-

Among other movers,

Novartis rose SFr41 to

SFr2.697 and Nestle was

SFr45 higher at SFr2.640.

Both shares were seen to

have lagged behind the mar-

ket after disappointing reve-

MILAN rose 287 to 23,998

on the Mibtel index although

nue figures last month.

firmer crude oil prices.

ished 90.0 higher at 7,291.2.

The airline rose 85 cents to

quarter results.

gaining €5.60 at €628.60.

session best of 5,292.74.

ings, lost 8 cents to €13.10.

ary, despite worries about

slowing economic growth

and corporate earnings.

former in dollar terms, gaining 15 per cent. The so-called January indi-According to figures from FTSE International, Brazil cator - the theory that "as achieved a rare double in January goes, so goes the year" - should have been an January, producing the best performance of a stock mar-ket in local currency terms encouraging sign for the US equity market, given that up 20 per cent - but, thanks Wall Street showed a net

the euro, was the best per-

Jan 1999 Feb

would announce a major alli-

ance. The shares finished 7.9

cents higher at €2.88 in spite

of Friday's warning of lower

Luxury goods group Bul-

gari, however, dropped 32.3

grade by CSFB and a cut in

the back of a rally in Erics-

son and further focus on

vehicle maker Volvo. The

general index closed 43.45

Ericsson jumped SKr12 to

SKr223 after last week's 1998

results that proved largely in

line with expectations, and

news of its new mobile

phone platform. Analysts

said the stock was rising on

the view that it looked cheap

Transport group BTL

surged SKr11.70 to SKr44.70

compared with Nokia.

STOCKHOLM gained on

its target price to €5.

higher at 3,350.26.

profits for 1998.

has made an accurate prediction 90 per cent of the time

But the superstitious could also point to the Superbowl indicator, a discouraging omen for the bulls. Legend has it that, if an AFC team AFC triumphed on Sunday. However, Denver also won the Superbowl in 1998 and

wins, the market will fall; the Denver Broncos of the

buy all the outstanding BTL

Volvo picked up SKr7 to

SKr219.50 on the view that

the share looked cheap after

last week's announcement

that it was selling its car

division to Ford for SKr50bn.

lower as Morgan Stanley cut

its rating on telecoms giant

Nokia, down €7 to €121.50.

The Hex index fell 106.74 or

PARIS rose to a six-month

high as the CAC-40 gained

52.12 to 4,303.92, mainly

Axa-UAP ended €1.20

lower at €126.60 after it said

Guardian Royal Exchange

had accepted its £3.6bn cash

and share ofter. Some ana-

lysts said this might be a

tive insurer after a string of

M&A announcements last

Accor rose €10 or 5.6 per

France Telecom rose €3.90

nearly half the CAC-40's rise.

Analysts attributed gains to

continuous buying by insti-

tutions trying to match the

utility's heavy weighting in

Written and edited by Michael

Jeffrey Brown,

European indices.

65.9 per cent a year ago.

lifted by financial stocks.

1.7 per cent to 6,069.03.

**HELSINKI** was dragged

stock for SKr45 per share.

# faced by reality

the Palestine Securities Exchange. As it prepares to celebrate its second birthday, traders, and indeed Suleiman Abbadi, recently appointed its new general manager, may find little rea-

The PSE was established as much as a symbol of Palestinian sovereignty as a way for establishing a viable financial system.

However, Palestinian traders and the business community in neighbouring Jordan have been disappointed with its performance. group said it would offer to

Average monthly turnover since September has hovered \$16.7m in March. The Al-Ouds index has never looked like returning to last June's peak of 185. By the close of trading on Sunday - the exchange is open twice a week - the index was at 153.24 and turnover was just

\$389,044. Investors have staved away from the PSE for a number of reasons. The Israeli-Palestinian peace process has all but collapsed. With no free movement of goods, services and people from the Palestiniancontrolled areas of the West Bank and Gaza to the outside world, investors

believed the risks were simply too high. Yet given such an environment, investors had hoped Yassir Arafat's Palestinian Authority would have tried to make the PSE more attractive. They have been

cent to €190 after release of hotel occupancy figures for disappointed. Since the exchange was 1998, up to 68.4 per cent from set up in February 1997. traders have been waiting to €86.80, accounting for for the Palestinian finance

ministry to set up a regulatory body for the PSE. "We kept asking and we kept waiting for the ministry to do something," said one

trader. "Nothing happened." The trader said a regulatory body would make the PSE more transparent and attractive to potential inves88

and minds of the R

tors. It would, he added, provide a legal framework. "Such a regulator is crocial because the Palestinian Authority has a reputation for corruption among local investors and the diaspora, said an investor

Liquidity is another draw. back. The PSE's market capitalisation is \$600m, with services and banking making up 90 per cent of the volume of 20 listed shares. Traders and businesses believe more could be done for liquidity by the PA implementing privatisation.

"The PA is dragging its feet by not drawing up adequate investment or banking mantle its monopolies, such as in cement and telecommunications," said a Pales-

tinian businessman. To complicate matters, the PA is active on the PSR through its subsidiaries which include the Palestine Development and Investment Company and Palestine Telecommunication Company (Paltel). Of the 10 leading stocks, Paltel, a monopoly, accounts for 50 per cent of their market cap-

italisation. "The PA is crowding out the private sector," said a Palestinian official. "Until the PA changes its ways, investors will be hesitant about coming."

Judy Dempsey

many limiter ; to

## Wall St wary ahead of Fed rate meeting

**AMERICAS** 

Wall Street began February with a mixed early session as investors got behind blue-chip and high-tech stocks, but turned away from the broader market, urites John Labate in New

Trading was mainly cautious ahead of the first meeting of the year for the Federal Reserve's open market committee to decide interest rate policy. While few on Wall Street expect the Fed to make a move, it comes near the end of the quarterly earnings season when investors are looking for new

By early afternoon the Dow Jones Industrial Average of blue-chip shares had risen 35.53 to 9,394.36 while the broader Stan-dard & Poor's 500 index 500 index was off 2.86 at 1,276.78. Higher internet and computer shares helped raise the Nasdag composite 6.53 to

Merger announcements continued. Morton International surged \$9% to \$35% after news that specialty chemicals company Rohm and Haas would acquire it

man Brothers. In the Dow, Hewlett-Packard gained \$21 to \$81 . Shares of AT&T surged \$211 to \$931 after British Telecom said it was considering a venture with the US leader.

Airline stocks continued to surge after last week's decision by a handful of carriers to raise fares. Continental Airlines rose 6.8 per cent or \$2% to \$40% after BT Alex it taking with Northern Tele-Brown raised its rating to com sliding C\$1.70 to C\$94.

perform". AMR, parent of American Airlines, climbed

Northrop surged \$5 or 8.8 per cent to \$62 after PaineWebber raised its rating of the defence con- gripped the sector. tractor to "buy" from "neu-

Online brokerage stocks surged in active trading. E\*Trade climbed 16 per cent to \$64% and Ameritrade gained more than 23 per cent to \$99%. But Charles Schwah gained just \$7 to \$70% after the company's online division raised margin requirements for certain stocks.

Small company shares were mixed, with the Russell 2000 index up less than one point at 427.31.

TORONTO continued to gain ground as further advances for banks and golds kept the benchmark indices on a rising trend. up 32.74 at 6,762.30 at noon. Royal Bank of Canada rose 80 cents to C\$78.90 and Bank of Montreal gained 75 cents at C\$67.50. Bank of Nova

Scotia added 45 cents at bubbling, as did Goldman C\$32.95. In golds, sector leader Barrick put on 30 cents at C\$29.15. Cable group Rogers Com-In telecoms, Bell Atlantic munications shot up C\$1.85 fell \$1% to \$58% despite a to C\$23.10 and internet shares remained a firm feature in spite of recent highprofile warnings about over-

> valuations. Bid.Com International gained 50 cents to C\$7.60. Alcan Aluminium lost 35 cents at C\$38.50 and Seagram, the drinks and enter-

#### tainments giant, came off 90 cents at C\$71.10. Telecoms, a notably firm market lately, ran into prof-

#### São Paulo advances as Real steadies after fall

as the Real stabilised at to 4,328.22 at midsession, R\$1.97 to the dollar, recovering from its sharp decline through the R\$2.00 level on

The Bovespa index rose 305 or 3.73 per cent to 8,476 at midsession amid hopes that the stronger Real would help ongoing talks between the government and IMF over the release of a \$41.5bn rescue loan agreed last year.

SAO PAULO opened higher with the IBC index up 143.04 buoyed by a rise in oil stocks and assurances by Hugo Chavez. Venezuela's new president, that he would fight inflation and falling oil

> MEXICO CITY was little changed as the peso resumed its rise amid renewed opti-

mism about Brazil. The IPC index gained 14.62 to 3,972.55 in the morning

## Profit-taking curbs Jo'burg

since their own merger plans try continued to raise expec

in interest rates.

SOUTH AFRICA Johannesburg made a

spirited start, helped by better-than-expected money supply and credit extension figures for December that rate-sensitive financials raised hopes for another cut However, prices later lost

some of their edge to close

only modestly firmer, weighed down by profittaking and a fall in the min-

The overall index finished 25.2 higher at 5,824.3 while picked up 68.5 to 9.051.6 and industrials rose 45.2 to 6.765.2. Golds closed 6.8

ing sector.

## CARACAS strengthened, Results optimism lifts Sydney

**ASIA PACIFIC** 

results optimism got firmly behind SYDNEY, lifting the All Ordinaries index to a record high as bank and telecoms blue chips made amends for further weakness among resource stocks.

Economic and corporate

The benchmark rose 29.9 or 1 per cent to 2,923.7 in good two-way volume. Wall Street's gains on Friday combined with last week's positive Australian inflation data to boost sentiment ahead of the company results season.

Banks were in the thick of the action after strong results from sector leader NAB last week. Westpac jumped 27 cents to A\$11.27. In telecoms, Telstra rose 51 cents to a record close of A\$9.15. in media, News Corp gained 35 cents to A\$11.87. In resources, BHP came off 6.4 cents at A\$11.62 and Rio

Tinto 9.4 cents at A\$19.30. TOKYO retreated from early highs to end slightly lower as investors took profits on cross-shareholdings ahead of the fiscal year-end on March 31, Reuter reports.

Some traders said the market was also dented by

doubts over the feasibility of government plans to set up a body by the end of March that would buy stocks to allow the unwinding of corporate cross-shareholdings. The Nikkei 225 average

1998

Oct

closed 34.07 lower at 14,465.18. Broader indices were also lower. The Nikkei 300 index lost 1.70 at 221.88 while the Topix index gave up 5.89 at 1,119.37. Trading volume fell to 310.8m shares on the first section from Friday's 445.3m shares.

Declining issues outnumbered advancers 582 to 546, with 177 issues unchanged. The market started with a

buying in high-tech issues, encouraged by a rally in New York stocks on Friday and stability in the currency market. But investors took profits on seeing the limited upside above 14,500 on the Nikkei 225.

Furukawa Electric picked up Y32 to Y532, supported by rising demand for fibre optics. High-tech issues, bought initially, ended mixed. Sony pared early gains to end Y70 up at Y8,520, Toshiba ended Y5 higher at Y768 while Hitachi lost Y20 at Y815.

Securities shares were generally lower on profittaking. Nomura Securities fell R39 to Y975. However, Kokusai Securities rebounded from early lows to end Y27 higher at Y1,029 on reports that Nomura and its group companies planned to sell their stake.

TAIPEI fell to a 32-month low in weak volume as investors wound down their positions ahead of the nineday lunar new year holiday which begins next week. The electronics sector lost 3.3 per cent. although the

day's volume was the lowest

cent to 5.862.79.

Winbond, the integrated circuit maker, tumbled T\$2.60 or 6.7 per cent to HONG KONG staged a late

turnaround as gains in HSBC offset concerns over the release of Bank of East Asia 1998 results. The Hang Seng Index ended 92.65 higher at 9,599.55 after spending most of the day in negative territory and hitting a low of 9,336.26. Volume was a modest HK\$3.5bn. HSBC put on HK\$4 to

ite index closed 10.24 or 1.8 higher to 581.67. The rise followed a comment from Chun Chol-hwan. the central bank governor, who said Korea would cut its

ing spree after hints interest

rates could fall. The compos-

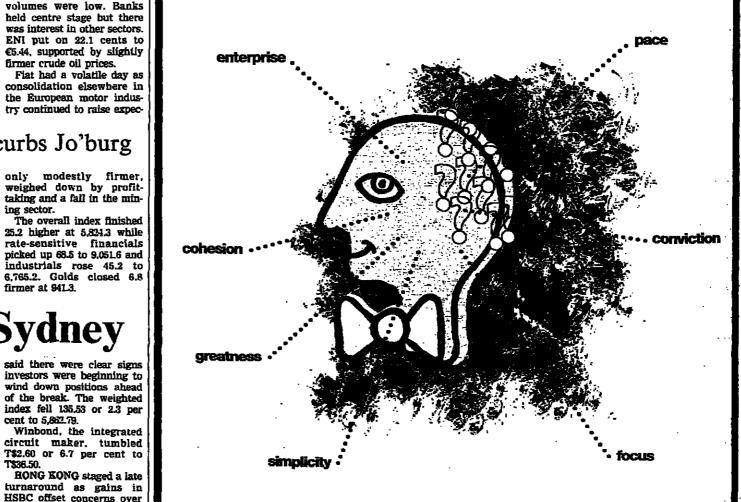
firm tone, due mainly to said there were clear signs investors were beginning to of the break. The weighted index fell 135.53 or 2.3 per

T\$36.50.

HK\$197 after recovering from a low of HK\$192. However, Bank of East Asia. expected to report today a near halving of 1997 net profits, fell 15 cents to HK\$10.90. SEOUL closed higher as institutions went on a buy-

since January 1997. Brokers overnight call rate.

**Great minds** think alike!



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